# **Investor Meetings**



### November 2022

Small enough to know you. Large enough to help you.®



"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: Statements in this Presentation relating to plans, strategies, economic performance and trends, projections of results of specific activities or investments and other statements that are not descriptions of historical facts may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking information is inherently subject to risks and uncertainties, and actual results could differ materially from those currently anticipated due to a number of factors, which include, but are not limited to, risk factors discussed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2021 and in other documents filed by the Company with the Securities and Exchange Commission from time to time. Forward-looking statements may be identified by terms such as "may", "will", "should", "could", "expects", "plans", "intends", "anticipates", "believes", "estimates", "predicts", "forecasts", "goals", "potential" or "continue" or similar terms or the negative of these terms. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. The Company has no obligation to update these forward-looking statements.



## Flushing Savings 90+ Year History

### Flushing Savings Bank Opened on June 1, 1929



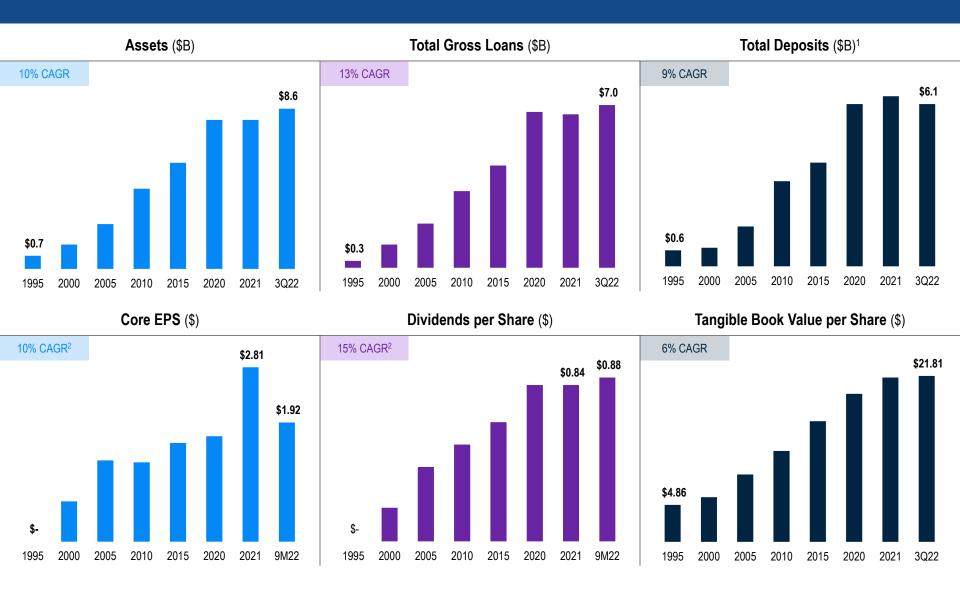


### **Celebrating 20 years as Public Company in 2015**





## 26 Year Track Record of Steady Growth





Note: Acquisition of Empire Bancorp in 2020 (loans and deposits acquired of \$685MM and \$854MM, respectively; assets acquired of \$982MM) <sup>1</sup> Includes mortgagors' escrow deposits <sup>2</sup> Calculated from 1996-2021, 9M22 annualized

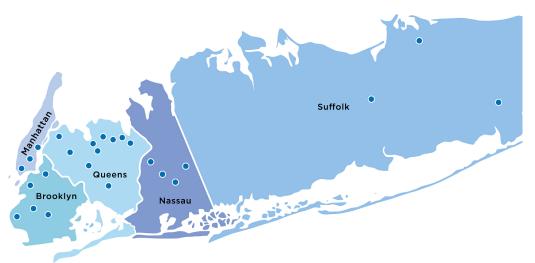
# Flushing Financial Snapshot (NASDAQ: FFIC)

### **3Q22 Key Statistics**

Balance Sheet		Performance							
Assets	\$8.6B	GAAP/Core ROAA	1.11%/0.90% <sup>2</sup>						
Loans, net	\$6.9B	GAAP/Core ROAE	13.91%/11.24% <sup>2</sup>						
		GAAP/Core Exp/Avg Assets	1.69%/1.68% <sup>2</sup>						
Deposits	<b>\$6.1B</b> <sup>1</sup>	Tangible Book Value	\$21.81						
Equity	\$0.7B	Dividend Yield	<b>4.3%</b> <sup>3</sup>						

### Footprint

Deposits primarily from 25 branches in multicultural neighborhoods and our online division, consisting of iGObanking<sup>®</sup> and BankPurely<sup>®</sup>



### **Key Messages**

- Leading Community Bank in the Attractive Greater NYC Area
- Well Diversified and Low Risk Loan Portfolio
- History of Sound Credit Quality
- Asian Banking Niche
- Well Positioned to Capture Market Share Through In-Market Merger Disruption Brand Promise



Nurturing Relationships and Rewarding Customers, Employees, and Shareholders



<sup>1</sup> Includes mortgagors' escrow deposits

<sup>2</sup> See Reconciliation of GAAP Revenue & Pre-Provision Pre-Tax Net Revenue and Reconciliation of GAAP Revenue and Pre-Provision Pre-Tax Net Revenue for calculation <sup>3</sup> Calculated using 10/21/22 closing price of \$20.25

### **Experienced Executive Leadership Team**



### Executive Compensation and Insider Stock Ownership (6.1%<sup>2</sup>) Aligned with Shareholder Interests



### **Delivering Rewarding Relationships**

## Supporting Local Business Growth. Building Rewarding Relationships.





ik is a registered trademark FDIC



Follow us on in f





**Building Relationships Across All Stakeholders** 



## Long-standing History of Giving Back to the Communities



**Our Asian Bank Supports Business Growth** 



### **Strong Asian Banking Market Focus**

Asian Communities – Total Loans \$802MM and Deposits \$1B

Multilingual Branch Staff Serves Diverse Customer Base in NYC Metro Area

Growth Aided by the Asian Advisory Board

**Sponsorships of Cultural Activities** Support New and Existing Opportunities

Expansion into Elmhurst (Queens) on June 6, 2022

**16%** of Total Deposits<sup>1</sup>

# \$36B

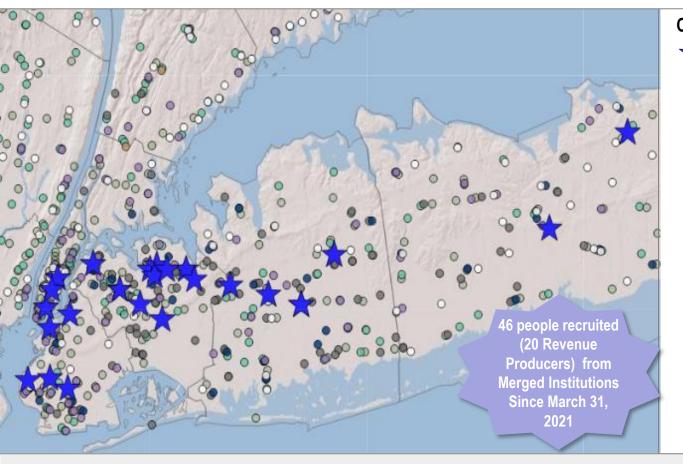
Deposit Market Potential (~3% Market Share<sup>2</sup>)

## 7.6%

FFIC 5 Year Asian Market CAGR vs 3.7%<sup>2</sup> for the Comparable Asian Markets



## Well-positioned to Benefit from Industry Merger Disruption



### **Current Pro Forma U.S. Branches**

Flushing Financial (FFIC)<sup>1</sup>

M&T Bank (MTB)/ People's United Financial (PBCT) (Closed April 1, 2022)

Webster Financial (WBS)/ Sterling Bancorp (STL) (Closed Feb 1, 2022)

Citizens Financial Group (CFG)/ HSBC (Closed Feb 18, 2022) / Investors Bancorp (ISBC) (Closed April 6, 2022)

 New York Community Bancorp (NYCB)/ Flagstar Bancorp (FBC) (Pending)

Valley National Bancorp (VLY)/

- The Westchester Bank (Closed Dec 1, 2021)/ Bank Leumi USA (Closed April 1, 2022)
  - Dime Community Bancshares (DCOM) (Closed Feb 1, 2021)
- TD Bank (TD)/First Horizon (FHN) (Pending)

OceanFirst (OCFC)/Partners (PTRS) (Pending)

- 10 bank mergers have been announced or closed involving Long Island area banks<sup>2</sup>
- Out of the \$363B of total industry deposits in Nassau, Queens, Kings, and Suffolk Counties, \$85B or 23% involve a merger participant<sup>3</sup>
- 93% of FFIC's deposits are in the Long Island market, including Brooklyn and Queens



## Multifamily Lending – Rent Stabilized, Niche Player

### Our Lending Looks More Like This



Generally Not Like This



**Our Conservative Lending Standards Lead to Minimal Losses** 

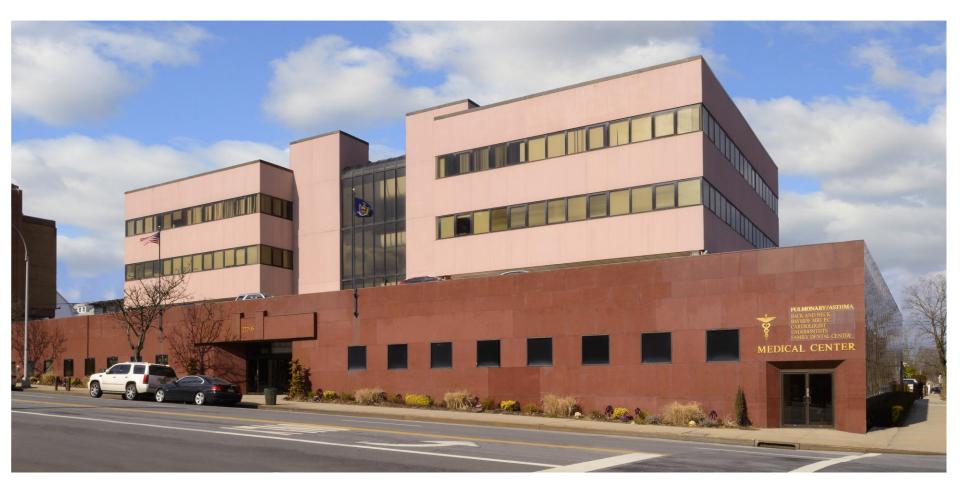




### Low Risk and Well Secured



# Non-Owner Occupied Commercial Real Estate – Strong Equity on Local Properties



**Community Properties with an Average Loan Size of \$2.1MM** 





Local Community Centers That Are Internet Resistant



# Residential Mixed Use – Higher Yields, Less Exposed to Internet Disruption



These Businesses are Vital to the Community



### **Business Banking – Supporting Customers**





"There's a lot to be said for working with a personal banker who sees your relationship as a partnership, not a transaction." –John P. Amalfe, President, AutoPartSource

**Well Diversified Business Portfolio** 



## **Our Branches Have Evolved and Expanded with the Community**







25 Branches In Our Footprint Plus 2 In Process



## **Digital Banking Usage Continues to Increase**



State in the second

~26,500 22%

11%

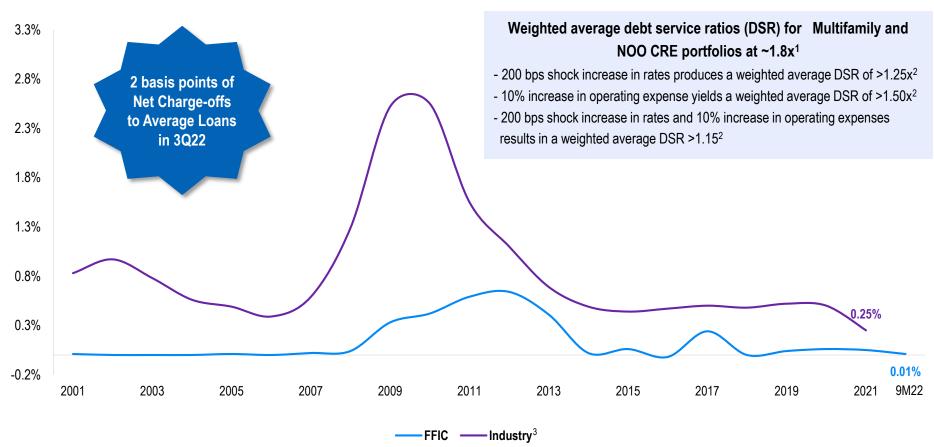


**Technology Enhancements Remain a Priority** 



# Net Charge-offs Significantly Better Than the Industry; Strong DSR





- Over two decades and multiple credit cycles, Flushing Financial has a history of better than industry credit quality
- Average LTVs on the Real Estate portfolio is <37%<sup>4</sup>
  - Only \$23.1MM of real estate loans (0.33% of gross loans) with an LTV of 75% or more<sup>4</sup>

FFICFLUSHING <sup>1</sup> Based on most recent Annual Loan Review

<sup>2</sup> Based on a sample of loans comprising 89% of loans adjusting from (2022-2024) with no increase in rents or total income

 <sup>&</sup>lt;sup>3</sup> "Industry" includes FDIC insured institutions from "FDIC Statistics At A Glance" through December 31, 2021
<sup>4</sup> Based on appraised value at origination

## **Key Messages**

### Benefiting from merger disruption

- Since March 31, 2021, added 46 people from announced/recently closed mergers; 20 are revenue producing

### Remaining selective with loans

- Selective on rates and property type
- Expect higher rates to impact closings
- Expect prepayment speeds to decline over time
- Overall loan growth to be muted

### Well prepared if credit markets weaken

- Loan losses consistently below industry levels
- Average real estate LTVs <37%</li>
- Over 88% of the loan portfolio is real estate secured
- Weighted average Debt Service Coverage Ratio of 1.8x for multifamily and NOO CRE

### Managing through rate increases

- Controlling deposit rate increases is key for the net interest income outlook
- Net interest income generally rises closer to the base case by Year 3 as cumulative loan repricing exceeds deposits costs
- Opportunistic capital return with strong dividend yield of 4.4%<sup>1</sup>
  - Repurchased 131,174 shares in 3Q22 at an average price of \$20.47
  - Balancing additional share repurchases with 8% TCE target
- Maintaining through-the-cycle goals of ROAA  $\geq$ 1% and ROAE  $\geq$ 10%
  - On a core basis, ROAA of 0.90% and ROAE of 11.24% in 3Q22



## Takeaways

Leading Community Bank in the Greater NYC Area

- **Experienced** Management Team
- Serving All Communities; Including Asian Banking Niche
- Well Positioned to Capture Market Share Through In-Market Merger Disruption
- Well Diversified and Low Risk Loan Portfolio
- Embracing and Expanding Digital and Mobile Capabilities
- History of Sound Credit Quality since IPO in 1995
- ► 4.3%<sup>1</sup> Dividend Yield

**Conservative Underwriting with History of Solid Value Creation** 

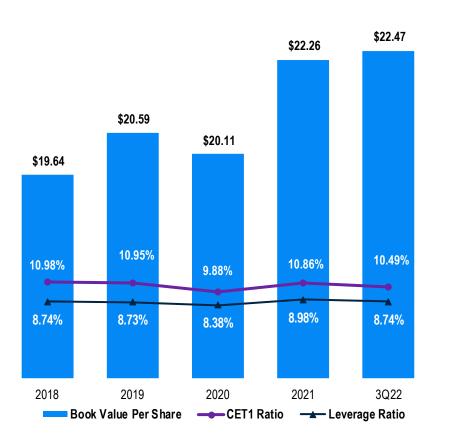


# Appendix



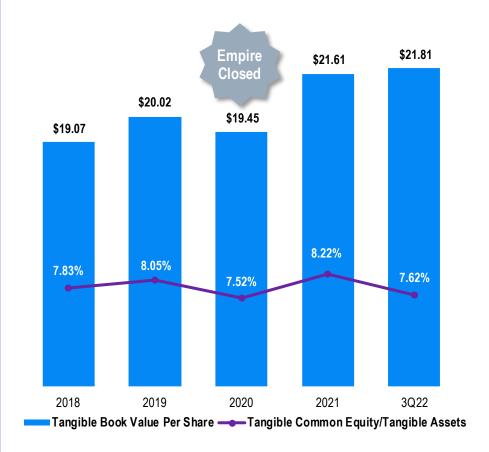


### **Strong and Growing Capital Base**



#### Book Value Per Share 5 Year CAGR of 4%

### Tangible Book Value Per Share 5 Year CAGR of 4%



60% of Earnings Returned Through the First 9 Months of 2022; 45% in 2021



### Non-cash Fair Value Adjustments to GAAP Earnings

The variance in GAAP and core earnings is partly driven by the impact of non-cash net gains and losses from fair value adjustments. These fair value adjustments relate primarily to borrowing carried at fair value under the fair value option and swaps designated to protect against rising rates. As the swaps get closer to maturity, the volatility in fair value adjustments will dissipate. In a rising interest rate environment or a steepening of the yield curve, the loss position would experience an improvement. In a declining interest rate environment, the movement in the curve exaggerates our mark-to-market loss position.

Core Net Income, Core Diluted EPS, Core ROAE, Core ROAA, Pre-provision, Pre-tax Net Revenue, Core Net Interest Income FTE, Core Net Interest Margin FTE, Core Interest Income and Yield on Total Loans, Core Noninterest Income, Core Noninterest Expense and Tangible Book Value per common share are each non-GAAP measures used in this presentation. A reconciliation to the most directly comparable GAAP financial measures appears below in tabular form. The Company believes that these measures are useful for both investors and management to understand the effects of certain interest and noninterest items and provide an alternative view of the Company's performance over time and in comparison to the Company's competitors. These measures should not be viewed as a substitute for net income. The Company believes that tangible book value per common share is useful for both investors and management as these are measures commonly used by financial institutions, regulators and investors to measure the capital adequacy of financial institutions. The Company believes these measures facilitate comparison of the quality and composition of the Company's capital over time and in comparison to its competitors. These measures should not be viewed as a substitute for total shareholders' equity.

These non-GAAP measures have inherent limitations, are not required to be uniformly applied and are not audited. They should not be considered in isolation or as a substitute for analysis of results reported under GAAP. These non-GAAP measures may not be comparable to similarly titled measures reported by other companies.



## **Reconciliation of GAAP Earnings and Core Earnings**

	Years Ended Nine Months Ended											
	December 31,	December 31,	December 31,	December 31,	December 31,	September 30,	September 30,					
(Dollars In thousands, except per share data)	2021	2020	2019	2018	2017	2022	2021					
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GAAP income (loss) before income taxes Day 1, Provision for Credit Losses - Empire	\$ 109,278	\$ 45,182	\$ 53,331	\$ 65,485	\$ 66,134	\$ 92,033	\$ 86,452					
transaction	_	1,818	_	_	_	_	_					
Net (gain) loss from fair value adjustments	12.995	2.142	5.353	4.122	3.465	(6,350)	7.855					
Net (gain) loss on sale of securities	(113)	701	15	1,920	186	(0,550)	(113)					
Life insurance proceeds	(115)	(659)	(462)	(2,998)	(1,405)	(1,536)	(115)					
Net gain on sale or disposition of assets	(621)	(057)	(402)	(1,141)	(1,405)	(1,550)	(621)					
Net (gain) loss from fair value adjustments on	(021)		(110)	(1,1+1)			(021)					
qualifying hedges	(2,079)	1,185	1,678	_	_	161	(957)					
Accelerated employee benefits upon Officer's death	_	_	455	149	_	_	_					
Prepayment penalty on borrowings	_	7,834	_	_	_	_	_					
Net amortization of purchase accounting adjustments	(2,489)	80	_	_	_	(1,811)	(2,165)					
Merger expense	2,562	6,894	1,590	_	_	_	2,579					
Core income before taxes	119,533	65,177	61,190	67,537	68,380	82,497	93,030					
Provision for income taxes for core income	30,769	15,428	13,957	11,960	22,613	23,057	25,234					
Core net income	\$ 88,764	\$ 49,749	\$ 47,233	\$ 55,577	\$ 45,767	\$ 59,440	\$ 67,796					
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GAAP diluted earnings (loss) per common share Day 1, Provision for Credit Losses - Empire	\$ 2.59	\$ 1.18	\$ 1.44	\$ 1.92	\$ 1.41	\$ 2.15	\$ 2.02					
transaction, net of tax	_	0.05	_	_	_	_	_					
Net (gain) loss from fair value adjustments, net of tax	0.31	0.06	0.14	0.10	0.07	(0.15)	0.18					
Net (gain) loss on sale of securities, net of tax	_	0.02	_	0.05	_	_	_					
Life insurance proceeds	_	(0.02)	(0.02)	(0.10)	(0.05)	(0.05)	_					
Net gain on sale or disposition of assets, net of tax Net (gain) loss from fair value adjustments on	(0.01)	—	(0.02)	(0.03)	—	_	(0.01)					
qualifying hedges, net of tax Accelerated employee benefits upon Officer's death,	(0.05)	0.03	0.05	—	—	—	(0.02)					
net of tax	_	_	0.01	_	_	_	_					
Federal tax reform 2017	_	_	_	_	0.13	_	_					
Prepayment penalty on borrowings, net of tax	_	0.20	_	_	_	_	_					
Net amortization of purchase accounting adjustments,												
net of tax	(0.06)	—	—	—	—	(0.04)	(0.05)					
Merger expense, net of tax	0.06	0.18	0.04	—	—	—	0.06					
NYS tax change	(0.02)						(0.02)					
Core diluted earnings per common share <sup>(1)</sup>	\$ 2.81	\$ 1.70	\$ 1.65	\$ 1.94	\$ 1.57	\$ 1.92	\$ 2.14					
Core net income, as calculated above	\$ 88,764	\$ 49,749	\$ 47,233	\$ 55,577	\$ 45,767	\$ 59,440	\$ 67,796					
Average assets	8,143,372	7,276,022	6,947,881	6,504,598	6,217,746	8,236,070	8,161,121					
Average equity	648,946	580,067	561,289	534,735	530,300	671,588	641,354					
Core return on average assets <sup>(2)</sup>	1.09 %	0.68 %	0.68 %	0.85 %	0.74 %	0.96 %	1.11 %					
Core return on average equity <sup>(2)</sup>	13.68 %	8.58 %	8.42 %	10.39 %	8.63 %	11.80 %	14.09 %					
C 1 7												



FFIC FLUSHING Financial Corporation <sup>1</sup> Core diluted earnings per common share may not foot due to rounding <sup>2</sup> Ratios are calculated on an annualized basis

## **Reconciliation of GAAP Revenue & Pre-Provision Pre-Tax Net Revenue**

			Years Ended								Nine Months Ended						
	De	ecember 31,	1, December 31, I		De	ecember 31,	De	ecember 31,	De	ecember 31,	September 30,		Sej	otember 30,			
(Dollars In thousands)		2021		2020		2019	2018 2017					2022	2021				
GAAP Net interest income	\$	247,969	\$	195,199	\$	161,940	\$	167,406	\$	173,107	\$	189,415	\$	185,295			
Net (gain) loss from fair value																	
adjustments on qualifying hedges		(2,079)		1,185		1,678		_		—		161		(957)			
Net amortization of purchase																	
accounting adjustments		(3,049)		(11)								(2,200)		(2,587)			
Core Net interest income	\$	242,841	\$	196,373	\$	163,618	\$	167,406	\$	173,107	\$	187,376	\$	181,751			
GAAP Noninterest income	\$	3,687	\$	11,043	\$	9,471	\$	10,337	\$	10,362	\$	17,661	\$	3,967			
adjustments		12,995		2,142		5,353		4,122		3,465		(6,350)		7,855			
Net (gain) loss on sale of securities		(113)		701		15		1,920		186		_		(113)			
Life insurance proceeds		_		(659)		(462)		(2,998)		(1,405)		(1,536)		_			
Net gain on disposition of assets		(621)		_		(770)		(1,141)		_		_		(621)			
Core Noninterest income	\$	15,948	\$	13,227	\$	13,607	\$	12,240	\$	12,608	\$	9,775	\$	11,088			
GAAP Noninterest expense	\$	147,322	\$	137,931	\$	115,269	\$	111,683	\$	107,474	\$	109,950	\$	108,515			
Prepayment penalty on borrowings				(7,834)						_				_			
Accelerated employee benefits upon																	
Officer's death						(455)		(149)		_		_		_			
Net amortization of purchase																	
accounting adjustments		(560)		(91)		_		_		_		(389)		(422)			
Merger expense		(2,562)		(6,894)		(1,590)								(2,579)			
Core Noninterest expense	\$	144,200	\$	123,112	\$	113,224	\$	111,534	\$	107,474	\$	109,561	\$	105,514			
GAAP:																	
Net interest income	\$	247,969	\$	195,199	\$	161.940	\$	167,406	\$	173,107	\$	189,415	\$	185,295			
Noninterest income	-	3,687	+	11,043	Ŧ	9,471	Ŧ	10,337	Ŧ	10,362	Ŧ	17,661	Ŧ	3,967			
Noninterest expense		(147,322)		(137,931)		(115,269)		(111,683)		(107,474)		(109,950)		(108,515)			
Pre-provision pre-tax net revenue	\$	104,334	\$	68,311	\$	56,142	\$	66,060	\$	75,995	\$	97,126	\$	80,747			
Core:																	
Net interest income	\$	242,841	\$	196,373	\$	163,618	\$	167,406	\$	173,107	\$	187,376	\$	181,751			
Noninterest income		15,948		13,227		13,607		12,240		12,608		9,775		11,088			
Noninterest expense		(144,200)		(123,112)		(113,224)		(111,534)		(107,474)		(109,561)		(105,514)			
Pre-provision pre-tax net revenue	\$	114,589	\$	86,488	\$	64,001	\$	68,112	\$	78,241	\$	87,590	\$	87,325			
Efficiency Ratio	a non (	55.7 9		58.7 %		63.9 %		62.1 %		57.9 % , OREO expense, p	conournor!	55.6 %		54.7 %			



Efficiency ratio, a non-GAAP measure, was calculated by dividing noninterest expenses (excluding merger expenses, OREO expense, prepayment penalty on borrowings, the net gain/loss from the sale of OREO and net amortization of purchase accounting adjustment) by the total of net interest income (excluding net gains and loses from fair value adjustments) and noninterest income (excluding life insurance proceeds, net gains and losses from the sale or disposition of securities, assets and fair value adjustments)

## **Reconciliation of GAAP and Core Net Interest Income and NIM**

	Years Ended									Nine Months Ended				
		December 31,		December 31,		December 31,		December 31,		December 31,	September 30,			September 30,
(Dollars In thousands)		2021		2020		2019		2018		2017		2022		2021
GAAP net interest income	\$	247,969	\$	195,199	\$	161,940	\$	167,406	\$	173,107	\$	189,415	\$	185,295
Net (gain) loss from fair value adjustments on qualifying hedges Net amortization of purchase accounting		(2,079)		1,185		1,678		_		_		161		(957)
adjustments		(3,049)		(11)		_		_		_		(2,200)		(2,587)
Tax equivalent adjustment		450		508		542		895		_		359		337
Core net interest income FTE	\$	243,291	\$	196,881	\$	164,160	\$	168,301	\$	173,107	\$	187,735	\$	182,088
Total average interest-earning assets (1)	\$	7,681,441	\$	6,863,219	\$	6,582,473	\$	6,194,248	\$	5,916,073	\$	7,770,910	\$	7,697,229
Core net interest margin FTE		3.17	%	2.87	%	2.49	%	2.72	%	2.93 %		3.22 %		3.15 %
GAAP interest income on total loans, net Net (gain) loss from fair value adjustments	\$	274,331	\$	248,153	\$	251,744	\$	232,719	\$	209,283	\$	212,254	\$	206,218
on qualifying hedges Net amortization of purchase accounting		(2,079)		1,185		1,678		—		—		161		(957)
adjustments		(3,013)		(356)		_	_					(2,256)		(2,478)
Core interest income on total loans, net	\$	269,239	\$	248,982	\$	253,422	\$	232,719	\$	209,283	\$	210,159	\$	202,783
Average total loans, net <sup>(1)</sup>	\$	6,653,980	\$	6,006,931	\$	5,621,033	\$	5,316,968	\$	4,988,613	\$	6,701,413	\$	6,683,412
Core yield on total loans		4.05	%	4.14	%	4.51	%	4.38	%	4.20 %		4.18 %		4.05 %



	September 30,		December 31,		December 31,			December 31,		December 31,	December 31,		
(Dollars in thousands)		2022		2021		2020	2019		2018			2017	
Total Equity	\$	670,719	\$	679,628	\$	618,997	\$	579,672	\$	549,464	\$	532,608	
Less:													
Goodwill		(17,636)		(17,636)		(17,636)		(16,127)		(16,127)		(16,127)	
Core deposit Intangibles		(2,147)		(2,562)		(3,172)		—		_			
Intangible deferred tax liabilities				328		287		292		290		291	
Tangible Stockholders' Common Equity	\$	650,936	\$	659,758	\$	598,476	\$	563,837	\$	533,627	\$	516,772	
Total Assets	\$	8,557,419	\$	8,045,911	\$	7,976,394	\$	7,017,776	\$	6,834,176	\$	6,299,274	
Less:													
Goodwill		(17,636)		(17,636)		(17,636)		(16,127)		(16,127)		(16,127)	
Core deposit Intangibles		(2,147)		(2,562)		(3,172)		—					
Intangible deferred tax liabilities				328		287		292		290		291	
Tangible Assets	\$	8,537,636	\$	8,026,041	\$	7,955,873	\$	7,001,941	\$	6,818,339	\$	6,283,438	
Tangible Stockholders' Common Equity to													
Tangible Assets		7.62 %		8.22 %		7.52 %		8.05 %		7.83 %		8.22 %	



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