



Investor Presentation



Cautionary Statements



Forward-Looking Statements

This report contains "forward-looking statements" that involve risks and uncertainties. These statements can be identified by the fact that they do not relate strictly to historical or current facts, but rather are based on current expectations, estimates, assumptions and projections about the business process outsourcing industry and our business and financial results. Forward-looking statements often include words such as "anticipates," "expects," "projects," "intends," "plans," "believes" and words and terms of similar substance in connection with discussions of future operating or financial performance. As with any projection or forecast, forward-looking statements are inherently susceptible to uncertainty and changes in circumstances. Our actual results may vary materially from those expressed or implied in our forward-looking statements. Accordingly, undue reliance should not be placed on any forward-looking statement made by us or on our behalf. Important factors that could cause our actual results to differ materially from those in our forward-looking statements include, but are not limited to:

- termination rights contained in our government contracts;
- our ability to renew commercial and government contracts awarded through competitive bidding processes;
- our ability to recover capital and other investments in connection with our contracts;
- our ability to attract and retain necessary technical personnel and qualified subcontractors;
- our ability to deliver on our contractual obligations properly and on time:
- competitive pressures:
- our significant indebtedness;
- changes in interest in outsourced business process services;
- our ability to obtain adequate pricing for our services and to improve our cost structure;
- claims of infringement of third-party intellectual property rights;
- the failure to comply with laws relating to individually identifiable information, and personal health information and laws relating to processing certain financial transactions, including payment card transactions and debit or credit card transactions;
- breaches of our security systems and service interruptions;
- our ability to estimate the scope of work or the costs of performance in our contracts;
- · our ability to collect our receivables for unbilled services;
- a decline in revenues from or a loss or failure of significant clients:
- fluctuations in our non-recurring revenue:
- our failure to maintain a satisfactory credit rating;
- our ability to attract and retain key employees:
- increases in the cost of telephone and data services or significant interruptions in such services;
- our failure to develop new service offerings;
- our ability to receive dividends or other payments from our subsidiaries:
- changes in tax and other laws and regulations;
- changes in government regulation and economic, strategic, political and social conditions;
- changes in U.S. GAAP or other applicable accounting policies; and
- other factors that are set forth in the "Risk Factors" section, the "Legal Proceedings" section, the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section and other sections of our Annual Report on Form 10-K, as well as in our Quarterly Reports on Form 10-Q and Current Reports on Form 8-K filed with the Securities and Exchange Commission.

We caution you that the foregoing list of important factors may not contain all of the material factors that are important to you. Any forward-looking statements made by us in this presentation speak only as of the date on which they are made. We are under no obligation to, and expressly disclaim any obligation to, update or alter our forward-looking statements, whether as a result of new information, subsequent events or otherwise.

Non-GAAP Financial Measures

We have reported our financial results in accordance with U.S. generally accepted accounting principles (GAAP). In addition, we have discussed our financial results using non-GAAP measures. We believe these non-GAAP measures allow investors to better understand the trends in our business and to better understand and compare our results. Accordingly, we believe it is necessary to adjust several reported amounts, determined in accordance with GAAP, to exclude the effects of certain items as well as their related tax effects. Management believes that these non-GAAP financial measures provide an additional means of analyzing the current periods' results against the corresponding prior periods' results. However, these non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the Company's reported results prepared in accordance with U.S. GAAP. Our non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable U.S. GAAP measures and should be read only in conjunction with our Condensed Consolidated Financial Statements prepared in accordance with U.S. GAAP. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business and make operating decisions, and providing such non-GAAP financial measures to investors allows for a further level of transparency as to how management reviews and evaluates our business results and trends. These non-GAAP measures are among the primary factors management uses in planning for and forecasting future periods. Compensation of our executives is based in part on the performance of our business based on these non-GAAP measures. Non-GAAP measures are footnoted, where applicable, in each slide herein.

2

Conduent Investment Proposition



- 1 Leadership position in a large, global and growing market
- 2 Diverse, marquee client base with strong market share
- 3 Stable, recurring revenue model and 94% renewal rate
- Strong margin expansion opportunity driven by portfolio focus, improved productivity and strategic cost transformation
- **Amplifying the core** through divesting non-core businesses to focus management bandwidth and free up investment dollars
- 6 Disciplined capital allocation to drive sustainable profitable growth

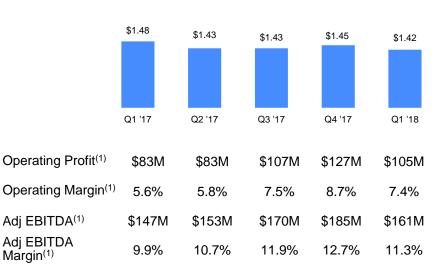
Scale, Market Opportunity and Industry Reputation to Drive Adjusted EBITDA¹ and Free Cash Flow¹ Growth

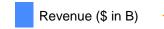
Recent Financial Performance



Quarterly Revenue and Profit

(adjusting for ASC 606 and FY2017 Divestitures)(1)



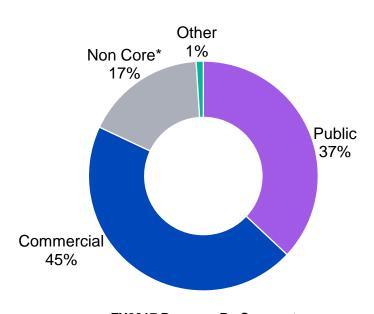


Adj EBITDA⁽¹⁾

Adj EBITDA

Margin⁽¹⁾



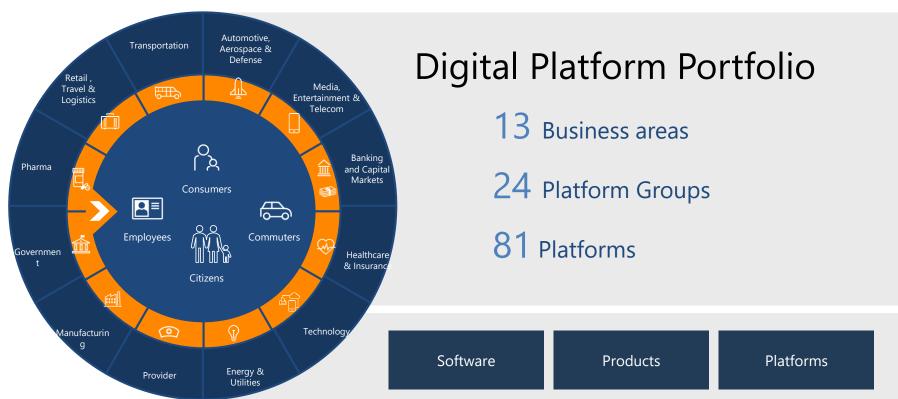


FY2017 Revenue By Segment (*Non-core revenue includes signed and to-be-signed divestitures)



Deep Domain & Process Capabilities

We are world's largest provider of diversified business services with leading digital platform capabilities



The Conduent Value Chain



Managing digital interactions between our clients and their end-users at massive scale

Clients

76 of the Fortune 100

20 of the top 20 Health Insurers

9 of top 10 Pharma Companies

3 of the top 5 Life Insurers

4 of the top 5

Telecommunications

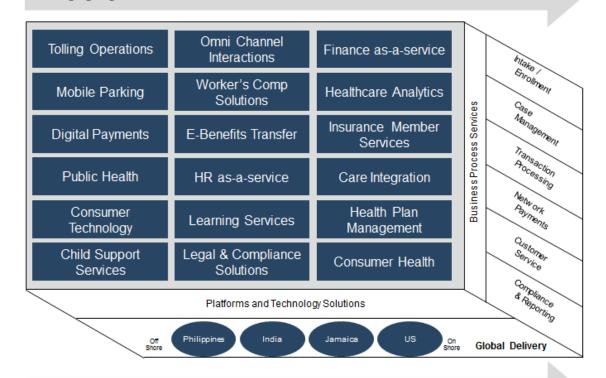
5 of the top 10 banks

6 of the top 10 Auto

Manufacturers

4 of the top 5 Aerospace firms

All 50 States



Our Client's End-User

Commuters

Pharmacists

Doctors

Patients

Government benefit recipients

Employees

Members (insurance)

Technology Consumers

Banking Customers

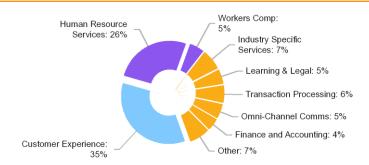
Suppliers

Innovation and technology to deliver best-in-class personalized experiences and insights

Segments Overview: Q1 2018



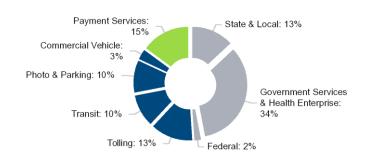
Commercial Industries



~\$3.4B Trailing 12-Month Revenue (~60% of total)

- Segment margin of 5.2% in Q1 2018 improved ~230 bps year-over-year
- Divesting \$500M in Customer Care business
- Embedded technology, dynamic pricing, vertical go-to-market
- Focusing on high-value, strategic offerings with large clients

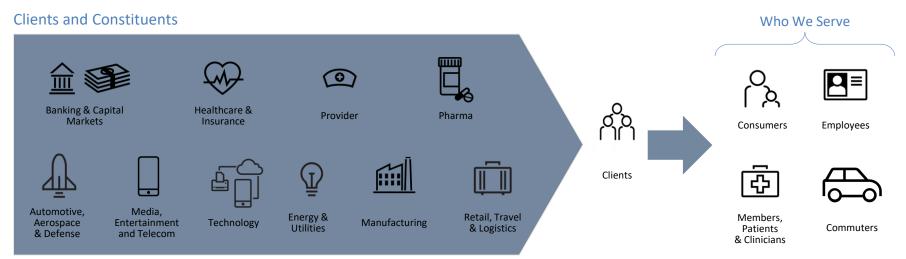
Public Sector



~\$2.3B Trailing 12-Month Revenue (~40% of total)

- Segment margin of 11.6% in Q1 2018
- Platform-based business
- Leader in transportation and payments markets
- Margins in line with long-term corporate goal

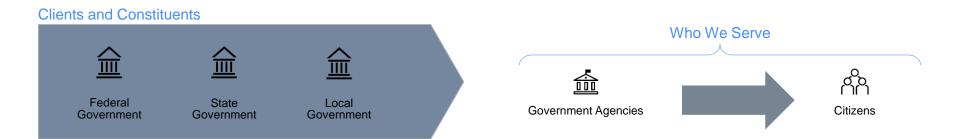
Commercial Overview



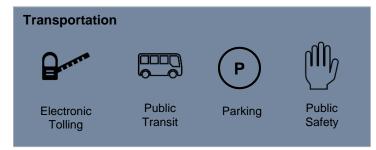


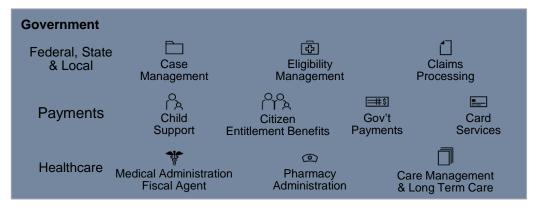
Public Sector Overview





Business Units and Offerings



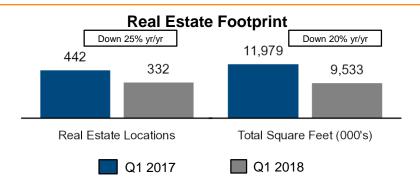




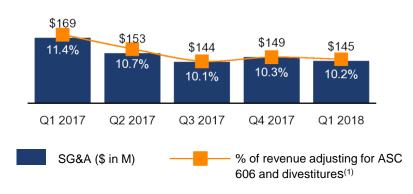
Strategic Transformation

Progress and Outlook

- Remain on-target for cumulative 2018 transformation goal of ~\$700M
- Remediated last of six large Customer Care contracts
 - Received price increase (improves profitability in 2018)
 - Expect to address long-term contract via strategic options by Q2 2019
- IT transformation and real estate rationalization progressing according to plan and will have a meaningful impact in FY 2018
- Total SG&A down vs Q1 2017 with increased sales spend and lower G&A
 - Sales spend up 3% yr/yr; G&A spend down 19% yr/yr



Selling, General & Administrative (SG&A) Trends



FY2018 Guidance



| | As of Feb 21st | As of May 9th | As of June 8th | |
|---------------------------------------|--------------------------------|--------------------------------|--------------------------------|--|
| Revenue | \$5.60 - \$5.80B | \$5.44 - \$5.64B | \$5.41 - \$5.61B | Assumes signed divesture close dates of 6/30 |
| Adj EBITDA Adj EBITDA Margin | \$707 - \$733M 12.1 - 13.0% | \$672 - \$698M 11.9 - 12.8% | \$662 - \$688M 11.8 - 12.7% | Continued focus on margin expansion, post-divestiture impact |
| Adj Free Cash Flow % of Adj EBITDA | \$177 - \$257M 25 - 35% | \$168 - \$244M 25 - 35% | \$166 - \$241M 25 - 35% | Capex expected to be ~3% of revenue Assumes debt pay down Adj tax rate of 30 - 35% |

All guidance metrics unchanged, excluding divestiture impact

Divestiture Update



Successfully Monetizing Non-Core Assets

Signed Divestitures

- Off-Street Parking
- Human Resources Consulting
- Commercial Vehicle Operations

Financials

- 2017 Revenue: ~\$390M
- 2017 Adj EBITDA: ~\$95M
- 2017 Adj EBITDA (after stranded-cost take out): ~\$65M
- Expected total proceeds: ~\$600M
- Post-tax total proceeds: ~\$500M

To-be-signed Divestitures

- ~\$100M Government businesses (Public Sector)
- ~\$500M Stand-alone Customer Care Contracts

Financials

- 2017 Revenue: ~\$600M
- 2017 Adj EBITDA: ~\$50M
- 2017 Adj EBITDA (after stranded cost take-out): ~\$10M

Total non-core revenue to divest: ~\$1B Total non-core Adj EBITDA to divest: ~\$75M

Defining "The Core" – The Stable Base

% of Adj EBITDA



• Capex of ~3% of revenue

• Adj tax rate of 30 - 35%

What FY2018 would look like after all ~\$1B of divestitures, stranded cost take-out (~7% of divested revenue), and deployment of proceeds

FY2018 Core

| Revenue | \$4.6 - \$4.8B | Reflects \$1B in divestitures completed |
|--------------------|---------------------|---|
| | | |
| | | |
| Adj EBITDA | \$632 - \$658M | Deflects all discontituos and stormed along |
| • | | Reflects all divestitures and stranded cost take-out (7% of divested revenue) |
| Adj EBITDA Margin | 13.2 - 14.3% margin | take-out (7% of divested revenue) |
| | | |
| Adj Free Cash Flow | \$190 - \$265M | Reflects: Debt pay-down (Net leverage ~2x) |

30 - 40%

Financial Performance Goals



| | FY2018 Core | 2019/2020 | Drivers |
|-------------------|----------------|---------------------------|--|
| Revenue Growth | \$4.6 - \$4.8B | 2.5 - 4% Annual Growth | New logosInorganic growthClient expansion |
| Adj EBITDA | \$632 - \$658M | >15% Adj EBITDA Margin | Stranded cost take-outNext phase transformationHigher operating leverage |
| Adj EBITDA Margin | 13.1 - 14.3% | by 2020 | |
| Adj Free Cash | 30 - 40% | 35 - 45% | Adj EBITDA growth Lower interest expense Adj tax rate: 27 – 30% Lower restructuring costs Capex of 2.5 - 3% of revenue |
| Flow | of Adj EBITDA | of Adj EBITDA | |

Operational Focus





Investing in the sales force, pursuing larger deals with shorter duration, driving cross-sell

Modernizing platforms, investing in automation, analytics and digital experiences





Centralizing our technology ecosystem and taking control of our IT infrastructure

Optimizing workforce and utilization of the global delivery network



Conduent Investment Proposition



- 1 Leadership position in a large, global and growing market
- 2 Diverse, marquee client base with strong market share
- 3 Stable, recurring revenue model and 94% renewal rate
- Strong margin expansion opportunity driven by portfolio focus, improved productivity and strategic cost transformation
- **Amplifying the core** through divesting non-core businesses to focus management bandwidth and free up investment dollars
- 6 Disciplined capital allocation to drive sustainable profitable growth

Scale, Market Opportunity and Industry Reputation to Drive Adjusted EBITDA¹ and Free Cash Flow¹ Growth

Appendix

Q1 2018 Earnings



| (in millions) | Q1 2018 | Q1 2017 | <u>B/(W)</u> <u>Yr/Yr</u> | Q1 2017 adjusted for 606, Divestitures (1) | B/(W) Yr/Yr adjusted for 606, Divestitures | Comments Q1 2018 vs Q1 2017 |
|---|----------|-------------|------------------------------|---|--|---|
| Revenue | \$1,420 | \$1,553 | (\$133) | \$1,484 | (\$64) | Decline driven by ASC 606, divestitures and strategic actions |
| Gross margin | 17.7% | 16.7% | +100 bps | | | |
| SG&A | 145 | 169 | 24 | | | Transformation progress |
| Adjusted operating income ⁽¹⁾ | \$105 | \$89 | \$16 | \$83 | \$22 | Improvements in gross margin and |
| Adjusted operating margin ⁽¹⁾ | 7.4% | <i>5.7%</i> | +170 bps | 5.6% | +180 bps | lower G&A |
| Adjusted EBITDA ¹ | \$161 | \$153 | \$8 | \$147 | \$14 | Transformation initiative and contract |
| Adjusted EBITDA margin ¹ | 11.3% | 9.9% | +140 bps | 9.9% | +140 bps | remediation |
| Amortization of acquired intangible assets | 61 | 61 | _ | | | |
| Restructuring, and related costs | 20 | 18 | (2) | | | |
| Interest expense | 33 | 36 | 3 | | | |
| Separation costs | | 5 | 5 | | | |
| (Gain) loss on divestitures and transaction costs | 15 | _ | (15) | | | Divestiture transaction costs |
| Other net expense / (income) | 32 | (8) | (40) | | | Litigation-related contract termination |
| Pretax income (loss) | (54) | (22) | (32) | | | |
| GAAP tax (benefit) | (\$4) | (\$12) | (\$8) | | | |
| GAAP net income (loss) from Continuing Operations | (\$50) | (\$10) | (\$40) | | | |
| GAAP Diluted EPS from Continuing Operations | (\$0.26) | (\$0.06) | (\$0.20) | | | |
| Adjusted tax rate ⁽¹⁾ | 34.7% | 34.0% | (70 bps) | | | |
| Adjusted net income ⁽¹⁾ | \$47 | \$35 | \$12 | | | Margin expansion |
| Adjusted Diluted EPS¹ from Continuing Operations | \$0.22 | \$0.16 | \$0.06 | | | |

Commercial Segment



Quarterly Revenue and Profit

(adjusting for ASC 606)⁽¹⁾



| | α | QL 11 | Q0 11 Q1 11 | | Q1 10 |
|----------------------------------|------|-------|-------------|------------|-------|
| Segment Profit ⁽¹⁾ | \$25 | \$31 | \$49 | \$71 | \$44 |
| Segment Margin ⁽¹⁾ | 2.9% | 3.7% | 6.0% | 8.3% | 5.2% |
| AEBITDA(1) | \$61 | \$69 | \$83 | \$83 \$105 | |
| AEBITDA Margin ⁽¹⁾ | 7.0% | 8.3% | 10.1% | 12.3% | 9.1% |

Revenue (\$ in M)

% Segment Margin

Q1 2018 Segment Highlights⁽¹⁾

- Revenue declined (2)% yr/yr, impacted by strategic decisions
 - Excluding strategic decisions, revenue up 3% yr/yr
 - Improved revenue trajectory driven by contract remediation and expansion with existing clients in high-tech, pharma/life sciences
- Segment profit grew 76% yr/yr, driven by strategic transformation / contract remediation / delivery efficiency

Public Sector Segment



Quarterly Revenue and Profit

(adjusting for ASC 606)⁽¹⁾



| Segment Profit ⁽¹⁾ | \$55 | \$51 | \$58 | \$62 | \$65 |
|----------------------------------|-------|-------|-------|-------|-------|
| Segment Margin ⁽¹⁾ | 9.3% | 8.8% | 9.9% | 10.6% | 11.6% |
| AEBITDA ⁽¹⁾ | \$85 | \$81 | \$84 | \$84 | \$87 |
| AEBITDA Margin ⁽¹⁾ | 14.4% | 13.9% | 14.4% | 14.4% | 15.6% |



Q1 2018 Segment Highlights⁽¹⁾

- Revenue down (6)% yr/yr, impacted by prior year strategic actions and contract losses
 - Excluding strategic actions, down (4)% yr/yr
- Health Enterprise reclassified to Public Sector
- Transportation down both yr/yr and sequentially, but expected to be up in FY 2018 (excluding 2018 divestiture impact) from Q2 2018 contract ramp
- Segment profit improved 18% yr/yr driven by strategic transformation savings and revenue mix

Other Segment



Quarterly Revenue and Profit

(adjusting for ASC 606 and divestitures)(1)

| | \$24 | \$19 | \$21 | \$11 | \$8 | |
|---|--------|--------|--------|--------|--------|--|
| | Q1 '17 | Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | |
| Segment Profit (Loss) ⁽¹⁾ | \$— | \$1 | \$2 | (\$5) | (\$4) | |
| AEBITDA ⁽¹⁾ | \$1 | \$3 | \$3 | (\$4) | (\$4) | |

Revenue in \$M

Reported Quarterly Revenue and Profit



Revenue in \$M

Q1 2018 Segment Highlights⁽¹⁾

- Revenue declined (67)% yr/yr and (27)% sequentially as education business run-off accelerated
- Expecting run-rate of \$0 revenue and break-even by end of 2018





| (in millions) | Q1 2017 | Q1 2018 | B/(W) | |
|---|---------|---------|--------|--|
| | | | Yr/Yr | |
| Net loss | (\$6) | (\$50) | (\$44) | |
| Depreciation & amortization | 125 | 117 | (8) | |
| Stock-based compensation | 6 | 7 | 1 | |
| Deferred tax benefit | (6) | (8) | (2) | |
| Restructuring payments | (9) | (12) | (3) | |
| Restructuring and related costs | 12 | 19 | 7 | |
| Change for income tax assets and liabilities | (9) | (5) | 4 | |
| Change in accounts receivable | (110) | (75) | 35 | |
| Change in other net working capital | (100) | (46) | 54 | |
| Other ⁽¹⁾ | (10) | 15 | 25 | |
| Operating Cash Flow | (\$107) | (\$38) | \$69 | |
| Purchase of LB&E(2) and other | (25) | (39) | (14) | |
| Investing Cash Flow | (\$25) | (\$39) | (\$14) | |
| Cash from Financing | (\$6) | (\$27) | (\$21) | |
| Effect of exchange rates on cash and cash equivalents | 2 | | (2) | |
| Change in cash, restricted cash and cash equivalents | (136) | (104) | 32 | |
| Beginning cash, restricted cash and cash equivalents ⁽³⁾ | 416 | 667 | 251 | |
| Ending Cash, Restricted Cash and Cash Equivalents ⁽³⁾ | \$280 | \$563 | \$283 | |
| Memo: Adjusted Free Cash Flow ⁽⁴⁾ | (\$143) | (\$69) | \$74 | |

- Q1 2018 Commentary:
- Improvement in operating cash flow driven by working capital
- Adjusted free cash flow⁽⁵⁾ of \$(69)M; improvement of \$74M vs Q1 2017
- Capex ~2.7% of Revenue in Q1 2018. Expected to be ~3% of Revenue in FY 2018

⁽¹⁾ Includes gain (loss) on investments, amortization of financing costs, net (gain) loss on divestitures and transaction costs, and Other operating, net

⁽²⁾ Includes cost of additions to land, building and equipment (LB&E) and internal use software

⁽³⁾ Includes approximately \$10 million and \$25 million of restricted cash for 2018 and 2017, respectively, that were included in Other current assets on the Condensed Consolidated Balance Sheets

⁽⁴⁾ Adjusted free cash flow is defined as operating cash flow less cost of net additions to land, building and equipment, internal use software and cost of capital leases, and the addition of net deferred compensation payments, and tax and other payments related to divestitures (Q1 2018 includes \$1 million of divestiture expenses and \$7 million of net deferred compensation payment). Please refer to Appendix for Non-GAAP reconciliation



Capital Structure Overview

Debt Structure (\$ in millions)

| (in millions) | 12/31/2017 | 3/31/2018 |
|---|------------|-----------|
| Total Cash | \$658 | \$553 |
| Deferred Comp Cash | (99) | (92) |
| Adjusted Cash ⁽¹⁾ | 559 | 461 |
| Total Debt ⁽²⁾ | 2,061 | 2,053 |
| Term Loan A ^{(3), (6)} due 2021 | 732 | 728 |
| Term Loan B ⁽³⁾ due 2023 | 842 | 840 |
| 10.5% Senior Notes due 2024 | 510 | 510 |
| Capital Leases | 33 | 28 |
| Current net leverage ratio ⁽⁵⁾ | 2.2x | 2.4x |

Credit Metrics

| FY 2018E interest expense | ~\$135M |
|--|------------|
| Preferred dividend (annual) | ~\$10M |
| Target net leverage ratio | <2.5x |
| Average remaining maturity on outstanding debt | ~5.3 years |

Key Messages

- Current leverage ratio 2.4x
- Revolver remains undrawn⁽⁴⁾
- Expect to spend ~\$300M cash on future acquisitions
- Divestiture proceeds expected to be used for debt repayments or acquisitions

⁽¹⁾ Adjusted Cash excludes cash received from termination of the Deferred Compensation Plan (current net balance of \$92M) that will be used to pay participants through Q4 2018

⁽²⁾ Total debt excludes deferred financing costs.

⁽³⁾ Revolving credit facility and Term Loan A interest rate is Libor + 225 bps; Term Loan B is Libor + 300 bps effective October 7, 2017

^{(4) \$739}M of available capacity under Revolving Credit Facility as of 3/31/2018

⁽⁵⁾ Net debt (total debt less adjusted cash) divided by TTM Adjusted EBITDA

⁽⁶⁾ Includes initial EUR 260M borrowing converted at end of quarter exchange rates; Reflects appreciation of the EUR; there was no incremental borrowing on the Term Loan A in Q1 2018

Q1 2018 Signings, Pipeline and Renewal Rate^{(1)conduent}

\$1,428M

Total Contract Value (TCV) Signings

TCV up 53% yr/yr, driven by increased renewal activity partially offset by new business signings decline

94%

Renewal Rate

- Renewals: \$1,022M, grew 155% yr/yr driven primarily by commercial clients
- Reflects opportunities in-line with business model, acceptable margin and risk

\$406M

New Business TCV

- New Business: \$406M, declined 23% yr/yr
- Continued focus on strategic wins with acceptable margin
- Sales investment leading to results; 60% of new business signings from new clients and better cross-sell

~\$12B

Rolling 12-Month Pipeline

- Reflects increased discipline, focus on profitable strategic deals (removal of stand-alone customer experience) and one lost large transit deal
- Seeing strong demand across all sectors, especially for tech-based platform deals

(1) See definitions in Appendix 24

Signings & Renewal Rate⁽¹⁾



| (\$ in millions) | <u>Q1' 17</u> | <u>Q2' 17</u> | Q3' 17 | <u>Q4' 17</u> | <u>Q1' 18</u> |
|-----------------------------------|---------------|---------------|---------|---------------|---------------|
| Total Contract Value | \$931 | \$1,244 | \$1,047 | \$1,730 | \$1,428 |
| New Business | \$530 | \$657 | \$390 | \$683 | \$406 |
| Renewals | \$401 | \$587 | \$657 | \$1,047 | \$1,022 |
| Annual Recurring Revenue Signings | \$143 | \$130 | \$92 | \$168 | \$93 |
| Non-Recurring Revenue Signings | \$92 | \$109 | \$86 | \$96 | \$63 |
| Renewal rate | 92% | 89% | 98% | 96% | 94% |

(1) See definitions in Appendix

Definitions



TCV = Total contract value

Annual Recurring Revenue Signings = Only includes new business TCV.

New Business TCV = Annual recurring revenue signings multiplied by the contract term plus non-recurring revenue signings.

Renewal Rate = Annual recurring revenue (ARR) on contracts that are renewed during the period as a percentage of ARR on all contracts for which a renewal decision was made during the period (excluding contracts for which a strategic decision to not renew was made based on risk or profitability).

Revenue productivity = Calculated as trailing-twelve months (TTM) revenue / average quarter-end headcount for last four quarters. Segment calculation excludes corporate headcount.

Non-GAAP Financial Measures



Non-GAAP Financial Measures

We have reported our financial results in accordance with U.S. generally accepted accounting principles (GAAP). In addition, we have discussed our financial results using the non-GAAP measures. We believe these non-GAAP measures allow investors to better understand the trends in our business and to better understand and compare our results. Accordingly, we believe it is necessary to adjust several reported amounts, determined in accordance with U.S. GAAP, to exclude the effects of certain items as well as their related tax effects. Management believes that these non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the Company's reported results prepared in accordance with U.S. GAAP. Our non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable U.S. GAAP measures and should be read only in conjunction with our Condensed Consolidated Financial Statements prepared in accordance with U.S. GAAP. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business and make operating decisions, and providing such non-GAAP financial measures to investors allows for a further level of transparency as to how management reviews and evaluates our business results and trends. These non-GAAP measures are among the primary factors management uses in planning for and forecasting future periods. Compensation of our executives is based in part on the performance of our business based on certain of these non-GAAP measures.

A reconciliation of the following non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with U.S. GAAP are provided below.

These reconciliations also include the income tax effects for our non-GAAP performance measures in total, to the extent applicable. The income tax effects are calculated under the same accounting principles as applied to our reported pre-tax performance measures under ASC 740, which employs an annual effective tax rate method. The noted income tax effect for our non-GAAP performance measures is effectively the difference in income taxes for reported and adjusted pre-tax income calculated under the annual effective tax rate method including an adjustment for estimated Base Erosion and Anti-Abuse Tax (BEAT). The tax effect of the non-GAAP adjustments was calculated based upon evaluation of the statutory tax treatment and the applicable statutory tax rate in the jurisdictions in which such charges were incurred.

Adjusted Net Income (Loss), Adjusted Earnings per Share and Adjusted Effective Tax Rate.

We make adjustments to Income (Loss) before Income Taxes for the following items, for the purpose of calculating Adjusted Net Income (Loss), Adjusted Earnings per Share and Adjusted Effective Tax Rate:

- Amortization of acquired intangible assets. The amortization of intangible assets is driven by acquisition activity, which can vary in size, nature and timing as compared to other companies within our industry from period to period.
- Restructuring and related costs. Restructuring and related costs include restructuring and asset impairment charges as well as costs associated with our strategic transformation program.
- Separation costs. Separation costs are expenses incurred in connection with the separation from Xerox Corporation into a separate, independent, publicly traded company. These costs primarily relate to third-party investment banking, accounting, legal, consulting and other similar types of services related to the separation transaction as well as costs associated with the operational separation of the two companies.
- Other (income) expenses, net. Other (income) expenses, net includes currency (gains) losses, net, litigation matters and all other (income) expenses, net.
- NY Medicaid Management Information System (NY MMIS). Costs associated with the company not fully completing the State of New York Health Enterprise platform project.
- Health Enterprise (HE charge). Cost associated with not fully completing the Health Enterprise Medical platform implementation projects in California and Montana.
- Litigation costs (recoveries), net.
- (Gain) loss on divestitures and transaction costs.

The Company provides adjusted net income and adjusted EPS financial measures to assist our investors in evaluating our ongoing operating performance for the current reporting period and, where provided, over different reporting periods, by adjusting for certain items which may be recurring or non-recurring and which in our view do not necessarily reflect ongoing performance. We also internally use these measures to assess our operating performance, both absolutely and in comparison to other companies, and in evaluating or making selected compensation decisions.

Management believes that adjusted effective tax rate, provided as supplemental information, facilitates a comparison by investors of our actual effective tax rate with an adjusted effective tax rate which reflects the impact of the items which are excluded in providing adjusted net income and certain other identified items, and may provide added insight into our underlying business results and how effective tax rates impact our ongoing business.

Non-GAAP Financial Measures



Adjusted Revenue, Adjusted Operating Income and Adjusted Operating Margin.

We make adjustments to Revenue, Costs and Expenses and Margin for the following items (as defined above), for the purpose of calculating Adjusted Operating Income and Adjusted Operating Margin:

- Amortization of acquired intangible assets.
- Restructuring and related costs.
- Separation costs.
- Interest expense. Interest expense includes interest on long-term debt and amortization of debt issuance costs.
- · Other (income) expenses, net.
- NY MMIS.
- HE charge.
- Litigation costs (recoveries), net
- · (Gain) loss on divestitures and transaction costs.
- ASC 606 adjustment.
- · (Revenue) / (Income) loss from divestitures.

We provide our investors with adjusted revenue, adjusted operating income and adjusted operating margin information, as supplemental information, because we believe it offers added insight, by itself and for comparability between periods, by adjusting for certain non-cash items as well as certain other identified items which we do not believe are indicative of our ongoing business, and may also provide added insight on trends in our ongoing business.

Adjusted Other Segment Profit and Margin

We adjust our Other Segment profit and margin for NY MMIS and HE charge adjustments.

We provide Other segment adjusted loss and Other segment adjusted margin information, as supplemental information, because we believe that the adjustment for NY MMIS wind-down costs and HE charge, which we do not believe are indicative of our ongoing business, supplementally provides investors added insight into underlying Other segment loss and gross margin results and trends, both by itself and in comparison to other periods.



Non-GAAP Financial Measures

Segment and Consolidated Adjusted EBITDA and EBITDA Margin

We use Adjusted EBITDA and EBITDA Margin as an additional way of assessing certain aspects of our operations that, when viewed with the U.S. GAAP results and the accompanying reconciliations to corresponding U.S. GAAP financial measures, provide a more complete understanding of our on-going business. We also use Adjusted EBITDA and EBITDA Margin to provide additional information that is useful to understand the financial covenants contained in the Company's credit facility and indenture. Adjusted EBITDA represents Income (loss) before Interest, Income Taxes, Depreciation and Amortization adjusted for the following items (which are defined above). EBITDA margin is Adjusted EBITDA divided by adjusted revenue:

- Restructuring and related costs.
- Separation costs.
- Other (income) expenses, net.
- NY MMIS / NY MMIS Depreciation. Costs associated with the company not fully completing the State of New York Health Enterprise platform project.
- HE charge
- (Gain) loss on divestitures and transaction costs.
- Litigation costs (recoveries), net.
- ASC 606 adjustment.
- (Revenue) / (Income) loss from divestitures.

Adjusted EBITDA is not intended to represent cash flows from operations, operating income (loss) or net income (loss) as defined by U.S. GAAP as indicators of operating performance. Management cautions that amounts presented in accordance with Conduent's definition of Adjusted EBITDA and EBITDA Margin may not be comparable to similar measures disclosed by other companies because not all companies calculate Adjusted EBITDA and EBITDA Margin in the same manner.

Adjusted Public Sector Segment Revenue and Profit

We adjusted Public Sector Segment revenue, profit and margin for the NY MMIS and HE charges,

Free Cash Flow

Free Cash Flow is defined as cash flows from operating activities as reported on the consolidated statement of cash flows, less cost of additions to land, buildings and equipment, cost of additions to internal use software, vendor financed capital lease and proceeds from sales of land, buildings and equipment. We use the non-GAAP measure of Free Cash Flow as a criterion of liquidity and performance-based components of employee compensation. We use Free Cash Flow as a measure of liquidity to determine amounts we can reinvest in our core businesses, such as amounts available to make acquisitions, invest in land, buildings and equipment and internal use software, make principal payments on debt. In order to provide a meaningful basis for comparison, we are providing information with respect to our Free Cash Flow reconciled to cash flow provided by operating activities, which we believe to be the most directly comparable measure under U.S. GAAP.

Adjusted Free Cash Flow

Adjusted free cash flow is defined as operating cash flow less cost of net additions to land, building and equipment, internal use software and cost of capital leases, and the addition of net deferred compensation payments, and tax and other payments related to divestitures.

Adjusted Cash

Adjusted cash is defined as cash and cash equivalents less cash from terminated deferred compensation to be paid to plan participants.

Constant Currency

To better understand trends in our business, we believe that it is helpful to adjust revenue to exclude the impact of changes in the translation of foreign currencies into U.S. Dollars. We refer to this adjusted revenue as "constant currency." Currency impact can be determined as the difference between actual growth rates and constant currency growth rates. This currency impact is calculated by translating the current period activity in local currency using the comparable prior-year period's currency translation rate.

Non-GAAP Outlook

In providing outlook for adjusted EBITDA we exclude certain items which are otherwise included in determining the comparable GAAP financial measure. A description of the adjustments which historically have been applicable in determining adjusted EBITDA are reflected in the table below. We are providing such outlook only on a non-GAAP basis because the Company is unable to predict with reasonable certainty the totality or ultimate outcome or occurrence of these adjustments for the forward-looking period, such as amortization, restructuring, separation costs, NY MMIS, HE charge, and certain other adjusted items, which can be dependent on future events that may not be reliably predicted. Based on past reported results, where one or more of these items have been applicable, such excluded items could be material, individually or in the aggregate, to reported results.

Non-GAAP Reconciliation: Adj. Net Income (Loss) & Adj. EPS



| | Three Months Ended March 31, | | | | | | | | |
|---|------------------------------|------|-------------|---------|-------------------|------|-------------|---------|--|
| | | 201 | 18 | | | 20 |)17 | | |
| (in millions, except EPS) | Net Income (Loss) | | Diluted EPS | | Net Income (Loss) | | Diluted EPS | | |
| GAAP as Reported From Continuing Operations | \$ | (50) | \$ | (0.26) | \$ | (10) | \$ | (0.06) | |
| Adjustments: | | | | | | | | | |
| Amortization of acquired intangible assets | | 61 | | | | 61 | | | |
| NY MMIS | | _ | | | | 8 | | | |
| Restructuring and related costs | | 20 | | | | 18 | | | |
| HE charge | | _ | | | | (5) | | | |
| Separation costs | | _ | | | | 5 | | | |
| (Gain) loss on divestitures and transaction costs | | 15 | | | | _ | | | |
| Litigation costs (recoveries), net | | 31 | | | | (11) | | | |
| Other (income) expenses, net | | (1) | | | | (1) | | | |
| Less: Income tax adjustments ⁽¹⁾ | | (29) | | | | (30) | | | |
| Adjusted Net Income (Loss) and EPS | \$ | 47 | \$ | 0.22 | \$ | 35 | \$ | 0.16 | |
| (GAAP shares in thousands) | | | | | | | | | |
| Weighted average common shares outstanding | | | | 205,093 | | | | 203,400 | |
| Stock options | | | | _ | | | | _ | |
| Restricted stock and performance units / shares | | | | _ | | | | _ | |
| Adjusted Weighted Average Shares Outstanding ⁽²⁾ | | • | | 205,093 | | | | 203,400 | |
| (Non-GAAP shares in thousands) | | • | | | | | | | |
| Weighted average common shares outstanding | | | | 205,093 | | | | 203,400 | |
| Stock options | | | | 143 | | | | 230 | |

Restricted stock and performance shares

Adjusted Weighted Average Shares Outstanding(2)

2,773

208,009

2,152

205,782

⁽¹⁾ Reflects the income tax (expense) benefit of the adjustments. Refer to the Effective Tax Rate reconciliation details.

⁽²⁾ Average shares for the 2018 and 2017 calculation of adjusted EPS excludes 5 million shares associated with our Series A convertible preferred stock and includes the impact of the preferred stock quarterly dividend of approximately \$2.4 million.



Non-GAAP Reconciliation: Adj. Effective Tax Rate

| | | Three I | Three Months Ended March 31, 2017 | | | | | | | | | |
|--|----|-------------------------|-----------------------------------|--------------------|----|--------------------------|---------------------------------|--------------------|--|--|--|--|
| (in millions) | Pi | re-Tax Income (Loss) | come Tax fit) Expense | Effective Tax Rate | | Pre-Tax Income (Loss) | Income Tax (Benefit) Expense | Effective Tax Rate | | | | |
| GAAP as Reported From Continuing Operations | \$ | (54) | \$ (4) | 7.4% | \$ | (22) | \$ (12) | 54.5% | | | | |
| Non-GAAP adjustments(1) | | 126 | 29 | | | 75 | 30 | | | | | |
| Adjusted ⁽²⁾ | \$ | 72 | \$ 25 | 34.7% | \$ | 53 | \$ 18 | 34.0% | | | | |

⁽¹⁾ Refer to Net Income (Loss) reconciliation for details of non-GAAP adjustments.

⁽²⁾ The tax impact of Adjusted Pre-Tax Income (Loss) from continuing operations is calculated under the same accounting principles applied to the As Reported Pre-Tax Income (Loss), which employs an annual effective tax rate method to the results including an adjustment for estimated BEAT.

Non-GAAP Reconciliation: Adj. Revenue and Adj. Operating Income / Margin



| | | Previously Reported | | | | | | | | | |
|---|-------------|---------------------|---------|----|---------|----|---------|----|---------|----|---------|
| (in millions) | Q1 2018 | | FY 2017 | (| Q4 2017 | | Q3 2017 | | Q2 2017 | (| Q1 2017 |
| GAAP Revenue From Continuing Operations | \$ 1,420 | \$ | 6,022 | \$ | 1,493 | \$ | 1,480 | \$ | 1,496 | \$ | 1,553 |
| GAAP Pre-tax Income (Loss) From Continuing Operations | (54) | | (16) | | 4 | | 13 | | (11) | | (22) |
| GAAP Operating Margin As Reported | (3.8)% | | (0.3)% | | 0.3% | | 0.9% | | (0.7)% | | (1.4)% |
| GAAP Revenue From Continuing Operations | \$ 1,420 | \$ | 6,022 | \$ | 1,493 | \$ | 1,480 | \$ | 1,496 | \$ | 1,553 |
| Adjusted Revenue | \$ 1,420 | \$ | 6,022 | \$ | 1,493 | \$ | 1,480 | \$ | 1,496 | \$ | 1,553 |
| GAAP Pre-tax income (Loss) From Continuing Operations | \$ (54) | \$ | (16) | \$ | 4 | \$ | 13 | \$ | (11) | \$ | (22) |
| Adjustments: | | | | | | | | | | | |
| Amortization of acquired intangible assets | 61 | | 243 | | 61 | | 60 | | 61 | | 61 |
| NY MMIS | _ | | 9 | | (1) | | 1 | | 1 | | 8 |
| Restructuring and related costs | 20 | | 101 | | 25 | | 22 | | 36 | | 18 |
| HE charge | _ | | (8) | | _ | | (3) | | _ | | (5) |
| Separation costs | _ | | 12 | | 4 | | 2 | | 1 | | 5 |
| Interest expense | 33 | | 137 | | 32 | | 35 | | 34 | | 36 |
| (Gain) loss on divestitures and transaction costs | 15 | | (42) | | (1) | | (16) | | (25) | | _ |
| Litigation costs (recoveries), net | 31 | | (11) | | 3 | | 6 | | (9) | | (11) |
| Other (income) expenses, net | (1) | | (7) | | 3 | | (9) | | _ | | (1) |
| Adjusted Operating Income/Margin | \$ 105 | \$ | 418 | \$ | 130 | \$ | 111 | \$ | 88 | \$ | 89 |
| Adjusted Operating Margin | 7.4% | | 6.9% | | 8.7% | | 7.5% | | 5.9% | | 5.7% |

Non-GAAP Reconciliation: Adjusted Revenue and Operating Income / Margin⁽¹⁾



| J | Adjusted for 606 and Divestitures ⁽¹⁾ | | | | | | | | | | | |
|---|--|---------|----|---------|----|---------|----|---------|----|---------|----|---------|
| (in millions) | | Q1 2018 | | FY 2017 | (| Q4 2017 | | Q3 2017 | | Q2 2017 | | Q1 2017 |
| GAAP Revenue From Continuing Operations | \$ | 1,420 | \$ | 6,022 | \$ | 1,493 | \$ | 1,480 | \$ | 1,496 | \$ | 1,553 |
| ASC 606 adjustment | | _ | | (166) | | (41) | | (39) | | (40) | | (46) |
| Less revenue from divestitures | | _ | | (59) | | _ | | (14) | | (22) | | (23) |
| Adjusted Revenue From Continuing Operations | | 1,420 | | 5,797 | | 1,452 | | 1,427 | | 1,434 | | 1,484 |
| Pre-tax Income (Loss) From Continuing Operations | | (54) | | (16) | | 4 | | 13 | | (11) | | (22) |
| ASC 606 adjustment | | _ | | (11) | | (3) | | (2) | | (3) | | (3) |
| Less pre-tax (income) loss from divestitures | | _ | | (7) | | _ | | (2) | | (2) | | (3) |
| Adjusted Pre-Tax Income (Loss) | | (54) | | (34) | | 1 | | 9 | | (16) | | (28) |
| Adjusted Operating Margin | | (3.8)% | | (0.6)% | | 0.1% | | 0.6% | | (1.1)% | | (1.9)% |
| Adjusted Revenue | \$ | 1,420 | \$ | 5,797 | \$ | 1,452 | \$ | 1,427 | \$ | 1,434 | \$ | 1,484 |
| Pre-tax income (Loss) From Continuing Operations | \$ | (54) | \$ | (16) | \$ | 4 | \$ | 13 | \$ | (11) | \$ | (22) |
| Adjustments: | | | | | | | | | | | | |
| Amortization of acquired intangible assets | | 61 | | 243 | | 61 | | 60 | | 61 | | 61 |
| NY MMIS | | _ | | 9 | | (1) | | 1 | | 1 | | 8 |
| Restructuring and related costs | | 20 | | 101 | | 25 | | 22 | | 36 | | 18 |
| HE charge | | _ | | (8) | | _ | | (3) | | _ | | (5) |
| Separation costs | | _ | | 12 | | 4 | | 2 | | 1 | | 5 |
| Interest expense | | 33 | | 137 | | 32 | | 35 | | 34 | | 36 |
| (Gain) loss on divestitures and transaction costs | | 15 | | (42) | | (1) | | (16) | | (25) | | _ |
| Litigation costs (recoveries), net | | 31 | | (11) | | 3 | | 6 | | (9) | | (11) |
| ASC 606 adjustment | | _ | | (11) | | (3) | | (2) | | (3) | | (3) |
| Less pre-tax (income) loss from divestitures | | _ | | (7) | | _ | | (2) | | (2) | | (3) |
| Other (income) expenses, net | | (1) | | (7) | | 3 | | (9) | | _ | | (1) |
| Adjusted Operating Income/Margin | \$ | 105 | \$ | 400 | \$ | 127 | \$ | 107 | \$ | 83 | \$ | 83 |
| Adjusted Operating Margin | | 7.4% | | 6.9% | | 8.7% | | 7.5% | | 5.8% | | 5.6% |

Non-GAAP Reconciliation: Adjusted EBITDA



| | | | Previously Reported | | | | | | | | | |
|---|----|---------|---------------------|---------|----|---------|----|---------|---------|-------|----|---------|
| (in millions) | (| Q1 2018 | | FY 2017 | (| Q4 2017 | (| Q3 2017 | Q2 2017 | | (| Q1 2017 |
| Reconciliation to Adjusted Revenue | | | | | | | | | | | | |
| GAAP Revenue From Continuing Operations | \$ | 1,420 | \$ | 6,022 | \$ | 1,493 | \$ | 1,480 | \$ | 1,496 | \$ | 1,553 |
| Adjusted Revenue | \$ | 1,420 | \$ | 6,022 | \$ | 1,493 | \$ | 1,480 | \$ | 1,496 | \$ | 1,553 |
| GAAP Net Income (Loss) from Continuing Operations | \$ | (50) | \$ | 177 | \$ | 208 | \$ | (17) | \$ | (4) | \$ | (10) |
| Interest expense | | 33 | | 137 | | 32 | | 35 | | 34 | | 36 |
| Income tax expense (benefit) | | (4) | | (193) | | (204) | | 30 | | (7) | | (12) |
| Segment depreciation and amortization | | 56 | | 254 | | 58 | | 63 | | 69 | | 64 |
| Amortization of acquired intangible assets | | 61 | | 243 | | 61 | | 60 | | 61 | | 61 |
| EBITDA | \$ | 96 | \$ | 618 | \$ | 155 | \$ | 171 | \$ | 153 | \$ | 139 |
| EBITDA Margin | | 6.8% | | 10.3% | | 10.4% | | 11.6% | | 10.2% | | 9.0% |
| EBITDA | \$ | 96 | \$ | 618 | \$ | 155 | \$ | 171 | \$ | 153 | \$ | 139 |
| Restructuring and related costs | | 20 | | 101 | | 25 | | 22 | | 36 | | 18 |
| Separation costs | | _ | | 12 | | 4 | | 2 | | 1 | | 5 |
| NY MMIS | | _ | | 9 | | (1) | | 1 | | 1 | | 8 |
| HE charge | | _ | | (8) | | _ | | (3) | | | | (5) |
| (Gain) loss on divestitures and transaction costs | | 15 | | (42) | | (1) | | (16) | | (25) | | _ |
| Litigation costs (recoveries), net | | 31 | | (11) | | 3 | | 6 | | (9) | | (11) |
| Other (income) expenses, net | | (1) | | (7) | | 3 | | (9) | | _ | | (1) |
| Adjusted EBITDA | | 161 | | 672 | | 188 | | 174 | | 157 | | 153 |
| Adjusted EBITDA Margin | | 11.3% | | 11.2% | | 12.6% | | 11.8% | | 10.5% | | 9.9% |

Non-GAAP Reconciliation: Adjusted EBITDA⁽¹⁾



| Adjusted | for 606 | and Dive | stitures ⁽¹⁾ |
|----------|---------|----------|-------------------------|
|----------|---------|----------|-------------------------|

| | Adjusted for 600 and Divestitutes. | | | | | | | | | | | | |
|---|------------------------------------|---------|----|---------|----|---------|----|---------|----|---------|----|---------|--|
| (in millions) | | Q1 2018 | F | FY 2017 | (| Q4 2017 | (| Q3 2017 | (| Q2 2017 | | Q1 2017 | |
| Reconciliation to Adjusted Revenue | | | | | | | | | | | | | |
| GAAP Revenue From Continuing Operations | \$ | 1,420 | \$ | 6,022 | \$ | 1,493 | \$ | 1,480 | \$ | 1,496 | \$ | 1,553 | |
| ASC 606 adjustment | \$ | _ | \$ | (166) | \$ | (41) | \$ | (39) | \$ | (40) | \$ | (46) | |
| Less revenue from divestitures | \$ | _ | \$ | (59) | \$ | _ | \$ | (14) | \$ | (22) | \$ | (23) | |
| Adjusted Revenue From Continuing Operations | \$ | 1,420 | \$ | 5,797 | \$ | 1,452 | \$ | 1,427 | \$ | 1,434 | \$ | 1,484 | |
| Net Income (Loss) from Continuing Operations | \$ | (50) | \$ | 177 | \$ | 208 | \$ | (17) | \$ | (4) | \$ | (10) | |
| Interest expense | | 33 | | 137 | | 32 | | 35 | | 34 | | 36 | |
| Income tax expense (benefit) | | (4) | | (193) | | (204) | | 30 | | (7) | | (12) | |
| Segment depreciation and amortization | | 56 | | 254 | | 58 | | 63 | | 69 | | 64 | |
| Amortization of acquired intangible assets | | 61 | | 243 | | 61 | | 60 | | 61 | | 61 | |
| ASC 606 adjustment | | _ | | (11) | | (3) | | (2) | | (3) | | (3) | |
| Less pre-tax (income) loss from divestitures | | _ | | (6) | | _ | | (2) | | (1) | | (3) | |
| EBITDA adjusted for 606 and divestitures | \$ | 96 | \$ | 601 | \$ | 152 | \$ | 167 | \$ | 149 | \$ | 133 | |
| EBITDA Margin | | 6.8% | | 10.4% | | 10.5% | | 11.7% | | 10.4% | | 9.0% | |
| Adjusted EBITDA | \$ | 96 | \$ | 601 | \$ | 152 | \$ | 167 | \$ | 149 | \$ | 133 | |
| Restructuring and related costs | | 20 | | 101 | | 25 | | 22 | | 36 | | 18 | |
| Separation costs | | _ | | 12 | | 4 | | 2 | | 1 | | 5 | |
| NY MMIS | | _ | | 9 | | (1) | | 1 | | 1 | | 8 | |
| HE charge | | _ | | (8) | | _ | | (3) | | _ | | (5) | |
| (Gain) loss on divestitures and transaction costs | | 15 | | (42) | | (1) | | (16) | | (25) | | _ | |
| Litigation costs (recoveries), net | | 31 | | (11) | | 3 | | 6 | | (9) | | (11) | |
| Other (income) expenses, net | | (1) | | (7) | | 3 | | (9) | | | | (1) | |
| Adjusted EBITDA | | 161 | | 655 | | 185 | | 170 | | 153 | | 147 | |
| Adjusted EBITDA Margin | | 11.3% | | 11.3% | | 12.7% | | 11.9% | | 10.7% | | 9.9% | |

⁽¹⁾ adjusted for the estimated impact from the adoption of the 606 accounting standard, had it been applicable in FY 2017 and revenue and (income) loss from divestitures

Non-GAAP Reconciliation: Segment Adjusted EBITDA⁽¹⁾



| | | | Previously Reported | | | | | | | | | |
|---------------------------------------|----|---------|---------------------|---------|----|---------|----|---------|----|---------|---------|-------|
| (in millions) | (| Q1 2018 | | FY 2017 | | Q4 2017 | (| Q3 2017 | (| Q2 2017 | Q1 2017 | |
| Commercial Industries | | | | | | | | | | | | |
| Segment GAAP revenue | \$ | 854 | \$ | 3,475 | \$ | 879 | \$ | 845 | \$ | 856 | \$ | 895 |
| Segment profit | \$ | 44 | \$ | 181 | \$ | 73 | \$ | 49 | \$ | 33 | \$ | 26 |
| Segment depreciation and amortization | | 34 | | 142 | | 34 | | 34 | | 38 | | 36 |
| Adjusted Segment EBITDA | | 78 | | 323 | | 107 | | 83 | | 71 | | 62 |
| Adjusted EBITDA Margin | | 9.1% | | 9.3% | | 12.2% | | 9.8% | | 8.3% | | 6.9% |
| Public Sector | | | | | | | | | | | | |
| Segment GAAP revenue | \$ | 558 | \$ | 2,408 | \$ | 602 | \$ | 599 | \$ | 598 | \$ | 609 |
| Segment profit | \$ | 65 | \$ | 232 | \$ | 63 | \$ | 60 | \$ | 52 | \$ | 57 |
| Segment depreciation and amortization | | 22 | | 107 | | 23 | | 28 | | 29 | | 27 |
| EBITDA | | 87 | | 339 | | 86 | | 88 | | 81 | | 84 |
| EBITDA Margin | | 15.6% | | 14.1% | | 14.3% | | 14.7% | | 13.5% | | 13.8% |
| Segment EBITA | | 87 | | 339 | | 86 | | 88 | | 81 | | 84 |
| NY MMIS ⁽²⁾ | | _ | | 9 | | (1) | | 1 | | 1 | | 8 |
| HE charge ⁽²⁾ | | | | (8) | | | | (3) | | | | (5) |
| Adjusted Segment EBITDA | | 87 | | 340 | | 85 | | 86 | | 82 | | 87 |
| Adjusted EBITDA Margin | | 15.6% | | 14.1% | | 14.1% | | 14.4% | | 13.7% | | 14.3% |
| Other Segment | | | | | | | | | | | | |
| Segment GAAP revenue | \$ | 8 | \$ | 139 | \$ | 12 | \$ | 36 | \$ | 42 | \$ | 49 |
| GAAP Segment profit (loss) | \$ | (4) | \$ | 4 | \$ | (5) | \$ | 4 | \$ | 2 | \$ | 3 |
| Segment depreciation and amortization | | | | 5 | | 1 | | 1 | | 2 | | 1 |
| Adjusted Segment EBITDA | \$ | (4) | \$ | 9 | \$ | (4) | \$ | 5 | \$ | 4 | \$ | 4 |
| Adjusted EBITDA Margin | | (50.0)% | | 6.5% | | (33.3)% | | 13.9% | | 9.5% | | 8.2% |

⁽¹⁾ Certain reclassifications have been made to prior year information to conform to current year presentation.

Non-GAAP Reconciliation: Segment Adjusted EBITDA⁽¹⁾



Adjusted for 606 and Divestitures(1)

| | Adjusted for 600 and Divestitures. | | | | | | | | | | | | |
|---------------------------------------|------------------------------------|---------|----|---------|----|---------|----|---------|---------|-------|----|---------|--|
| (in millions) | | Q1 2018 | | FY 2017 | | Q4 2017 | | Q3 2017 | Q2 2017 | | | Q1 2017 | |
| Commercial Industries | | | | | | | | | | | | | |
| Segment GAAP revenue | \$ | 854 | \$ | 3,475 | \$ | 879 | \$ | 845 | \$ | 856 | \$ | 895 | |
| ASC 606 adjustment | | _ | | (93) | | (23) | | (22) | | (22) | | (26) | |
| Segment Revenue Adjusted for 606 | \$ | 854 | \$ | 3,382 | \$ | 856 | \$ | 823 | \$ | 834 | \$ | 869 | |
| Segment profit | ' | 44 | | 181 | | 73 | | 49 | | 33 | | 26 | |
| Segment depreciation and amortization | | 34 | | 142 | | 34 | | 34 | | 38 | | 36 | |
| ASC 606 adjustment | | | | (5) | | (2) | | | | (2) | | (1) | |
| Segment EBITDA Adjusted for 606 | \$ | 78 | \$ | 318 | \$ | 105 | \$ | 83 | \$ | 69 | \$ | 61 | |
| Adjusted EBITDA Margin | · | 9.1% | | 9.4% | | 12.3% | | 10.1% | | 8.3% | | 7.0% | |
| Public Sector | | | | | | | | | | | | | |
| Segment GAAP revenue | \$ | 558 | \$ | 2,408 | \$ | 602 | \$ | 599 | \$ | 598 | \$ | 609 | |
| ASC 606 adjustment | | | | (68) | | (17) | | (16) | | (17) | | (18) | |
| Segment Revenue Adjusted for 606 | \$ | 558 | \$ | 2,340 | \$ | 585 | \$ | 583 | \$ | 581 | \$ | 591 | |
| Segment profit | \$ | 65 | \$ | 232 | \$ | 63 | \$ | 60 | \$ | 52 | \$ | 57 | |
| Segment depreciation and amortization | | 22 | | 107 | | 23 | | 28 | | 29 | | 27 | |
| ASC 606 adjustment | | | | (6) | | (1) | | (2) | | (1) | | (2) | |
| Segment EBITDA Adjusted for 606 | | 87 | | 333 | | 85 | | 86 | | 80 | | 82 | |
| EBITDA Margin | | 15.6% | | 14.2% | | 14.5% | | 14.8% | | 13.8% | | 13.9% | |
| Segment EBITDA Adjusted for 606 | | 87 | | 333 | | 85 | | 86 | | 80 | | 82 | |
| NY MMIS ⁽²⁾ | | _ | | 9 | | (1) | | 1 | | 1 | | 8 | |
| HE charge ⁽²⁾ | | | | (8) | | _ | | (3) | | | | (5) | |
| Adjusted Segment EBITDA | | 87 | | 334 | | 84 | | 84 | | 81 | | 85 | |
| Adjusted EBITDA Margin | | 15.6% | | 14.3% | | 14.4% | | 14.4% | | 13.9% | - | 14.4% | |

⁽¹⁾ adjusted for the estimated impact from the adoption of the 606 accounting standard, had it been applicable in FY 2017 and revenue and (income) loss from divestitures. Certain reclassifications have been made to prior year information to conform to current year presentation.

⁽²⁾ HE business moved from Other segment into Public Sector segment effective Q1 2018.

Non-GAAP Reconciliation: Segment Adjusted EBITDA⁽¹⁾ Continued



| | Adjusted for 606 and Divestitures ⁽¹⁾ | | | | | | | | | | | | |
|--|--|---------|---------|------|----|---------|----|---------|----|---------|----|---------|--|
| (in millions) | Q1 2018 | | FY 2017 | | | Q4 2017 | | Q3 2017 | | Q2 2017 | | Q1 2017 | |
| Other Segment | | | | | | | | | | | | | |
| Segment GAAP revenue | \$ | 8 | \$ | 139 | \$ | 12 | \$ | 36 | \$ | 42 | \$ | 49 | |
| ASC 606 adjustment | | _ | | (5) | | (1) | | (1) | | (1) | | (2) | |
| Less revenue from divestitures | | | | (59) | | | | (14) | | (22) | | (23) | |
| Segment GAAP revenue adjusted for 606 and divestitures | \$ | 8 | \$ | 75 | \$ | 11 | \$ | 21 | \$ | 19 | \$ | 24 | |
| GAAP Segment profit (loss) | \$ | (4) | \$ | 4 | \$ | (5) | \$ | 4 | \$ | 2 | \$ | 3 | |
| Segment depreciation and amortization | | _ | | 5 | | 1 | | 1 | | 2 | | 1 | |
| ASC 606 adjustment | | _ | | _ | | _ | | _ | | _ | | _ | |
| Less pre-tax (income) loss from divestitures | | | | (6) | | | | (2) | | (1) | | (3) | |
| Adjusted Segment EBITDA | \$ | (4) | \$ | 3 | \$ | (4) | \$ | 3 | \$ | 3 | \$ | 1 | |
| Adjusted EBITDA Margin | | (50.0)% | | 4.0% | | (36.4)% | | 14.3% | | 15.8% | | 4.2% | |

⁽¹⁾ adjusted for the estimated impact from the adoption of the 606 accounting standard, had it been applicable in FY 2017 and revenue and (income) loss from divestitures. Certain reclassifications have been made to prior year information to conform to current year presentation.



Non-GAAP Reconciliation: Adj. Free Cash Flow

| | Three Months Ended March | | | | | | | |
|--|--------------------------|------|----|-------|--|--|--|--|
| (in millions) | 2 | 2018 | | 2017 | | | | |
| Operating Cash Flow | \$ | (38) | \$ | (107) | | | | |
| Cost of additions to land, buildings & equipment | | (33) | | (17) | | | | |
| Proceeds from sales of land, buildings and equipment | | (6) | | (8) | | | | |
| Vendor financed capital leases | | _ | | (12) | | | | |
| Deferred compensation payments and adjustments | | 7 | | 1 | | | | |
| Transaction costs | | 1 | | | | | | |
| Adjusted Free Cash Flow | \$ | (69) | \$ | (143) | | | | |



Non-GAAP Reconciliation: Adjusted Cash

| (in millions) | As of Ma | rch 31, 2018 | As of De | cember 31, 2017 |
|--|----------|--------------|----------|-----------------|
| Cash and cash equivalents | \$ | 553 | \$ | 658 |
| Deferred compensation payments and adjustments | | 7 | | 17 |
| Deferred compensation payable | | (99) | | (116) |
| Adjusted cash and cash equivalents | \$ | 461 | \$ | 559 |

