

## **BERU Aktiengesellschaft**

International Conference Call Half-year results 2006



### ■ Agenda

- 1. Operational highlights of HY 2006
- 2. Development of sales revenues and earnings
- 3. Forecast for FY 2006
- 4. Summary



# Operating highlights of half year 2006 (January 1 - June 30, 2006)

- Group sales +10.4% to EUR 223.0 (202.0) million despite a difficult market environment
- Expansion of international business
- Key growth driver: Sales with OEMs
- Strong growth in Electronics & Sensor Technology
- Strategic alignment of international production network



## Alignment of international production network on core competencies

- Measurements to improve cost structures in Ignition Technology
  - **Mexico:** BERU sold the cable-production activities of its Mexican subsidiary, to General Cable (effective Dec 30, 2005) and established a new subsidiary under the name of BERU Mexico S.A. de C.V., that is responsible for spark plugs production and sales of BERU products in the NAFTA-region.
  - **Eyquem Subgroup:** Restructuring and rationalization at our production facility in Chazelles sur Lyon, France, led to a workforce adjustment at BERU TdA. The modernized plant runs the entire European production of spark plugs.



#### Awards for top performance received in 2006

- Business Excellence Award from the Motorsport Industry Association for BERU F1 (1/06)
- Q1 Award from Ford Motor Company for BERU TdA, France (3/06)
- Gold World Excellence Award 2005 from Ford Motor Company (5/06)
- Certificate of Recognition in the category of "Quality" from Toyota (5/06)
- Quality & Service Award 2005 from Ducati (6/06)







Development of sales revenues and earnings



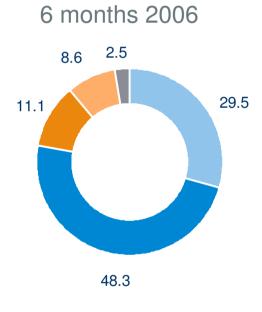
### Six-month revenues: +10.4%

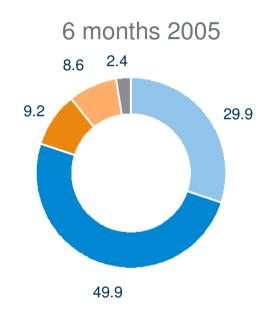




## Strong international revenue growth

In % of sales revenues





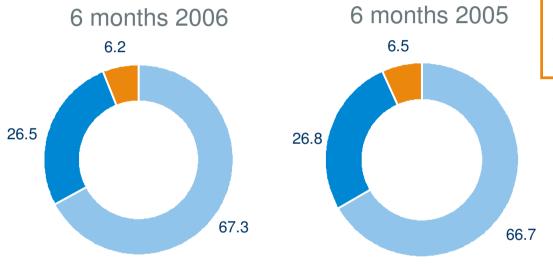
EUR million I	HY 06	HY 05	△%
Sales regions:			
Germany	65.8	60.5	+8.8
Europe (excl. G)	107.8	100.9	+6.8
North America	24.7	18.5	+33.5
Asia	19.2	17.3	+11.0
RoW	5.5	4.8	+14.6





#### Growth driver: increased sales revenues with OEMs

In % of sales revenues



EUR million	HY 06	HY 05	△%
Segments:			
Original Equipment	150.0	134.7	+11.4
Aftermarket	59.1	54.1	+9.2
General Industry	13.9	13.2	+5.3



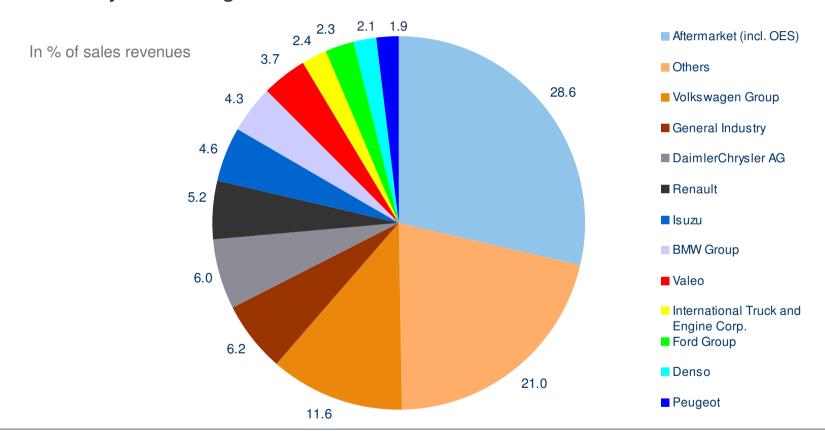
Aftermarket

General Industry



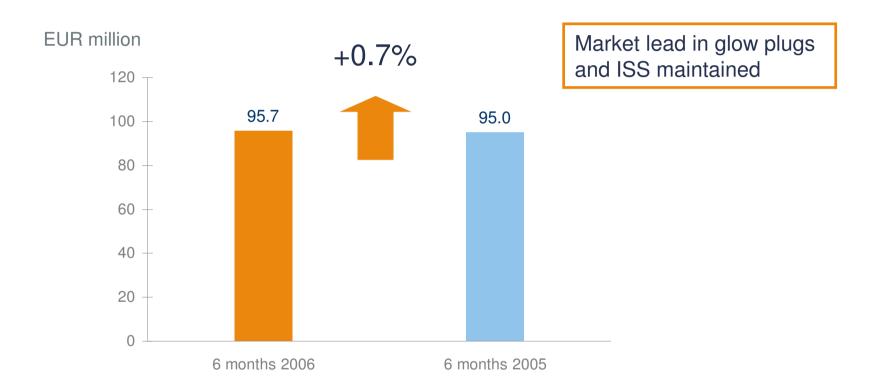
### Broad customer base

#### Nearly all leading automobile manufacturers are BERU customer



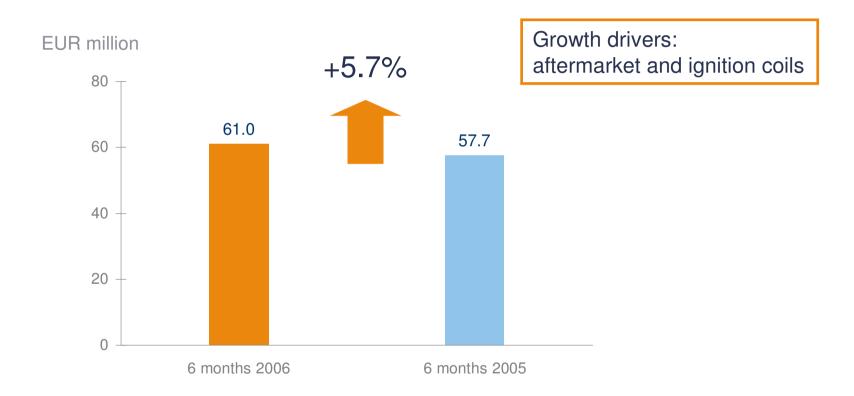


## ■ Diesel Cold-Start Technology: +0.7%





## ■ Ignition Technology: +5.7%





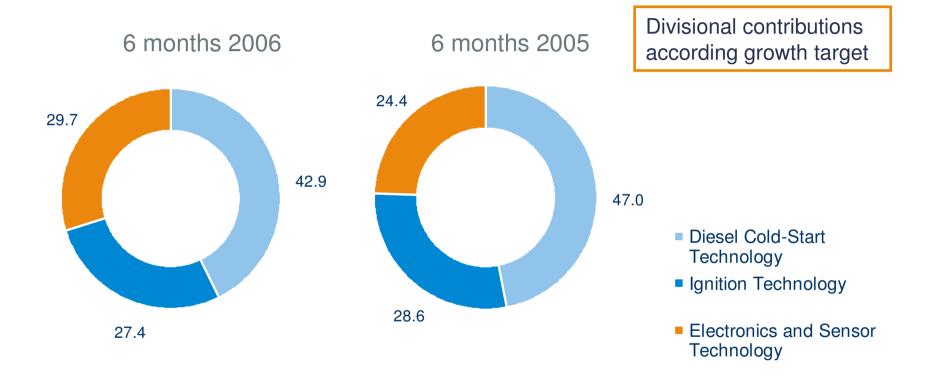
## ■ Electronics and Sensor Technology: + 34.5%





## Sales revenues by division

In % of sales revenues





## Higher earnings in line with operational efficiency

In Mio EUR	6 months 2006	6 months 2005
	Jan. 1 – June 30, 2006	Jan. 1 – June 30, 2005
Earnings before interest and taxes (EBIT)	30.9	25.1
EBIT-margin	13.9%	12.4%
Financial income	0.8	-3.3
Earnings before taxes	31.7	21.8
Net profit	20.8	8.7
Net profit after minority interest	20.6	8.6
Earnings per share (in EUR)	2.06	0.86

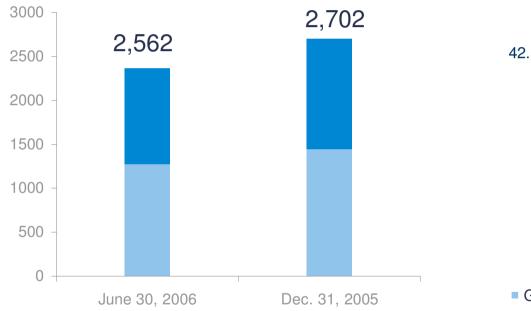


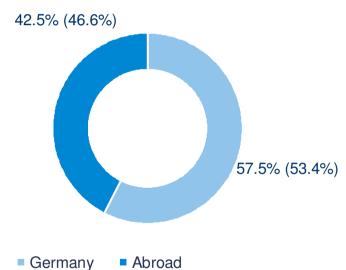
## Expense ratios reflect changes in product mix

	6 months 2006	6 months 2005
Material expenses ratio	38.2%	36.2%
Personnel expenses ratio	26.0%	28.8%
Other operating	15.2%	18.6%
expenses ratio		



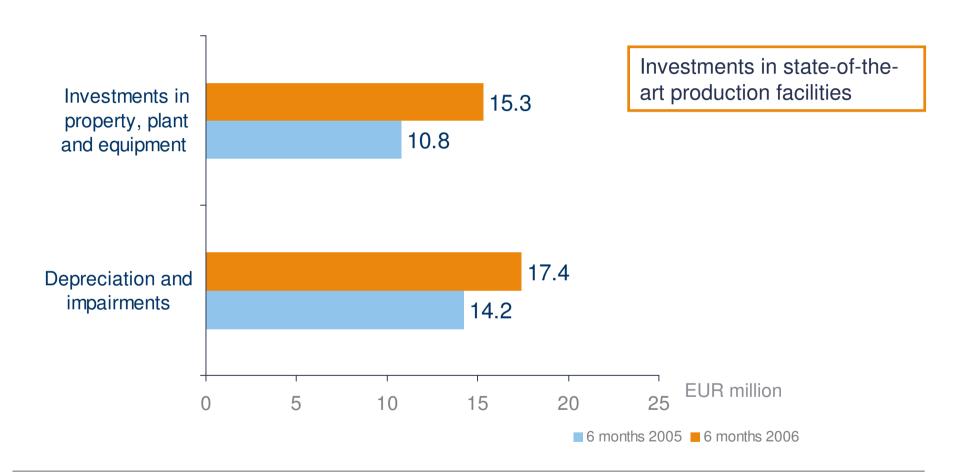
## **BERU** workforce worldwide





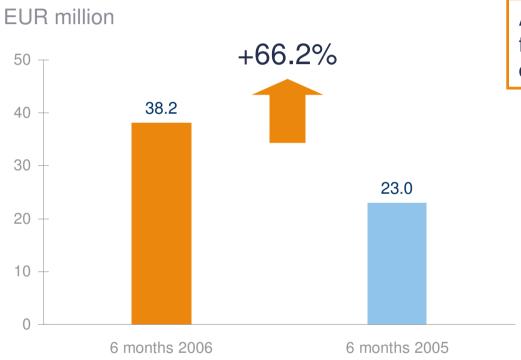


## • • Group investments





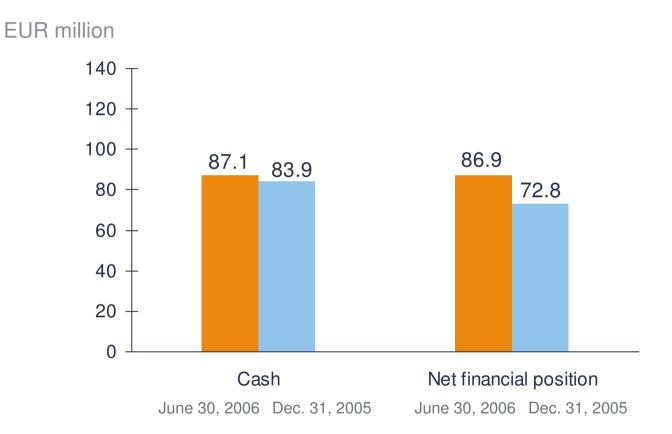
## ••• Group cash flow



All investments were financed out of the Group's cash flow



## • Increased levels of cash and net financial position







## Forecast for FY 2006



## Expected development of automobile markets

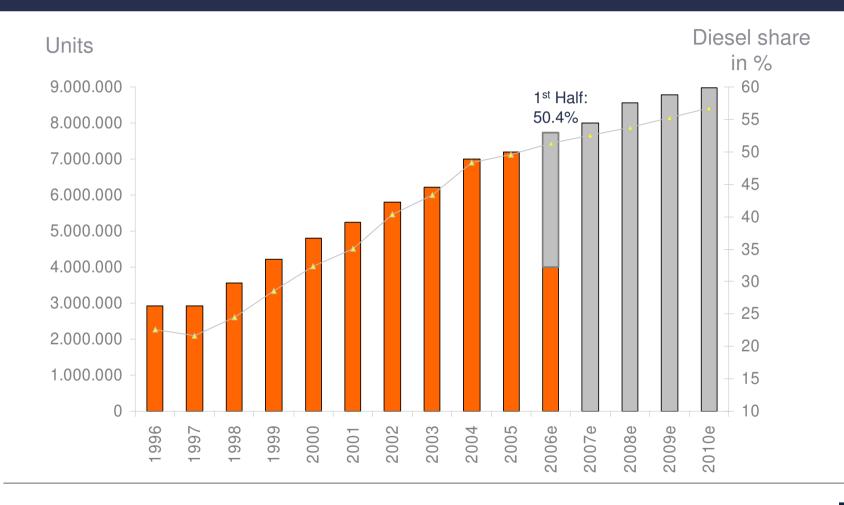


	2005	2006e	
Western Europe	14.5 m cars	stagnation	
Germany	3.3 m cars	+1%	
USA	17.0 m light vehicles	stagnation	
Asian emerging markets	11.0 m cars	+11-13%	
World total	45.8 million	+2-3%	

Source: J.D. Power, VDA



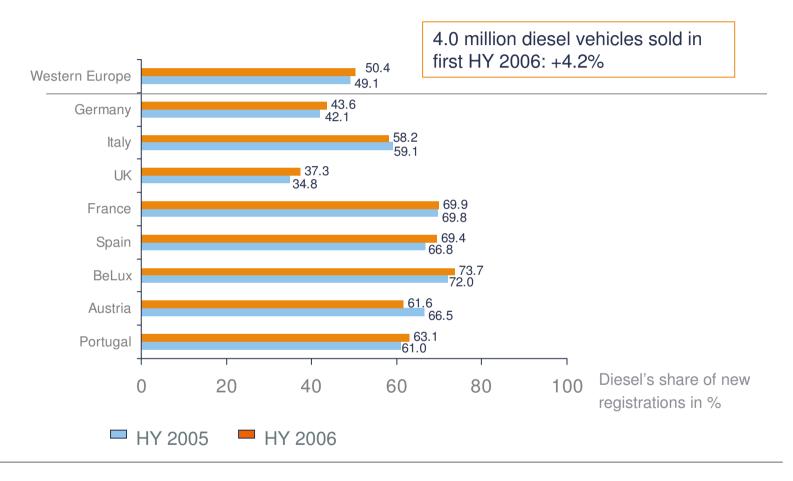
# Diesel penetration in Western Europe exceeds 50% in 1<sup>st</sup> Half 2006



Source: Automotive Industry Data, Diesel Car Prospects to 2009



#### Diesel market share in selected European markets



Source: AID



### Diesel engines becoming more popular in the United States

Forecast for new registrations and market share by type of propulsion in the US market:

In millions	2005	2006	2007	2008	2009	2010
Total market*	16.68	16.70	16.75	16.79	16.81	16.99
Diesel	0.57	0.70	0.92	1.17	1.43	1.69
Hybrid	0.19	0.32	0.51	0.61	0.70	0.78
Diesel market share	3.5%	4.2%	5.5%	7.0%	8.5%	10.0%
Hybrid market share	1.2%	1.9%	3.0%	3.6%	4.2%	4.6%

<sup>\*</sup> Total market = cars and light trucks Source: Polk



#### • Group forecast for FY 2006

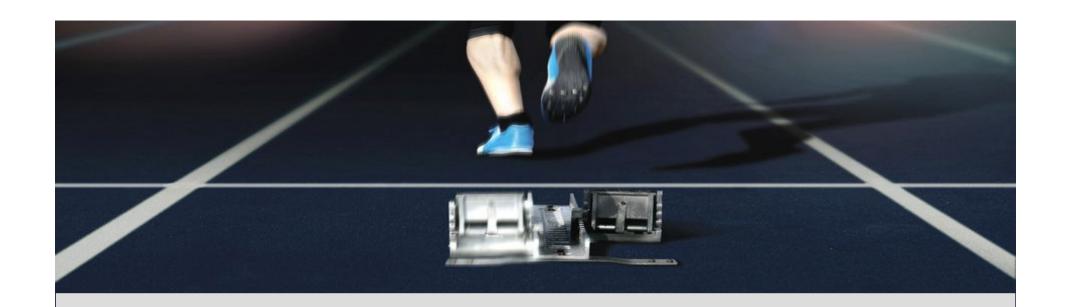
- Market and business outlook:
  - Moderate growth in global demand for automobiles
  - Increased pressure on prices/margins, high raw-material/energy prices
  - Good order situation for BERU products
  - Increased operating efficiency in BERU's production network
- Forecast for FY 2006 confirmed:
  - Sales revenues in the upper-range of EUR 425-435 million
  - EBIT of at least EUR 52 million



#### • Summary

- Strong performance in 1 HY 2006:
  - Sales revenues + 10.4% to EUR 223.0 (202.0) million
  - EBIT +23.2% to EUR 30.9 (25.1) million
  - · Ramp up of new products
  - Focus on cost control and productivity increases
  - Strong net financial position of EUR 86.9 (72.8) million
- Revenues and earnings guidance for FY 2006 confirmed
- BERU will continue along its path of profitable growth





## BERU Aktiengesellschaft

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