

## **DEPFA BANK plc**

**Cheuvreux German Corporate Conference Frankfurt, 16<sup>th</sup> January 2007** 



## Agenda

- DEPFA Overview
- The Public Sector
- Strategy
- Appendix



## Mission Statement

### **DEPFA BANK** is the only pure Public Sector Bank worldwide

Within the Public Sector, DEPFA BANK aims to cover all financial requirements of clients across all spectra



#### **DEPFA** at a Glance

## International Set-Up

Irish bank with German roots

Incorporated and headquartered in Dublin

Listed on the Frankfurt Stock Exchange

Operates in 18 locations throughout Europe, America and Asia

36 nationalities

Anglo-American Corporate governance

## Successful Track Record

Showing an impressive track record since the spin-off of the property business, which established the platform for future growth

# Focus on Client-driven Earnings and Infrastructure

Focusing on delivering client solutions. Strong Budget Finance business with recurring Net Interest Income as "anchor segment". Exploiting business opportunities in fast growing Infrastructure Financing

## Higher Dividend

Strong capital growth has provided scope for higher dividend

## Committed to Business Principles

Business Principles to guide daily business

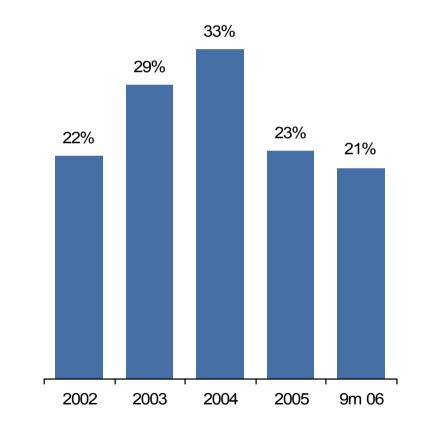


## Track Record of Profitable Growth

**Compounded Annual Growth 2002 - 2005** 

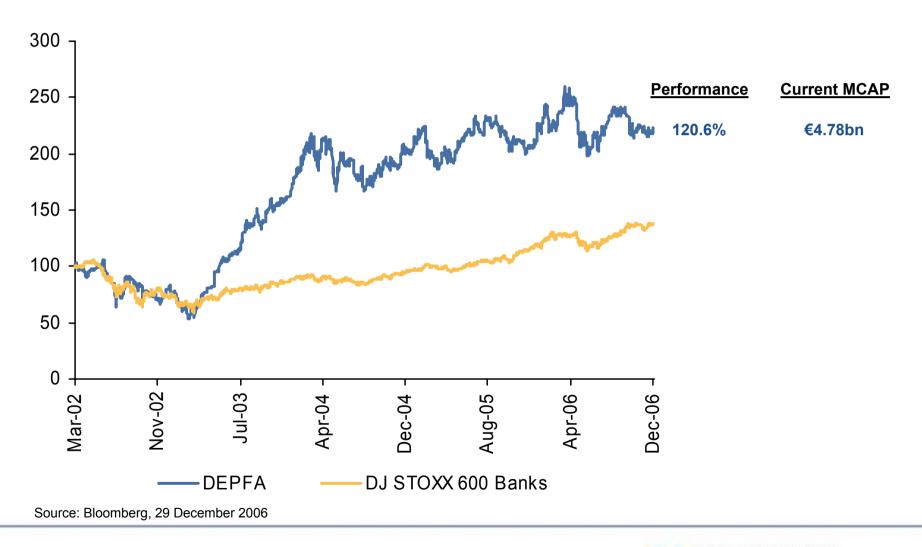
RoE (after tax) 2002 – 3Q 2006





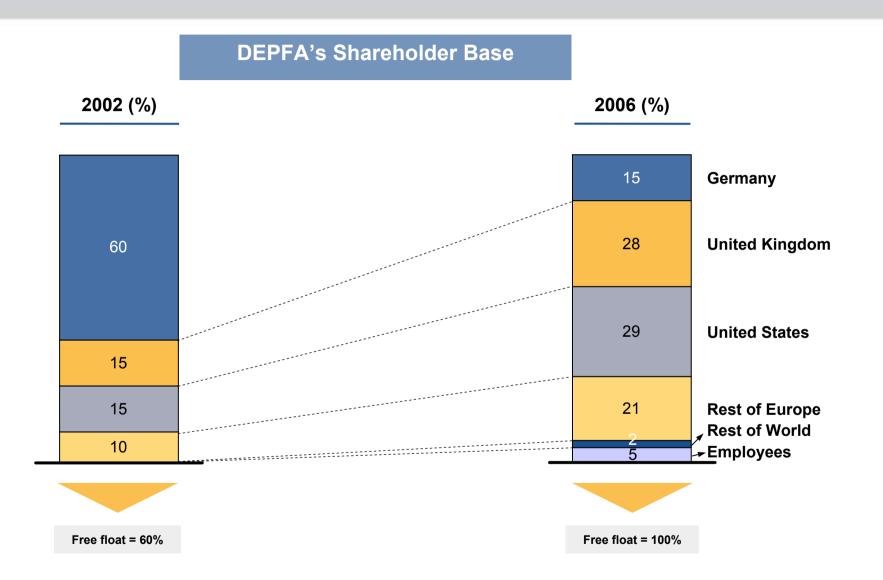


## Longstanding Out-Performance of Share Price



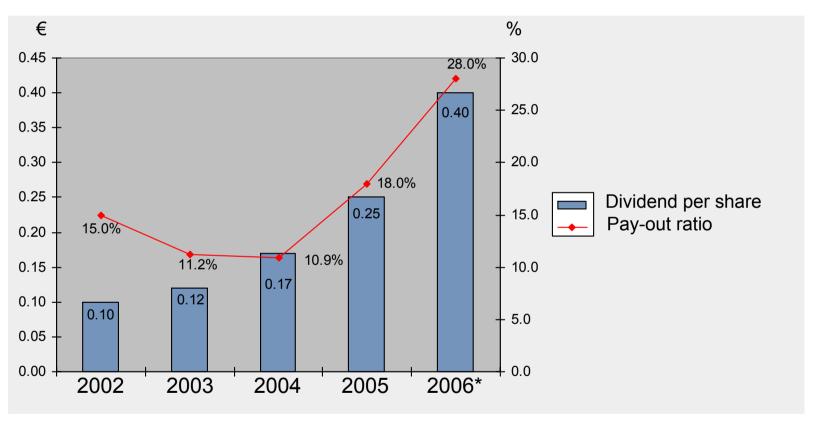


## DEPFA Share Enjoys a Broad Following





## Planned Increase in Dividend and Pay Out Ratio



\* Sep YTD annualised



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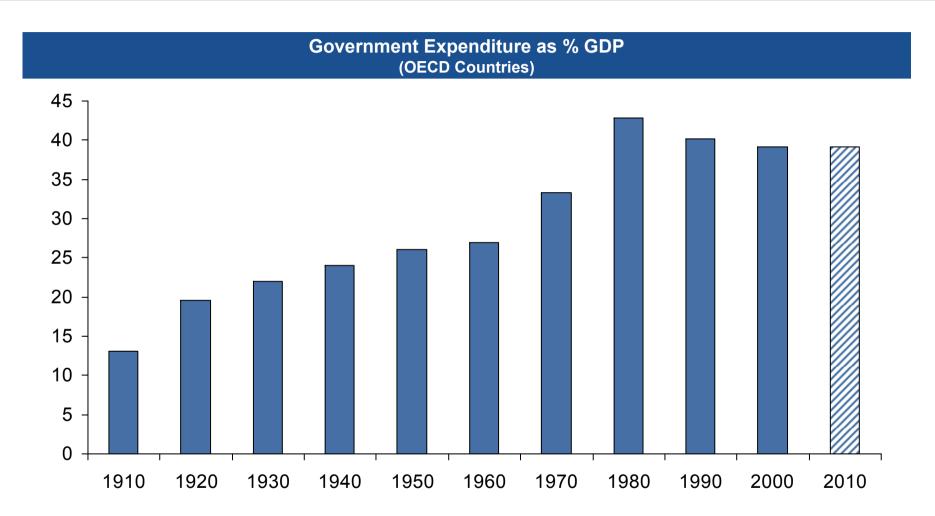


## Three major global trends in the public sector

- 1 Budget constraints
- 2 Need for Efficiency Gains
- 3 Demand for Private Sector Involvement



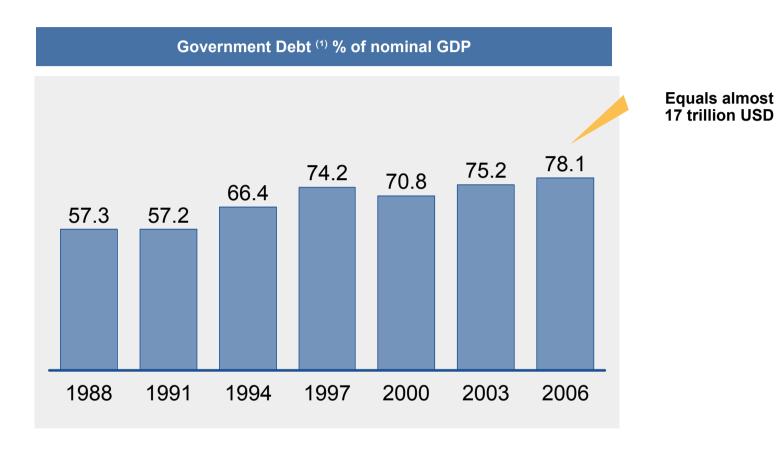
## Historical Evolution of Government Expenditure



Source: OCED, Tanzi and Schuknecht (2000)



#### Historical Evolution of Government Debt

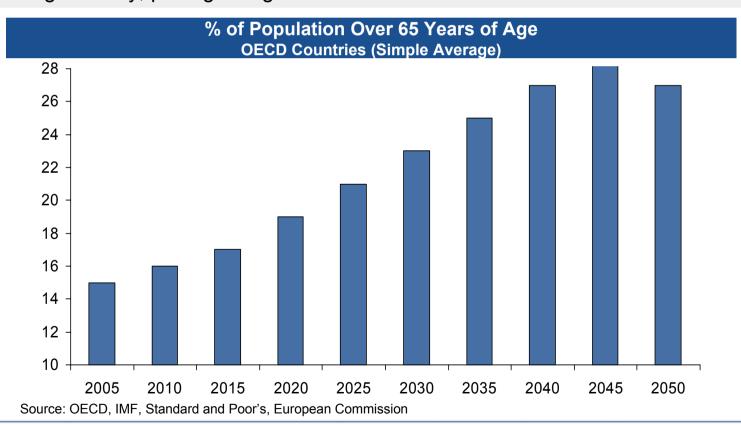


(1) General Government Gross Financial Liabilities (OECD Countries)



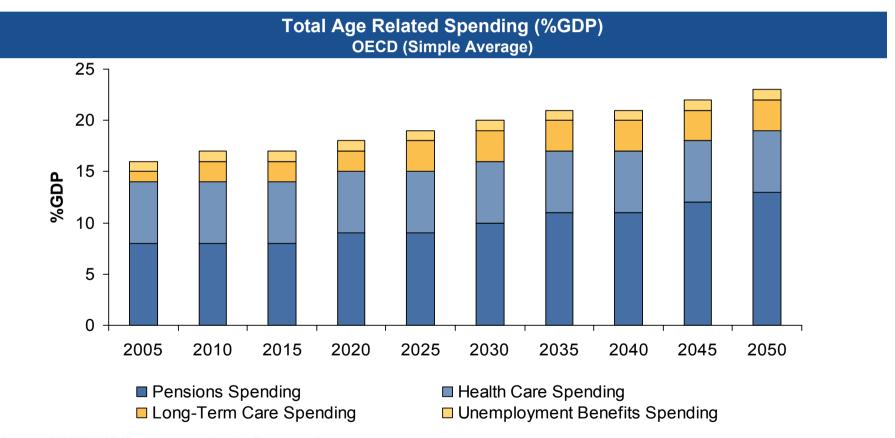
#### Forecast of Population Over 65

- Fiscal sustainability has spread to advanced countries, due to the prospect of a rapidly ageing population over the next 50 years as well as lower trend growth rates from which to pull from
- With less of the proportion population of working age, the old age dependency ratio would increase significantly, putting a huge strain on resources.



#### Forecast Age Related Spending

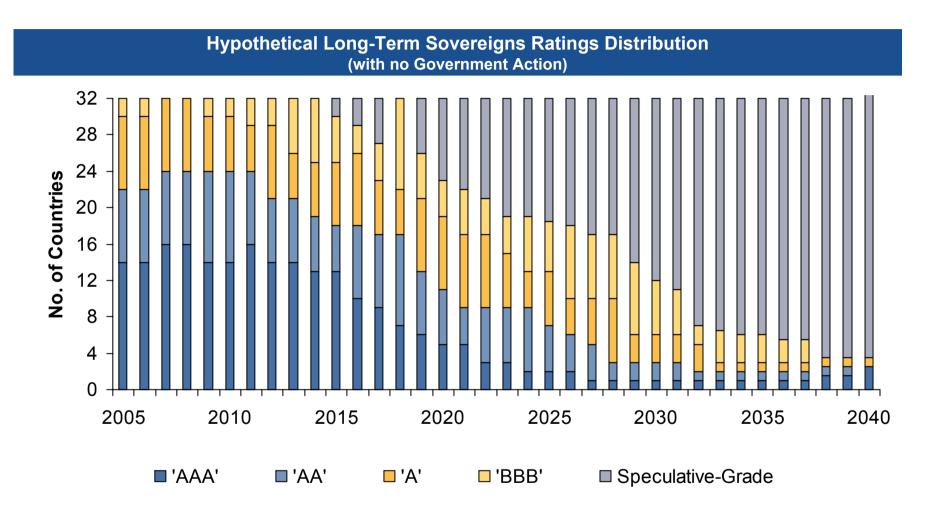
- Analysis of the likely path of age related spending for 32 developed countries
- After 2015 age-related spending starts to accelerate, leading to higher deficits and interest payments. By 2030, government spending will account for 50% of GDP, climbing to 56% in 2050



Source: OECD, IMF, Standard and Poor's, European Commission



### Forecast of Sovereign Ratings



Source: Standard & Poor's(2006)



## 2. Need for Efficiency Gains

Governments strive to make their economies more flexible and better at absorbing shocks

"Public Sector activities will balloon, making productivity gains essential. The unprecedented ageing of populations across the developed world will call for new levels of efficiency and creativity from the Public Sector. Without clear productivity gains, the pension and health care burden will drive taxes to stifling proportions. Nor is the problem confined to the developed economies. Many emerging-market governments will have to decide what level of social services to provide to citizens who increasingly demand state-provided protections such as health care and retirement security." Source: "Ten trends to watch in 2006", The McKinsey Quarterly, Jan 2006



#### 3. Demand for Private Sector Involvement

#### The Changing role of the Public Sector from Provider to Regulator

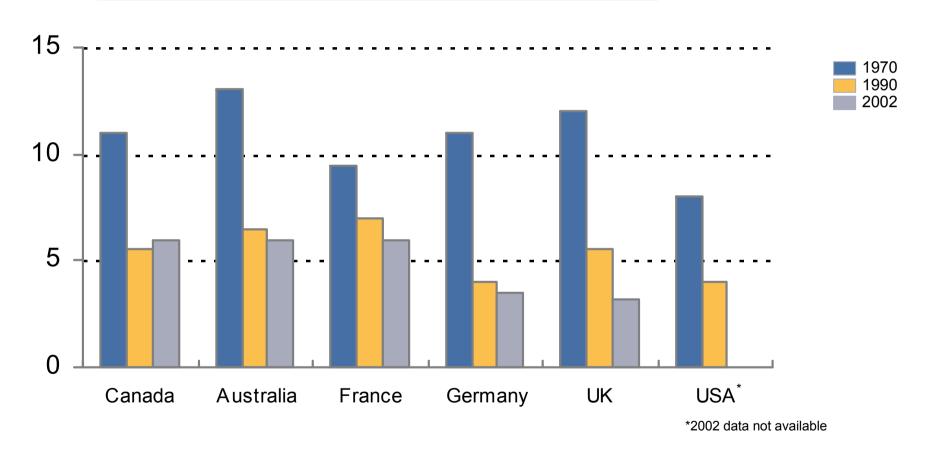
- Public Sector objectives remain the same but its role in achieving these objectives has changed
- The public sector's role has changed from the direct financing of such activities to ensuring and regulating their delivery through privatisation, regulation, and partial finance in conjunction with the private sector.
- Partnerships between public and private sectors (PPPs) implying some sharing of cost, risk and benefits between public and private participants, are really at the fore front of the evolution of the role of the public sector
- For the government, private financing can support increased infrastructure investment without immediately adding to government borrowing and debt, and can be a source of government revenue.
- Developing countries will require even higher investments to reach Western standards



## 3. Demand for Private Sector Involvement

## Infrastructure Spending

#### Infrastructure Spending in % of Public Budgets



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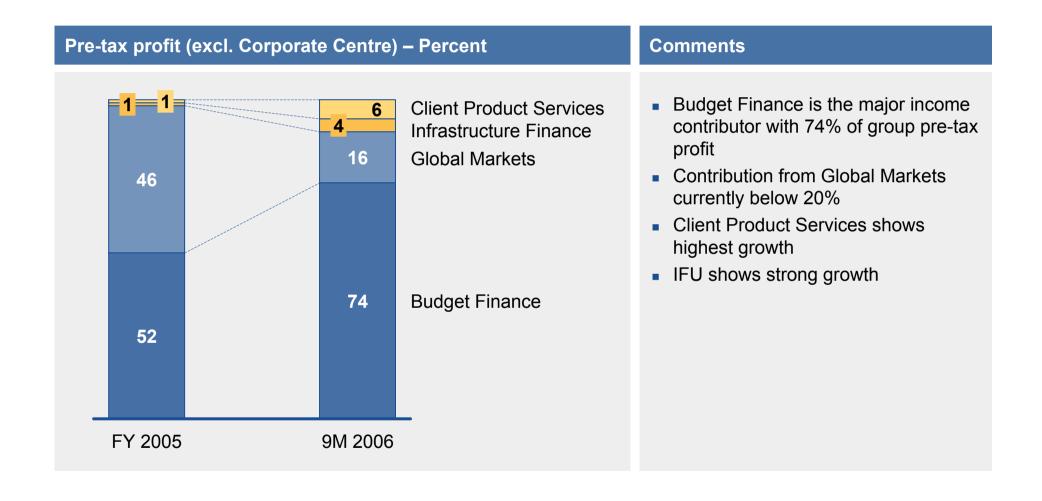


#### DEPFA is Optimally Positioned to Capture the Increasingly Complex Needs of the Public Sector

#### **Business Segment** Characteristics **Budget Finance** Leading global provider of Public Finance lending and distribution capabilities Excellent funding platform with established track-record **Public** Infrastructure Provide off-budget financing products for the benefit of the Public Sector Sector **Finance** Client Superior quality infrastructure loan portfolio that enjoys attractive balance **Facing** between risk and reward **Segments Client Product** Encompass tailored products and structured transactions that provide valueadded service for Public Sector client Services Focus on Pension Advisory, Securitisation and Derivatives **Public** Global Trading platform Sector **Markets Proprietary** Client based activities Segment



## DEPFA's Client Facing Segments Continue to Gain Importance





## Development in Financing volumes by segment (On- and Off-Balance sheet)

	Financing volumes by segment €m					
First 9 months 2006	Budget Finance	Infra- structure Finance	Client Product Services	Global Markets	Corporate Centre	Total
Volume as at 31/12/2005	186,034	2,893	5	11,116	5,372	205,420
New commitments	42,662	4,063	925	5,262	0	52,912
Sales	-21,041	-299	-12	- 661	-78	-22,091
Maturities and other	-14,704	-141	-12	-1,781	-492	-17,130
Volume as at 30/09/2006	192,951	6,516	904	13,936	4,802	219,111



## Growth in Core Budget Finance with Focus on Client-driven Business

#### **Core assets**

- Assets generated in primary origination direct via Client Relationship Management (CRM) and the banking community
- Funding continuous efforts to render short term instruments and covered bonds attractive to new investors including Central Banks ensure a virtuous circle of strong liquidity and demand
- Locked in margins with borrowers of high quality average rating AA2

Margin on new asset purchases: 15bp over LIBOR

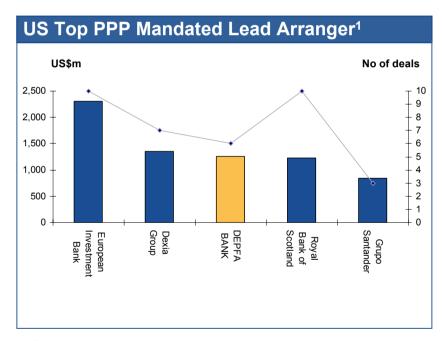
Total asset/liability margin on portfolio: 20bp

9m 2006 vs. 9m 2005
Financing Volume: +10% to €193bn
Net interest Income and fees from liquidity facilities +22% to €281m

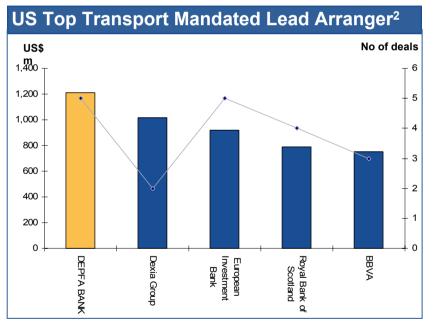


## Infrastructure Finance Among the Global Leaders

- Loan commitments of € 6.5 billion (off-budget financing) to over 140 different PPP and infrastructure projects.
- More than € 20 billion on-budget financing of infrastructure projects
- Involvement in over € 40 billion of financing for new infrastructure
- Mainly Europe, Japan and North America (deals concluded in 24 countries: currently pursuing business in 14 others)
- Focus on public infrastructure: transportation, water, public "accommodation" facilities (e.g. schools, hospitals, prisons, government offices etc)







<sup>&</sup>lt;sup>2</sup> Source: Project Finance International

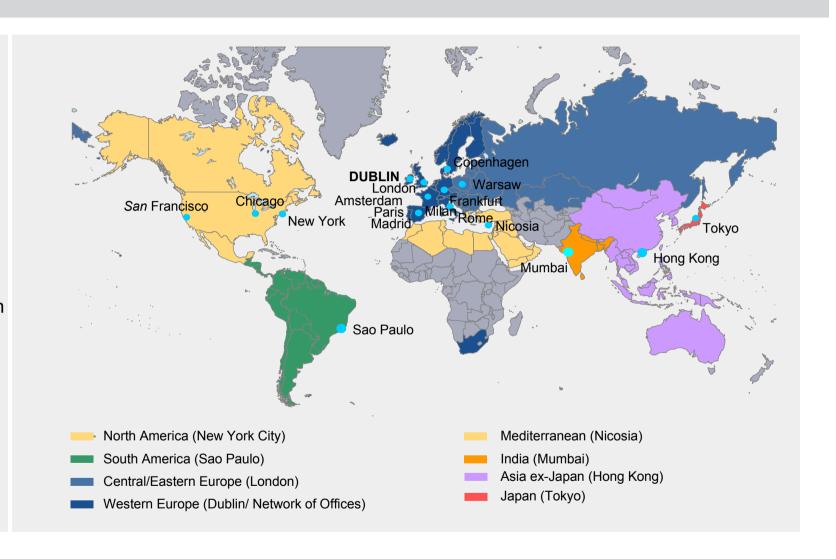


## Clients' needs are covered through a global sales organisation

8 regions covered through 18 offices (4 planned)

54 resources globally, of which 20 senior marketers

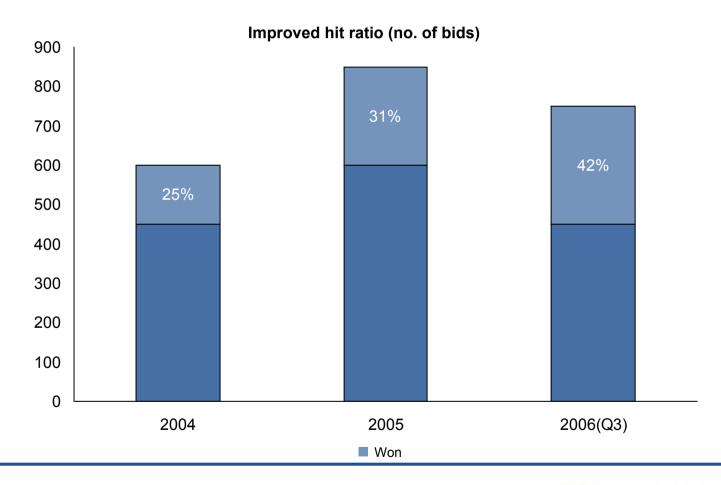
8 Regional
Coordinators are
responsible for the
delivery and execution
of regional strategies





## Improved Cross-selling from Client Focus

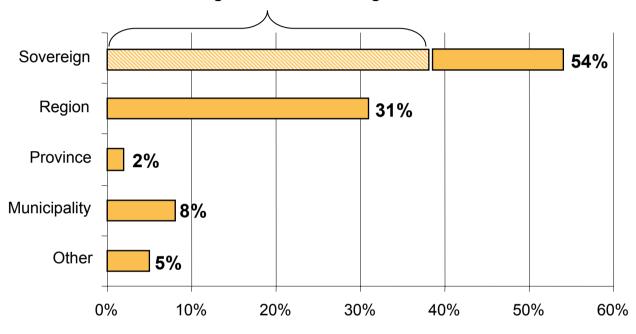
- Development of a Client-driven Strategy throughout the company
- Matrix organization combining a local client approach with the product expertise of the bank
- Focus on mature markets with controlled expansion into other areas





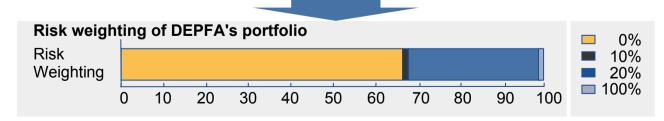
## Strong Focus on Zero % Weighted Risk





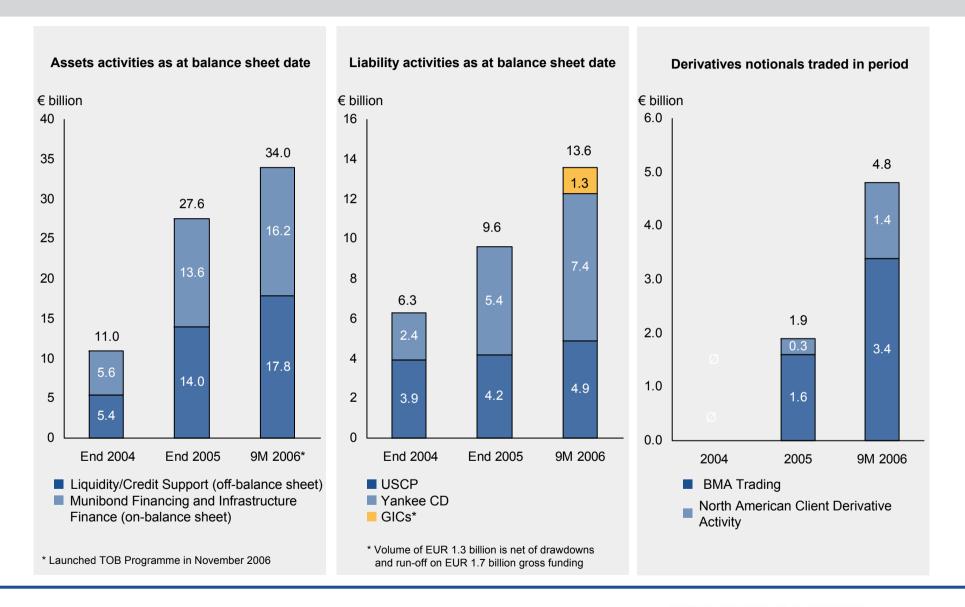
Total on balance sheet financing
Per end Sep 2006
100% = EUR 195.6 bn







## Successful Build-up of North American Business





## Committed to Business Principles

**Clients** 

DEPFA BANK is a leading provider of financial services to the Public Sector worldwide. With this comes a unique responsibility towards the respective communities within which we operate. **Our success depends on putting our clients' interests first** 

**Shareholders** 

We have provided superior returns to our shareholders in the past and we remain committed to continuing to do so. Excellent profitability can only be derived from the best people, the right strategy and a strong focus on our clients' needs. We believe in aligning our employees' interests with those of our shareholders through our share compensation programme

People

Our people are the key to our success. Employees must reflect the integrity, honesty and reputation of our franchise and the diversity of the communities and cultures we serve. Given the wholesale nature of our business we strongly believe in flat hierarchies, entrepreneurial spirit and teamwork. All segments and all teams work closely together towards our common goals

Responsibility

We are committed to support long-term economic growth and social responsibility. Therefore **we promote various social projects** in the interests of some of the most disadvantaged people in the world. We encourage our people to join in with these efforts. **We follow a strict policy of neutrality in political matters**. However, we try to avoid regions exposed to military conflicts and refrain from financing military projects in general



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### **Selected Credentials**

## **Transaction Highlights: 2006**



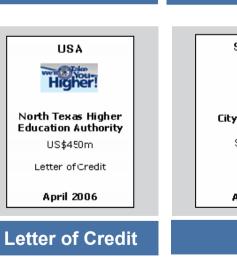






**SPAIN** 

Castillo-La Marcha





**SPAIN** 

Castilla-La Marcha

Region of Castilla La

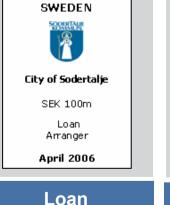
Mancha

€100m

30Y Maturity

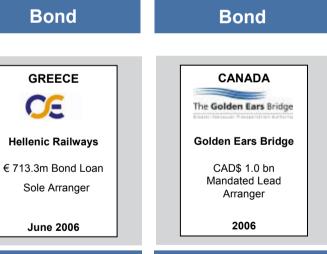
Spanish Inflation Swap

February 2006













#### **Selected Credentials**

#### **Transaction Highlights: 2006**



€ 2 bn 16/03/2011

March 2006

#### **Covered Bond**

# USA

Icon Parking Project Delphi \$350,000,000 Mandated Lead

Arranger June 2006

Infrastructure Loan

#### **SPAIN**



Comunidad de las **Islas Baleares** 

€170m Bond Issue

November 2005

#### **Bond**

Public Finance CDO

**DEPFA Bank PLC** Collateral Manager

**PSION Synthetic** 

CDO No. 1

US\$1,000,000,000

Reference portfolio December 2005

**Securitisation** 

#### USA



**Pocahontas Parkway** \$610,000,000

Financial Advisor to Transurban June 2006



**Pocahontas Parkway** \$610,000,000

Mandated Lead Arranger June 2006

#### Infrastructure Loan



**Indiana Toll Road** \$4,100,000,000

> Mandated Lead Arranger

> > June 2006

#### Infrastructure Loan

#### **NETHERLANDS**

**Advisory** 



**Dutch Government** Guaranteed

Securitisation

€2,458,000,000

Sole Underwriter & Arranger

August 2006

Securitisation



**GREEN FINANCE SRL** 

Healthcare Receivables Securitisation

> Originator Regione Lazio €654,000,000

Sole Underwriter & Arranger August 2006

#### USA

**Texas Dept of** Housing and **Community Affairs** 

\$239m

GIC (Acquisition Fund)

June 2006

**GIC** 



