

Moving Moments in growing in the



Munich, October 2001



### CINEEMEDIA

### **Agenda**

- CineMedia Today
- Programs and Measures
- Outlook



# Focus on core competences proofs within declining entertainment markets

- Leading media service provider and producer
- Value chain from script to screen through focus on the business segments CineProduction, CinePostproduction and CineSolutions
- Combination of key success factors creativity, technology and customer service
- Development of new business concepts and services for the digital film



# Focus on core competences proofs within declining entertainment markets

- Successful closing of rights & licensing business due to blockbuster WHAT WOMEN WANT and settlement agreement re. 14 films out of Hollywood film package
- Internet business integrated in broad film marketing platform



#### **Business segment CineProduction**

#### **Target**

To increase productivity, adapt quickly to TV market requirements and generate additional projects through movie development and integration of production activities

#### Strategy

Restructuring of production facilities to bundle activities in TV fiction, TV Non Fiction and movie segments



#### **Business segment CineProduction**

#### Results

- Integration of coproduction activities of CineMedia Filmproduktions AG and TaunusFilm International through relocation and combined personnel development
- 3 own movie development projects to be produced
- Exploitation of marketing chain into new convergent media sectors with MotorVision online in cooperation with Kirch's Sport1.de
- Restructuring of TV fiction and movie development activities within Watch! Entertainment Group



#### **Business segment CinePostproduction**

#### **Target**

 Further extension of market leadership in TV, cinema and expansion in advertising film editing

#### Strategy

- Increase of market share through high-end postproduction for visual effects in feature films
- Expansion in advertising market
- Set up of new locations in Germany



#### **Business segment CinePostproduction**

#### Results

- Contract to acquire majority stake in postproduction house TID Tele International at Leipzig signed
- Further acquisition of advertising business and industrial customers by expanding the creative services
- Continuous investments in digital technologies directed to high-end postproduction, HDTV and e-cinema



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# Business development impacted by market development

- Broadcasting stations severely impacted by decline in advertising
- Shrinking markets for Business-TV
- Film distributors under cost reduction pressure
- Postponement of commissioned productions and declining margins lead to lack in operational performance within TaunusFilm-Produktion
- Reduced volumes of TV films within CinePostproduction and CineSolutions
- Declining event business due to marketing budget cuts



### Revaluation of goodwill according to market values

- Goodwills of '99 and '00 acquisitions do not reflect the deterioration of enterprise values in the media sector
- Reduction of future depreciation and amortization
- To support measures to increase earnings per share midterm
- Positive cash impact through effective tax savings



#### **Programs and Measures**

- To improve performance and return to internal targets within CineProduction and CinePostproduction
- 15% internal growth
- 12% operational margin



# Launch of RAVE 2002 program for CinePostproduction

- Reengineering the Audio Visual Environment to increase efficiency of marketing, sales and customer service
- Integration of film dubbing across the locations Berlin and Munich to optimize capacity planning, productivity and profitability
- To improve productivity and customer service of digital postproduction by organizational and technical integration of image and sound editing facilities
- New EDP infrastructure to enhance administration
- Identification and evaluation of new business



### Improvement of profitability of TaunusFilm

- To reduce costs through reduction of personnel mainly freelancers
- To reduce overhead costs
- To concentrate movie competences within CM
  Filmproduktions AG and TV activities within TaunusFilm and Watch! Entertainment
- To set focus on TV fiction and non-fiction formats
- To enhance integration of postproduction facilities of Taunus Group and CineMedia Group



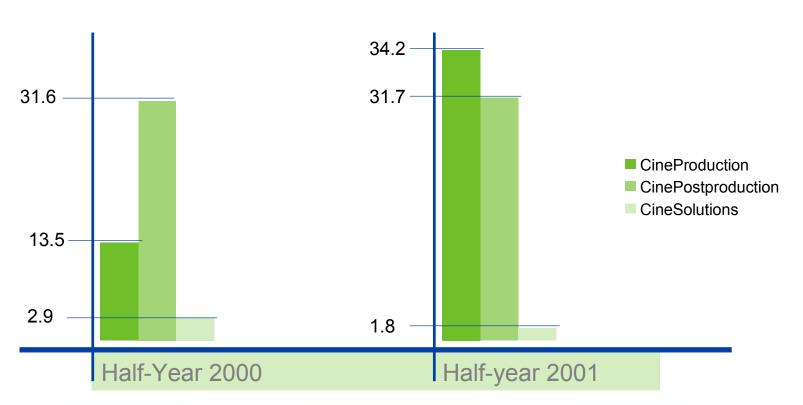
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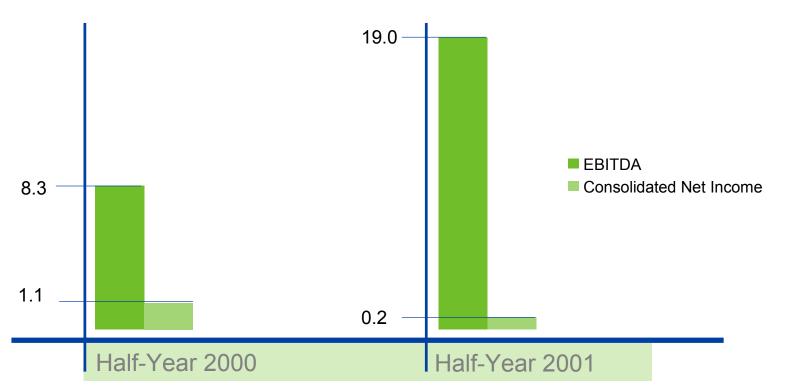
# Half-Year 2001: Consolidated sales + 40% to euro 68.2 million





## Half-Year 2001: Earnings per share to euro 0.05

in euro million





# CineMedia Film AG obtains a solid balance sheet structure in Mio. EURO (June 30, 2001)





### **Consolidated key figures 2001e**

in EURO million	2001e	2000
Consolidated sales	120 -125	103.6
EBITDA	27 - 29	20.2
EBIT(operating profit)	3.5 - 4.0	7.5
Goodwill adjustments and other one-time costs* (not cash effective) (14.0) - (15.0)		_

<sup>\*</sup> incl. tax effects



# As leading media service provider and producer the CineMedia Group creates moving moments for movie goers and TV viewers.

With our creative minds and cutting edge technologies, we stand for the digital future of film.