UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

| | Form 10-Q | |
|---|----------------------------------|--|
| QUARTERLY REPORT PURS EXCHANGE ACT OF 1934 | UANT TO SECTION | 13 OR 15(d) OF THE SECURITIES |
| For the qua | rterly period ended Septer OR | mber 30, 2021 |
| ☐ TRANSITION REPORT PURS EXCHANGE ACT OF 1934 | UANT TO SECTION | 13 OR 15(d) OF THE SECURITIES |
| For the transiti | on period from | to |
| Co | ommission file number <u>1-4</u> | 879 |
| | ixdorf, Inc | • |
| Ohio | | 34-0183970 |
| (State or other jurisdiction of incorporation or organization) | | (IRS Employer Identification Number) |
| 5995 Mayfair Road, PO Box 3077, North Cal (Address of principal executive offices) | nton, Ohio | 44720-8077 (Zip Code) |
| Registrant's telepho | ne number, including area | a code: (330) 490-4000 |
| Securities registered pursuant to Section 12(b) of | the Act: | |
| Title of each class | Trading Symbol | Name of each exchange on which registered |
| Common shares, \$1.25 par value per share | DBD | New York Stock Exchange |
| | eding 12 months (or for suc | equired to be filed by Section 13 or $15(d)$ of the ch shorter period that the registrant was required to past 90 days. Yes \boxtimes No \square |
| | 05 of this chapter) during the | very Interactive Data File required to be submitted he preceding 12 months (or for such shorter period |
| , | mpany. See the definition | accelerated filer, a non-accelerated filer, a smaller s of "large accelerated filer," "accelerated filer," 2 of the Exchange Act. |
| Large accelerated filer | Accelerated filer | □ Non-accelerated filer □ |
| Smaller reporting company Eme | rging growth company | |
| | | as elected not to use the extended transition period ded pursuant to Section 13(a) of the Exchange Act. |
| Indicate by check mark whether the registr Act). Yes \square No \boxtimes | ant is a shell company | (as defined in Rule 12b-2 of the Exchange |

Number of shares of common stock outstanding as of October 26, 2021 was 78,355,253.

DIEBOLD NIXDORF, INCORPORATED AND SUBSIDIARIES Form 10-Q

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Part I – Financial Information Item 1: Financial Statements

DIEBOLD NIXDORF, INCORPORATED AND SUBSIDIARIES Condensed Consolidated Balance Sheets

(in millions, except share and per share amounts)

| | | tember 30, 2021 | Dec | cember 31, 2020 |
|---|-----|--------------------|-----|--------------------|
| | (Uı | naudited) | | |
| ASSETS | | | | |
| Current assets | | | | |
| Cash and cash equivalents | \$ | 215.9 | \$ | 324.5 |
| Short-term investments | | 13.7 | | 37.2 |
| Trade receivables, less allowances for doubtful accounts of \$37.4 and \$37.5, respectively | | 671.4 | | 646.9 |
| Inventories | | 624.8 | | 498.2 |
| Prepaid expenses | | 52.2 | | 58.8 |
| Current assets held for sale | | 57.6 | | 64.7 |
| Other current assets | | 285.5 | | 227.0 |
| Total current assets | | 1,921.1 | | 1,857.3 |
| Securities and other investments | | 10.4 | | 10.3 |
| Property, plant and equipment, net of accumulated depreciation and amortization of \$547.5 and \$536.1, respectively | | 145.4 | | 177.5 |
| Goodwill | | 760.6 | | 800.4 |
| Deferred income taxes | | 103.8 | | 97.5 |
| Customer relationships, net | | 327.5 | | 407.9 |
| Other assets | | 318.1 | | 306.5 |
| Total assets | \$ | 3,586.9 | \$ | 3,657.4 |
| LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY | | | | |
| Current liabilities | | | | |
| Notes payable | \$ | 49.1 | \$ | 10.7 |
| Accounts payable | | 572.7 | | 499.9 |
| Deferred revenue | | 246.4 | | 346.8 |
| Payroll and other benefits liabilities | | 221.0 | | 226.6 |
| Current liabilities held for sale | | 17.8 | | 15.4 |
| Other current liabilities | | 452.5 | | 550.1 |
| Total current liabilities | | 1,559.5 | | 1,649.5 |
| Long-term debt | | 2,447.1 | | 2,335.7 |
| Pensions, post-retirement and other benefits | | 211.2 | | 228.7 |
| Deferred income taxes | | 85.4 | | 103.4 |
| Other liabilities | | 147.2 | | 152.6 |
| Redeemable noncontrolling interests | | _ | | 19.2 |
| Equity | | | | |
| Diebold Nixdorf, Incorporated shareholders' equity | | | | |
| Preferred shares, no par value, 1,000,000 authorized shares, none issued | | _ | | _ |
| Common shares, \$1.25 par value, 125,000,000 authorized shares, 94,596,280 and 93,534,866 issued shares, 78,349,911 and 77,678,984 outstanding shares, respectively | | 118.2 | | 116.9 |
| Additional capital | | 818.4 | | 787.9 |
| Retained earnings (accumulated deficit) | | (782.8) | | (742.3) |
| Treasury shares, at cost (16,246,369 and 15,855,882 shares, respectively) | | (582.1) | | (576.7) |
| Accumulated other comprehensive loss | | (444.0) | | (412.9) |
| Total Diebold Nixdorf, Incorporated shareholders' equity | | (872.3) | | (827.1) |
| Noncontrolling interests | | 8.8 | | (4.6) |
| Total equity | | (863.5) | | (831.7) |
| Total liabilities, redeemable noncontrolling interests and equity | \$ | 3,586.9 | \$ | 3,657.4 |
| | | 2,200.7 | _ | 2,007.1 |

Condensed Consolidated Statements of Operations (unaudited)

(in millions, except per share amounts)

| | | Three moi | nths ende | d | | Nine mon | ths er | ıded |
|--|----|-----------|-----------|---------|----|----------|--------|---------|
| | | Septen | ıber 30 | | | Septen | nber 3 | 0 |
| | | 2021 | 2 | 020 | | 2021 | | 2020 |
| Net sales | | | | | | | | |
| Services | \$ | 561.7 | \$ | 588.9 | \$ | 1,722.0 | \$ | 1,736.4 |
| Products | | 396.5 | | 406.3 | | 1,123.6 | | 1,060.0 |
| | | 958.2 | | 995.2 | | 2,845.6 | | 2,796.4 |
| Cost of sales | | | | | | | | |
| Services | | 382.5 | | 399.2 | | 1,182.0 | | 1,226.5 |
| Products | | 315.6 | | 311.9 | | 878.4 | | 811.4 |
| | | 698.1 | | 711.1 | | 2,060.4 | | 2,037.9 |
| Gross profit | | 260.1 | | 284.1 | | 785.2 | | 758.5 |
| Selling and administrative expense | | 195.5 | | 226.0 | | 603.7 | | 629.7 |
| Research, development and engineering expense | | 25.6 | | 30.2 | | 95.3 | | 93.4 |
| Impairment of assets | | 0.3 | | 4.1 | | 0.3 | | 4.1 |
| (Gain) loss on sale of assets, net | | _ | | _ | | (1.9) | | 13.0 |
| | | 221.4 | | 260.3 | | 697.4 | | 740.2 |
| Operating profit (loss) | | 38.7 | | 23.8 | | 87.8 | | 18.3 |
| Other income (expense) | | | | | | | | |
| Interest income | | 1.0 | | 1.9 | | 5.0 | | 5.4 |
| Interest expense | | (51.3) | | (144.3) | | (149.7) | | (240.6) |
| Foreign exchange gain (loss), net | | 4.4 | | (2.3) | | 0.9 | | (9.5) |
| Miscellaneous, net | | 4.6 | | (1.5) | | 6.6 | | 4.1 |
| Loss before taxes | | (2.6) | | (122.4) | | (49.4) | | (222.3) |
| Income tax (benefit) expense | | (1.1) | | (21.5) | | (11.1) | | (4.9) |
| Equity in loss of unconsolidated subsidiaries | | (0.5) | | | | (2.1) | | |
| Net loss | | (2.0) | | (100.9) | | (40.4) | | (217.4) |
| Net income/(loss) attributable to noncontrolling interests | | 0.1 | | 0.5 | | 0.1 | | 0.5 |
| Net loss attributable to Diebold Nixdorf, Incorporated | \$ | (2.1) | \$ | (101.4) | \$ | (40.5) | \$ | (217.9) |
| | | | | | | | | |
| Basic and diluted weighted-average shares outstanding | | 78.3 | | 77.7 | | 78.2 | | 77.5 |
| Net loss attributable to Diebold Nixdorf, Incorporated | | | | | | | | |
| Basic and diluted loss per share | \$ | (0.03) | \$ | (1.31) | \$ | (0.52) | \$ | (2.81) |
| r | Ψ | (0.03) | Ψ | (1.51) | Ψ | (0.32) | Ψ | (2.01) |

DIEBOLD NIXDORF, INCORPORATED AND SUBSIDIARIES Condensed Consolidated Statements of Comprehensive Income (Loss) (unaudited) (in millions)

| | Three months ended | | | | nded | | | |
|---|--------------------|--------|----|---------|--------|--------|------|---------|
| | September 30 | | | | Septem | ber | 30 | |
| | 2021 2020 | | | 2021 | | | 2020 | |
| Net loss | \$ | (2.0) | \$ | (100.9) | \$ | (40.4) | \$ | (217.4) |
| Other comprehensive income (loss), net of tax | | | | | | | | |
| Translation adjustment | | (28.3) | | (10.0) | | (41.8) | | (64.1) |
| Foreign currency hedges (net of tax of \$0.0, \$(0.1), \$0.0 and \$0.2, respectively) | | 0.6 | | (0.4) | | 0.9 | | 1.8 |
| Interest rate hedges | | | | | | | | |
| Net income (loss) recognized in other comprehensive income (net of tax of \$0.9, \$(0.9), \$1.7 and \$4.0 respectively) | | 2.0 | | 3.0 | | 6.1 | | (19.1) |
| Reclassification adjustment for amounts recognized in net income | | (0.4) | | (0.4) | | (1.2) | | 4.9 |
| | | 1.6 | | 2.6 | | 4.9 | | (14.2) |
| Pension and other post-retirement benefits | | | | | | | | |
| Net actuarial loss amortized (net of tax of \$0.5, \$0.6, \$1.4 and \$2.4, respectively) | | 2.6 | | 2.1 | | 6.4 | | 11.2 |
| Other | | | | _ | | (0.9) | | (0.8) |
| Other comprehensive loss, net of tax | | (23.5) | | (5.7) | | (30.5) | | (66.1) |
| Comprehensive loss | | (25.5) | | (106.6) | | (70.9) | | (283.5) |
| Less: Comprehensive income (loss) attributable to noncontrolling interests | | 0.1 | | 0.4 | | 0.7 | | (0.9) |
| Comprehensive loss attributable to Diebold Nixdorf, Incorporated | \$ | (25.6) | \$ | (107.0) | \$ | (71.6) | \$ | (282.6) |

Condensed Consolidated Statements of Cash Flows (unaudited) (in millions)

| | Nine months September | |
|--|--------------------------|-----------|
| | 2021 | 2020 |
| Cash flow from operating activities | | |
| Net loss | \$ (40.4) \$ | (217.4) |
| Adjustments to reconcile net loss to cash flow used by operating activities: | | |
| Depreciation and amortization | 55.2 | 75.1 |
| Amortization of Wincor Nixdorf purchase accounting intangible assets | 59.3 | 63.2 |
| Amortization of deferred financing costs into interest expense | 13.0 | 41.1 |
| Share-based compensation | 12.7 | 11.1 |
| Debt prepayment costs | _ | 67.2 |
| (Gain) loss on sale of assets, net | (1.9) | 13.0 |
| Impairment of assets | 0.3 | 4.1 |
| Deferred income taxes | (21.6) | (36.4) |
| Changes in certain assets and liabilities | | |
| Trade receivables | (50.9) | (68.6) |
| Inventories | (150.3) | (83.8) |
| Accounts payable | 95.6 | 35.3 |
| Deferred revenue | (87.2) | (69.6) |
| Sales tax and net value added tax | (35.7) | (18.0) |
| Income taxes | (25.5) | 1.5 |
| Accrued salaries, wages and commissions | 1.5 | (22.0) |
| Restructuring accrual | (22.4) | (8.3) |
| Warranty liability | (1.4) | (2.4) |
| Pension and post retirement benefits | (5.8) | 2.7 |
| Certain other assets and liabilities | (86.1) | 15.5 |
| Net cash provided (used) by operating activities | (291.6) | (196.7) |
| Cash flow from investing activities | | |
| Capital expenditures | (11.1) | (12.2) |
| Capitalized software development | (21.6) | (12.1) |
| Proceeds from divestitures, net of cash divested | 5.8 | (47.9) |
| Proceeds from maturities of investments | 222.6 | 145.9 |
| Payments for purchases of investments | (202.0) | (142.7) |
| Proceeds from sale of assets | 1.7 | _ |
| Change in certain other assets | _ | 15.6 |
| Net cash provided (used) by investing activities | (4.6) | (53.4) |
| Cash flow from financing activities | | |
| Debt issuance costs | _ | (26.4) |
| Debt prepayment costs | _ | (67.2) |
| Revolving credit facility borrowings (repayments), net | 187.9 | 192.1 |
| Other debt borrowings | 9.9 | 1,107.8 |
| Other debt repayments | (13.6) | (1,039.5) |
| Contributions from noncontrolling interest holders | 12.7 | _ |
| Other | (7.1) | (6.0) |
| Net cash provided (used) by financing activities | 189.8 | 160.8 |
| Effect of exchange rate changes on cash and cash equivalents | (4.3) | (7.7) |
| Change in cash and cash equivalents | (110.7) | (97.0) |
| Add: Cash included in assets held for sale at beginning of period | 2.7 | 97.2 |
| Less: Cash included in assets held for sale at end of period | 0.6 | 3.8 |
| Cash and cash equivalents at the beginning of the period | 324.5 | 280.9 |
| Cash and cash equivalents at the end of the period | \$ 215.9 \$ | 277.3 |

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements

(unaudited)

(in millions, except per share amounts)

Note 1: Basis of Presentation

The accompanying unaudited condensed consolidated financial statements of Diebold Nixdorf, Incorporated and its subsidiaries (collectively, the Company) have been prepared in accordance with the instructions to Form 10-Q and therefore do not include all information and footnotes necessary for a fair presentation of financial position, results of operations and cash flows in conformity with accounting principles generally accepted in the United States (U.S. GAAP); however, such information reflects all adjustments (consisting solely of normal recurring adjustments) that are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented.

The condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2020. In addition, some of the Company's statements in this Quarterly Report on Form 10-Q may involve risks and uncertainties that could significantly impact expected future results. The results of operations for the three and nine months ended September 30, 2021 are not necessarily indicative of results to be expected for the full year.

The Company has reclassified the presentation of certain prior-year information to conform to the current presentation.

Recently Issued Accounting Guidance

The Company considers the applicability and impact of all Accounting Standards Updates (ASUs) issued by the Financial Accounting Standards Board (FASB).

In December 2019, the FASB issued ASU No. 2019-12, Income Taxes: Simplifying the Accounting for Income Taxes. The new guidance affects general principles within Topic 740, Income Taxes. The amendments of ASU 2019-12 are meant to simplify and reduce the cost of accounting for income taxes. The Company adopted the ASU during the first quarter of 2021 using a prospective approach. The adoption of the ASU did not have a material impact on the Company's condensed consolidated financial statements.

In March 2020, the FASB issued guidance that provides optional expedients and exceptions for applying generally accepted accounting principles to contracts, hedging relationships, and other transactions affected by the transition away from reference rates expected to be discontinued to alternative reference rates. The guidance was effective upon issuance and may be applied prospectively to contract modifications made and hedging relationships entered into on or before December 31, 2022. The Company is currently evaluating the impact of the guidance on the Company's consolidated financial statements.

Note 2: Earnings (Loss) Per Share

Basic earnings (loss) per share is based on the weighted-average number of common shares outstanding. Diluted earnings (loss) per share includes the dilutive effect of potential common shares outstanding. Under the two-class method of computing earnings (loss) per share, non-vested share-based payment awards that contain rights to receive non-forfeitable dividends are considered participating securities. The Company's participating securities include restricted stock units (RSUs), director deferred shares and shares that vested but were deferred by employees. The Company calculated basic and diluted earnings (loss) per share under both the treasury stock method and the two-class method. For the three and nine months ended September 30, 2021 and 2020, there were no differences in the earnings (loss) per share amounts calculated using the two methods. Accordingly, the treasury stock method is disclosed below; however, because the Company is in a net loss position, dilutive shares of 1.2 and 1.2 for the three months ended September 30, 2021 and 2020, respectively, and 1.2 and 1.0 for the nine months ended September 30, 2021 and 2020, respectively, are excluded from the shares used in the computation of diluted earnings (loss) per share.

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The following table represents amounts used in computing earnings (loss) per share and the effect on the weighted-average number of shares of dilutive potential common shares:

| | Three months ended September 30 | | Nine months of September | | |
|---|---------------------------------|-----------|--------------------------|-----------------|---------|
| | | 2021 | 2020 | 2021 | 2020 |
| Numerator | | | | | |
| Income (loss) used in basic and diluted loss per share | | | | | |
| Net loss | \$ | (2.0) \$ | (100.9) | \$ (40.4) \$ | (217.4) |
| Net income (loss) attributable to noncontrolling interests | | 0.1 | 0.5 | 0.1 | 0.5 |
| Net loss attributable to Diebold Nixdorf, Incorporated | \$ | (2.1) \$ | (101.4) | \$ (40.5) \$ | (217.9) |
| Denominator | | | | | |
| Weighted-average number of common shares used in basic and diluted loss per share (1) | | 78.3 | 77.7 | 78.2 | 77.5 |
| Net loss attributable to Diebold Nixdorf, Incorporated | | | | | |
| Basic and diluted loss per share | \$ | (0.03) \$ | (1.31) | \$ (0.52) \$ | (2.81) |

⁽¹⁾ Shares of 4.0 and 2.3 for the three months ended September 30, 2021 and 2020, respectively, and 3.5 and 2.6 for the nine months ended September 30, 2021 and 2020, respectively, are excluded from the computation of diluted earnings per share because the effects are anti-dilutive, irrespective of the net loss position.

Note 3: Income Taxes

The effective tax rate on the loss from continuing operations was 35.5 percent and 21.6 percent for the three and nine months ended September 30, 2021, respectively. The tax benefit for the three months ended September 30, 2021 was attributable to pretax losses in excess of discrete adjustments for tax return to provision differences in such period. The tax benefit for the nine months ended September 30, 2021 was primarily attributable to the jurisdictional mix of income and loss, valuation allowance on certain interest expense carryforwards, partially offset by discrete tax adjustments for tax return to provision differences, expired stock compensation and uncertain tax positions

The effective tax rate on the loss from continuing operations was 17.6 percent and 2.2 percent for the three and nine months ended September 30, 2020, respectively. The tax benefit for the three months ended September 30, 2020 was attributable to pretax losses in such period. The tax benefit percentage for the three months ended September 30, 2020, was primarily attributable to the usage of previously unbenefited foreign tax credit carryovers, while the overall lower income tax benefit percentage for the nine months ended September 30, 2020 was primarily attributable to the second quarter discrete tax inclusion caused by the surrender of Company-owned life insurance (COLI) plans.

Note 4: Inventories

Major classes of inventories are summarized as follows:

| | Se | eptember 30, 2021 | December 31, 2020 | | |
|-----------------------------------|----|-------------------|-------------------|-------|--|
| Finished goods | \$ | 247.7 | \$ | 204.7 | |
| Service parts | | 171.7 | | 169.0 | |
| Raw materials and work in process | | 205.4 | | 124.5 | |
| Total inventories | \$ | 624.8 | \$ | 498.2 | |

Note 5: Investments

The Company's investments, primarily in Brazil, consist of certificates of deposit that are recorded at fair value based upon quoted market prices. Changes in fair value are recognized in interest income, determined using the specific identification method, and were minimal. There were no gains from the sale of securities or proceeds from the sale of securities prior to the maturity date for the three and nine months ended September 30, 2021 and 2020.

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The Company has deferred compensation plans that enable certain employees to defer receipt of a portion of their cash, 401(k) or share-based compensation and enable non-employee directors to defer receipt of director fees at the participants' discretion. For deferred cash-based compensation, the Company established rabbi trusts (refer to note 15), which are recorded at fair value of the underlying securities within securities and other investments. The related deferred compensation liability is recorded at fair value within other long-term liabilities. Realized and unrealized gains and losses on marketable securities in the rabbi trusts are recognized in interest income.

The Company's investments subject to fair value measurement consist of the following:

| | Со | st Basis | realized n / (Loss) | Fair Value | | |
|------------------------------|----|----------|----------------------------|------------|------|--|
| As of September 30, 2021 | · | | | | | |
| Short-term investments | | | | | | |
| Certificates of deposit | \$ | 13.7 | \$ | \$ | 13.7 | |
| Long-term investments | | | | | | |
| Assets held in a rabbi trust | \$ | 5.1 | \$ 1.6 | \$ | 6.7 | |
| | | | | | | |
| As of December 31, 2020 | | | | | | |
| Short-term investments | | | | | | |
| Certificates of deposit | \$ | 37.2 | \$ | \$ | 37.2 | |
| Long-term investments | | | | | | |
| Assets held in a rabbi trust | \$ | 5.2 | \$ 1.4 | \$ | 6.6 | |
| | | | | | | |

Securities and other investments also includes cash surrender value of insurance contracts of \$3.7 as of September 30, 2021 and December 31, 2020. During the second quarter of 2020, the Company surrendered several of its COLI plans. As a result, the Company received proceeds of \$8.4 and \$15.6 during the three and nine months ended September 30, 2020 and \$15.6 during the year ended December 31, 2020 from the closure of the respective plans. The Company recorded a gain of \$7.2 during the nine months ended September 30, 2020, and recorded this to Miscellaneous, net within Other income (expense) on the condensed consolidated statement of operations.

The Company has certain non-consolidated joint ventures that are not significant subsidiaries and are accounted for under the equity method of accounting. The Company owns 48.1 percent of Inspur (Suzhou) Financial Technology Service Co. Ltd. (Inspur JV) and 49.0 percent of Aisino-Wincor Retail & Banking Systems (Shanghai) Co., Ltd. (Aisino JV). The Company engages in transactions in the ordinary course of business with the respective joint ventures. As of September 30, 2021, the Company had accounts receivable and accounts payable balances with these joint ventures of \$4.8 and \$29.4, respectively, which are included in trade receivables, less allowances for doubtful accounts and accounts payable on the condensed consolidated balance sheets.

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

Note 6: Goodwill and Other Assets

The changes in carrying amounts of goodwill within the Company's segments are summarized as follows:

| | Eurasia Banking | Americas Banking | Retail | Total |
|-------------------------------------|-----------------|------------------|----------|------------|
| Goodwill | \$ 579.2 | \$ 431.3 | \$ 224.4 | \$ 1,234.9 |
| Accumulated impairment | (291.7) | (122.0) | (57.2) | (470.9) |
| Balance at January 1, 2020 | \$ 287.5 | \$ 309.3 | \$ 167.2 | \$ 764.0 |
| Transferred to assets held for sale | (1.4) | _ | _ | (1.4) |
| Divestitures | (6.4) | (2.4) | (1.2) | (10.0) |
| Currency translation adjustment | 19.0 | 15.8 | 13.0 | 47.8 |
| Goodwill | \$ 590.4 | \$ 444.7 | \$ 236.2 | \$ 1,271.3 |
| Accumulated impairment | (291.7) | (122.0) | (57.2) | (470.9) |
| Balance at December 31, 2020 | \$ 298.7 | \$ 322.7 | \$ 179.0 | \$ 800.4 |
| Divestitures | _ | _ | (0.3) | (0.3) |
| Currency translation adjustment | (21.4) | (3.4) | (14.7) | (39.5) |
| Goodwill | \$ 569.0 | \$ 441.3 | \$ 221.2 | \$ 1,231.5 |
| Accumulated impairment | (291.7) | (122.0) | (57.2) | (470.9) |
| Balance at September 30, 2021 | \$ 277.3 | \$ 319.3 | \$ 164.0 | \$ 760.6 |

In accordance with the Company's accounting policy, goodwill is tested for impairment annually during the fourth quarter or earlier if a triggering event is identified.

The Company has four reporting units, which are Eurasia Banking, Americas Banking, EMEA Retail and Rest of World Retail. A triggering event was identified in the first quarter of 2020 leading to the Company performing an impairment analysis which indicated the Eurasia Banking, Americas Banking and EMEA Retail reporting units each had sufficient cushion of estimated fair value in excess of carrying value as of March 31, 2020. There have been no impairment indicators identified during the nine months ended September 30, 2021. Rest of World Retail had no goodwill as of September 30, 2021 and December 31, 2020. Changes in certain assumptions could have a significant impact to the estimated fair value of the reporting units.

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The following summarizes information on intangible assets by major category:

| | | September 30, 2021 | | | | Γ |)ecem | ber 31, 202 | 0 | | |
|--------------------------------|---|--------------------|---------------------------|----|--------------------------|---------------------------|-----------------------------|-------------|-------------------------|----|--------------------------|
| | Weighted- average remaining useful lives | Ca | Gross arrying mount | | cumulated nortization | Net Carrying Amount | Gross Carrying Amount | | cumulated ortization | | Net arrying amount |
| Customer relationships, net | 4.4 years | \$ | 719.0 | \$ | (391.5) | \$ 327.5 | \$ 762.0 | \$ | (354.1) | \$ | 407.9 |
| | | | | | | | | | | | |
| Internally-developed software | 2.1 years | | 210.8 | | (169.3) | 41.5 | 198.0 | | (160.0) | | 38.0 |
| Development costs non-software | 1.4 years | | 52.9 | | (52.7) | 0.2 | 56.1 | | (55.8) | | 0.3 |
| Other intangibles | 5.9 years | | 52.8 | | (50.8) | 2.0 | 69.8 | | (67.4) | | 2.4 |
| Other intangible assets, net | | | 316.5 | | (272.8) | 43.7 | 323.9 | | (283.2) | | 40.7 |
| Total | | \$ | 1,035.5 | \$ | (664.3) | \$ 371.2 | \$ 1,085.9 | \$ | (637.3) | \$ | 448.6 |

Costs incurred for the development of external-use software that will be sold, leased or otherwise marketed are capitalized when technological feasibility has been established. These costs are included within other assets and are amortized on a straight-line basis over the estimated useful lives ranging from three to five years. Amortization begins when the product is available for general release. Costs capitalized include direct labor and related overhead costs. Costs incurred prior to technological feasibility or after general release are expensed as incurred. The Company performs periodic reviews to ensure that unamortized program costs remain recoverable from future revenue. If future revenue does not support the unamortized program costs, the amount by which the unamortized capitalized cost of a software product exceeds the net realizable value is impaired.

The following table identifies the activity relating to total capitalized software development:

| | 2021 | 2020 |
|-----------------------------------|------------|------------|
| Beginning balance as of January 1 | \$ 38.0 | \$ 46.0 |
| Capitalization | 21.6 | 12.1 |
| Amortization | (17.7) | (19.8) |
| Other | (0.4) | (1.2) |
| Ending balance as of September 30 | \$ 41.5 | \$ 37.1 |

The Company's total amortization expense, excluding that related to deferred financing costs, was \$78.1 and \$81.6 for the nine months ended September 30, 2021 and 2020, respectively. The Company's total amortization expense, excluding that related to deferred financing costs, was \$26.0 and \$26.5 for the three months ended September 30, 2021 and 2020, respectively.

Note 7: Product Warranties

The Company provides its customers a standard manufacturer's warranty and records, at the time of the sale, a corresponding estimated liability for potential warranty costs. Estimated future obligations due to warranty claims are based upon historical factors such as labor rates, average repair time, travel time, number of service calls per machine and cost of replacement parts.

Changes in the Company's warranty liability balance are illustrated in the following table:

| | 2021 | 2020 |
|-----------------------------------|------------|------------|
| Beginning balance as of January 1 | \$ 38.6 | \$ 36.9 |
| Current period accruals | 16.1 | 12.5 |
| Current period settlements | (17.5) | (14.8) |
| Currency translation adjustment | (2.4) | (1.4) |
| Ending balance as of September 30 | \$ 34.8 | \$ 33.2 |

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

Note 8: Restructuring

The following table summarizes the impact of the Company's restructuring charges on the consolidated statements of operations:

| | Three mo Septen | | | nded 30 | | |
|---|------------------------|------------|----|------------|----|------|
| | 2021 | 2020 | | 2021 | | 2020 |
| Cost of sales – services | \$ _ | \$ 0.8 | \$ | 10.1 | \$ | 3.2 |
| Cost of sales – products | _ | 2.6 | | 1.6 | | 2.6 |
| Selling and administrative expense | _ | 10.0 | | 11.7 | | 26.5 |
| Research, development and engineering expense | _ | 0.4 | | (0.3) | | 3.0 |
| Total | \$ | \$ 13.8 | \$ | 23.1 | \$ | 35.3 |

The following table summarizes the Company's restructuring charges by reporting segment:

| | Three months ended September 30 | | | | | Nine mon Septen | | |
|------------------|------------------------------------|------|----|------|----|--------------------|----|------|
| | | 2021 | | 2020 | | 2021 | | 2020 |
| Severance | | | | | | | | |
| Eurasia Banking | \$ | _ | \$ | 8.6 | \$ | 8.8 | \$ | 16.7 |
| Americas Banking | | _ | | 0.7 | | 0.3 | | 1.8 |
| Retail | | _ | | 2.0 | | 1.2 | | 10.8 |
| Corporate | | _ | | 2.5 | | _ | | 6.0 |
| Total severance | \$ | | \$ | 13.8 | \$ | 10.3 | \$ | 35.3 |
| | | | | | | | | |
| Other | | | | | | | | |
| Eurasia Banking | \$ | _ | \$ | _ | \$ | 0.6 | | _ |
| Retail | | | | | | 1.6 | | |
| Corporate | | _ | | _ | | 10.6 | | _ |
| Total Other | | | | _ | | 12.8 | | _ |
| Total | \$ | | \$ | 13.8 | \$ | 23.1 | \$ | 35.3 |

DN Now

During the second quarter of 2018, the Company began implementing DN Now to deliver greater, more sustainable profitability, and the gross savings is expected to be approximately \$500 through the end of 2021. The Company is approaching completion of its program to restructure the workforce, integrate and optimize systems and processes, transition workloads to lower cost locations and consolidate real estate holdings. Material incremental restructuring charges related to DN Now are not expected. The Company incurred DN Now restructuring charges of zero and \$23.1 for the three and nine months ended September 30, 2021, respectively compared to \$13.8 and \$35.3 for the three and nine months ended September 30, 2020, respectively. The charges incurred during the nine months ended September 30, 2021 relate primarily to redundant personnel costs during the transition period.

The following table summarizes the Company's cumulative total restructuring costs for DN Now as of September 30, 2021:

| DN I | Now | |
|-------------|--|---------------------------|
| Severance | | Other |
| \$ 87.7 | \$ | 2.6 |
| 13.2 | | 0.1 |
| 39.9 | | 3.8 |
| 54.3 | | 12.2 |
| \$ 195.1 | \$ | 18.7 |
| \$ | Severance \$ 87.7 13.2 39.9 54.3 | \$ 87.7 \$ 13.2 39.9 54.3 |

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The following table summarizes the Company's restructuring accrual balances and related activity:

| | 20 | 021 | 2020 |
|-----------------------------------|----|---------|--------|
| Beginning balance as of January 1 | \$ | 62.9 \$ | 42.6 |
| Severance charges | | 10.3 | 35.3 |
| Payouts/Settlements | | (29.5) | (42.8) |
| Other | | (4.9) | _ |
| Ending balance as of September 30 | \$ | 38.8 \$ | 35.1 |

Note 9: Debt

Outstanding debt balances were as follows:

| | Septem | ber 30, 2021 | Decei | mber 31, 2020 |
|------------------------------------|--------|--------------|-------|---------------|
| Notes payable | | | | |
| Uncommitted lines of credit | \$ | 3.6 | \$ | 0.2 |
| 2022 Revolving Facility | | 35.9 | | |
| Term Loan B Facility - USD | | 4.8 | | 4.8 |
| Term Loan B Facility - Euro | | 4.8 | | 5.1 |
| Other | | 0.3 | | 0.6 |
| | \$ | 49.4 | \$ | 10.7 |
| Short-term deferred financing fees | | (0.3) | | |
| | \$ | 49.1 | \$ | 10.7 |
| Long-term debt | | | | |
| 2023 Revolving Facility | \$ | 212.1 | \$ | 60.1 |
| Term Loan B Facility - USD | | 382.2 | | 385.7 |
| Term Loan B Facility - Euro | | 385.2 | | 412.1 |
| 2024 Senior Notes | | 400.0 | | 400.0 |
| 2025 Senior Secured Notes - USD | | 700.0 | | 700.0 |
| 2025 Senior Secured Notes - EUR | | 405.3 | | 429.5 |
| Other | | 3.3 | | 3.1 |
| | | 2,488.1 | | 2,390.5 |
| Long-term deferred financing fees | | (41.0) | | (54.8) |
| | \$ | 2,447.1 | \$ | 2,335.7 |

Senior and Senior Secured Notes

On July 20, 2020, Diebold Nixdorf, Incorporated issued \$700.0 aggregate principal amount of 9.375 percent Senior Secured Notes due 2025 (the 2025 Senior Secured Notes - USD) and its wholly-owned subsidiary, Diebold Nixdorf Dutch Holding B.V., issued €350.0 aggregate principal amount of 9.0 percent Senior Secured Notes due 2025 (the 2025 Senior Secured Notes - EUR and, together with the 2025 Senior Secured Notes - USD, the 2025 Senior Secured Notes) in private offerings exempt from registration under the Securities Act of 1933. The 2025 Senior Secured Notes - USD were issued at a price of 99.031 percent of their principal amount, and the 2025 Senior Secured Notes - EUR were issued at a price of 99.511 percent of their principal amount.

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The 2025 Senior Secured Notes are or will be, as applicable, guaranteed on a senior secured basis by (i) all of Diebold Nixdorf, Incorporated's existing and future direct and indirect U.S. subsidiaries that guarantee the obligations under the credit agreement (the Credit Agreement) governing the Company's revolving credit facility (the Revolving Facility) and (ii) all of Diebold Nixdorf, Incorporated's existing, future, direct and indirect U.S. subsidiaries (other than securitization subsidiaries, immaterial subsidiaries and certain other subsidiaries) that guarantee any of the Diebold Nixdorf Dutch Holding B.V.'s, Diebold Nixdorf, Incorporated's or its subsidiary guarantors' indebtedness for borrowed money (collectively, the U.S. subsidiary guarantors). Additionally, the 2025 Senior Secured Notes - USD and the 2025 Senior Secured Notes - EUR are guaranteed on a senior secured basis by Diebold Nixdorf Dutch Holdings B.V. and Diebold Nixdorf, Incorporated, respectively. The 2025 Senior Secured Notes are secured by first-priority liens on substantially all of the tangible and intangible assets of Diebold Nixdorf, Incorporated, Diebold Nixdorf Dutch Holding B.V. and the U.S. subsidiary guarantors, in each case subject to permitted liens and certain exceptions. The first-priority liens on the collateral securing the 2025 Senior Secured Notes - USD and the related guarantees and the 2025 Senior Secured Notes - EUR and the related guarantees are shared ratably among the 2025 Senior Secured Notes and the obligations under the Credit Agreement.

The net proceeds from the offerings of the 2025 Senior Secured Notes, along with cash on hand, were used to repay a portion of the amounts outstanding under the Credit Agreement, including all amounts outstanding under the Term Loan A Facility and Term Loan A-1 Facility and \$193.8 of revolving credit loans, including all of the revolving credit loans due in December 2020, and for the payment of all related fees and expenses.

In addition to the 2025 Senior Secured Notes, the Company also has an outstanding \$400.0 aggregate principal amount of 8.5% Senior Notes due 2024 (the 2024 Senior Notes). The 2024 Senior Notes were issued by Diebold Nixdorf, Incorporated and are guaranteed by the U.S. subsidiary, and mature in April 2024.

Credit Agreement - Term Loan and Revolving Facilities

On November 6, 2020, the Company entered into the tenth and most recent amendment to the Credit Agreement, pertaining to the Term Loan B and revolving credit facilities, to amend the definition of "Interest Coverage Ratio" for certain time periods and Covenant Reset Triggers (as defined in the Credit Agreement). The Interest Coverage Ratio calculation now excludes specific make-whole premiums, write-offs and expenses paid by the Company in relation to the Term A Loans and Term A-1 Loans.

On July 20, 2020, the Company entered into the ninth amendment to the Credit Agreement (the Ninth Amendment). The Ninth Amendment amended the Credit Agreement to, among other things, extend the maturity of \$330.0 of revolving credit commitments from April 30, 2022 to July 20, 2023 and amend the financial covenants in the Credit Agreement in connection with the extension of such maturities (and, effective as of the date of the Ninth Amendment, the Company terminated the majority of its other revolving credit commitments under the Revolving Facility.

As of September 30, 2021, the Term Loan Facilities and Revolving Facility under the Credit Agreement were secured by substantially all assets of Diebold Nixdorf, Incorporated and its domestic subsidiaries that are borrowers or guarantors under the Credit Agreement, subject to certain exceptions and permitted liens.

Uncommitted Line of Credit

As of September 30, 2021, the Company had various international short-term uncommitted lines of credit with borrowing limits aggregating to \$20.5. The weighted-average interest rate on outstanding borrowings on the short-term uncommitted lines of credit as of September 30, 2021 and December 31, 2020 was 5.60 percent and 7.61 percent, respectively, and primarily relate to higher interest rate, short-term uncommitted lines of credit in Brazil. Short-term uncommitted lines mature in less than one year. The remaining amount available under the short-term uncommitted lines at September 30, 2021 was \$16.9.

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The cash flows related to debt borrowings and repayments were as follows:

| | Nine mon | ths end | ed |
|---|---------------|---------|-----------|
| | Septem | iber 30 | |
| | 2021 | | 2020 |
| Revolving credit facility borrowings | \$ 468.0 | \$ | 653.1 |
| | | | |
| Revolving credit facility repayments | \$ (280.1) | \$ | (461.0) |
| | | | |
| Other debt borrowings | | | |
| Proceeds from 2025 Senior Secured Notes - USD | \$ _ | \$ | 693.2 |
| Proceeds from 2025 Senior Secured Notes - EUR | _ | | 394.6 |
| International short-term uncommitted lines of credit borrowings | 9.9 | | 20.0 |
| | \$ 9.9 | \$ | 1,107.8 |
| | | | |
| Other debt repayments | | | |
| Payments on 2022 and Delayed Draw Term Loan A Facility under the Credit Agreement | \$ _ | \$ | (370.3) |
| Payments Term Loan A-1 Facility under the Credit Agreement | _ | | (618.9) |
| Payments on Term Loan B Facility - USD under the Credit Agreement | (3.5) | | (17.1) |
| Payments on Term Loan B Facility - Euro under the Credit Agreement | (3.5) | | (16.4) |
| International short-term uncommitted lines of credit and other repayments | (6.6) | | (16.8) |
| | \$ (13.6) | \$ | (1,039.5) |

The interest rates with respect to the Revolving Facility are based on, at the Company's option, adjusted LIBOR or an alternative base rate, plus an applicable margin tied to the Company's then applicable total net leverage ratio. Such applicable margins range from, LIBOR-based Revolving Loans, 1.25 percent to 4.25 percent, and for base-rate Revolving Loans, 1.00 percent less than in the case of LIBOR-based loans.

Below is a summary of financing and replacement facilities information:

| Financing and Replacement Facilities | Interest Rate Index and Margin | Maturity/Termination Dates | Initial Term (Years) |
|---|-----------------------------------|-------------------------------|-------------------------|
| Credit Agreement facilities | | | |
| 2022 Revolving Facility ⁽ⁱ⁾ | LIBOR + 4.25% | April 2022 | 3.2 |
| 2023 Revolving Facility ⁽ⁱⁱ⁾ | LIBOR + 4.25% | July 2023 | 3.0 |
| Term Loan B Facility - USD(i) | LIBOR + 2.75% | November 2023 | 7.5 |
| Term Loan B Facility - Euro(iii) | EURIBOR + 3.00% | November 2023 | 7.5 |
| 2024 Senior Notes | 8.5% | April 2024 | 8 |
| 2025 Senior Secured Notes - USD | 9.375% | July 2025 | 5 |
| 2025 Senior Secured Notes - EUR | 9.0% | July 2025 | 5 |

⁽i) LIBOR with a floor of 0.0%

⁽ii) LIBOR with a floor of 0.5%

⁽iii) EURIBOR with a floor of 0.0%

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The Company's financing agreements contain various financial covenants, including net debt to EBITDA and net interest coverage ratio, along with certain negative covenants that, among other things, limit dividends, acquisitions and the use of proceeds from divestitures. The Credit Agreement financial ratios at September 30, 2021 were as follows:

- a maximum allowable total net debt to adjusted EBITDA leverage ratio of 6.00 to 1.00 as of September 30, 2021 (reducing to 5.75 on December 31, 2021, 5.50 on September 30, 2022 and 5.25 on December 31, 2022 and thereafter); and
- a minimum adjusted EBITDA to net interest expense coverage ratio of not less than 1.50 to 1.00 as of September 30, 2021 (increasing to 1.625 on December 31, 2021 and 1.75 on December 31, 2022 and thereafter).

As of September 30, 2021, the Company was in compliance with the financial covenants in its debt agreements.

Note 10: Redeemable Noncontrolling Interests

Changes in redeemable noncontrolling interests were as follows:

| | 2021 | 2020 |
|-----------------------------------|------------|------------|
| Beginning balance as of January 1 | \$ 19.2 | \$ 20.9 |
| Redemption value adjustment | | (0.8) |
| Termination of put option | (19.2) | _ |
| Ending balance as of September 30 | \$ | \$ 20.1 |

During the first quarter of 2021, the Company entered into an agreement whereby its ownership percentage in a certain consolidated but non-wholly owned subsidiary in Europe was reduced by means of capital contributions from noncontrolling shareholders totaling \$12.7. Following the agreement, the Company maintains a controlling interest in the subsidiary. As part of this agreement, the put option that could have required the Company to acquire the noncontrolling shares was irrevocably waived, reducing the redeemable noncontrolling interest to zero.

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

Note 11: Equity

The following tables present changes in shareholders' equity attributable to Diebold Nixdorf, Incorporated and the noncontrolling interests:

| | mmon hares | lditional Capital | A | ccumulated Deficit | Treasury Shares | Co | Other omprehensive acome (Loss) | I | otal Diebold Nixdorf, ncorporated hareholders' Equity | Non- controll Interes | ing | Total Equity |
|--|---------------|----------------------|----|-----------------------|--------------------|----|---------------------------------|----|---|-----------------------------|------|-----------------|
| Balance, December 31, 2020 | \$ 116.9 | \$ 787.9 | \$ | (742.3) | \$ (576.7) | \$ | (412.9) | \$ | (827.1) | \$ (| 4.6) | \$(831.7) |
| Net loss | _ | _ | | (8.1) | _ | | _ | | (8.1) | | _ | (8.1) |
| Other comprehensive loss | _ | _ | | _ | _ | | (30.9) | | (30.9) | | 0.5 | (30.4) |
| Share-based compensation issued | 1.1 | (1.1) | | _ | _ | | _ | | _ | | _ | _ |
| Share-based compensation expense | _ | 3.5 | | _ | _ | | _ | | 3.5 | | _ | 3.5 |
| Treasury shares | _ | _ | | _ | (5.2) | | _ | | (5.2) | | _ | (5.2) |
| Redeemable noncontrolling interest adjustments | | 19.2 | | _ | | | _ | | 19.2 | 1 | 2.7 | 31.9 |
| Balance, March 31, 2021 | \$ 118.0 | \$ 809.5 | \$ | (750.4) | \$ (581.9) | \$ | (443.8) | \$ | (848.6) | \$ | 8.6 | \$(840.0) |
| Net loss | _ | _ | | (30.3) | _ | | _ | | (30.3) | | _ | (30.3) |
| Other comprehensive loss | _ | _ | | _ | _ | | 23.3 | | 23.3 | | 0.1 | 23.4 |
| Share-based compensation issued | 0.2 | (0.2) | | _ | _ | | _ | | _ | | _ | _ |
| Share-based compensation expense | _ | 4.5 | | _ | _ | | _ | | 4.5 | | _ | 4.5 |
| Treasury shares | _ | _ | | _ | (0.2) | | _ | | (0.2) | | _ | (0.2) |
| Divestitures, net | | | | | | | | | | | _ | \$ <u> </u> |
| Balance, June 30, 2021 | \$ 118.2 | \$ 813.8 | \$ | (780.7) | \$ (582.1) | \$ | (420.5) | | (851.3) | \$ | 8.7 | \$(842.6) |
| Net loss | _ | _ | | (2.1) | _ | | _ | | (2.1) | | 0.1 | \$ (2.0) |
| Other comprehensive loss | _ | _ | | _ | _ | | (23.5) | | (23.5) | | — | \$ (23.5) |
| Share-based compensation issued | _ | _ | | _ | _ | | _ | | _ | | _ | \$ — |
| Share-based compensation expense | _ | 4.6 | | _ | _ | | _ | | 4.6 | | _ | \$ 4.6 |
| Treasury shares | _ | _ | | _ | _ | | _ | | _ | | _ | \$ — |
| Divestitures, net | | _ | | _ | | | _ | | _ | | _ | \$ <u> </u> |
| Balance, September 30, 2021 | \$ 118.2 | \$ 818.4 | \$ | (782.8) | \$ (582.1) | \$ | (444.0) | \$ | (872.3) | \$ | 8.8 | \$(863.5) |

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

| | ommon hares | lditional Capital | cumulated Deficit | reasury Shares | Сс | Other omprehensive come (Loss) | Total Diebold Nixdorf, Incorporated Shareholders' Equity | | Non- controlling Interests | | | otal Juity |
|----------------------------------|----------------|----------------------|----------------------|-------------------|----|--------------------------------|--|---------|----------------------------------|--------|------|---------------|
| Balance, December 31, 2019 | \$ 115.3 | \$ 773.9 | \$ (472.3) | \$ (571.9) | \$ | (375.3) | \$ | (530.3) | \$ | 24.0 | \$(5 | 506.3) |
| Net income (loss) | _ | _ | (92.8) | | | _ | | (92.8) | | (0.6) | Ì | (93.4) |
| Other comprehensive loss | _ | _ | _ | _ | | (104.2) | | (104.2) | | (1.3) | (1 | 05.5) |
| Share-based compensation issued | 1.4 | (1.4) | _ | _ | | _ | | _ | | _ | | _ |
| Share-based compensation expense | _ | 4.0 | _ | _ | | _ | | 4.0 | | _ | | 4.0 |
| Treasury shares | _ | _ | _ | (4.6) | | _ | | (4.6) | | _ | | (4.6) |
| Divestitures, net | | _ | _ | _ | | _ | | | | (4.8) | \$ | (4.8) |
| Balance, March 31, 2020 | \$ 116.7 | \$ 776.5 | \$ (565.1) | \$ (576.5) | \$ | (479.5) | \$ | (727.9) | \$ | 17.3 | \$(7 | 710.6) |
| Net income (loss) | _ | _ | (23.7) | _ | | _ | | (23.7) | | 0.6 | (| (23.1) |
| Other comprehensive loss | _ | _ | _ | _ | | 45.1 | | 45.1 | | _ | | 45.1 |
| Share-based compensation issued | 0.2 | (0.2) | _ | _ | | _ | | _ | | _ | | _ |
| Share-based compensation expense | _ | 3.6 | _ | _ | | _ | | 3.6 | | _ | | 3.6 |
| Treasury shares | _ | _ | _ | (0.1) | | _ | | (0.1) | | _ | | (0.1) |
| Divestitures, net | | | | | | <u> </u> | | | | (23.4) | \$ | (23.4) |
| Balance, June 30, 2020 | \$ 116.9 | \$ 779.9 | \$ (588.8) | \$ (576.6) | \$ | (434.4) | | (703.0) | \$ | (5.5) | \$(7 | 708.5) |
| Net income (loss) | _ | _ | (101.4) | _ | | _ | | (101.4) | | 0.5 | \$(1 | 00.9) |
| Other comprehensive loss | _ | _ | _ | _ | | (5.6) | | (5.6) | | (0.1) | \$ | (5.7) |
| Share-based compensation issued | _ | (0.1) | _ | _ | | _ | | (0.1) | | _ | \$ | (0.1) |
| Share-based compensation expense | | 3.5 | _ | _ | | _ | | 3.5 | | _ | \$ | 3.5 |
| Balance, September 30, 2020 | \$ 116.9 | \$ 783.3 | \$ (690.2) | \$ (576.6) | \$ | (440.0) | \$ | (806.6) | \$ | (5.1) | \$(8 | 311.7) |

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

Note 12: Accumulated Other Comprehensive Income (Loss)

The following table summarizes the changes in the Company's accumulated other comprehensive income (AOCI), net of tax, by component for the three months ended September 30, 2021:

| | Translation | | | Foreign Currency Hedges | Interest Rate Hedges | O | nsion and ther Post- etirement Benefits | Other | Con | cumulated Other oprehensive ome (Loss) |
|--|-------------|---------|----|-------------------------------|----------------------------|----|--|----------|-----|---|
| Balance at June 30, 2021 | \$ | (270.8) | \$ | (2.3) | \$ (2.8) | \$ | (143.1) | \$ (1.5) | \$ | (420.5) |
| Other comprehensive income (loss) before reclassifications (1) | | (28.3) | | 0.6 | 2.0 | | _ | | | (25.7) |
| Amounts reclassified from AOCI | | | | | (0.4) | | 2.6 | | | 2.2 |
| Net current-period other comprehensive income (loss) | | (28.3) | | 0.6 | 1.6 | | 2.6 | _ | | (23.5) |
| Balance at September 30, 2021 | \$ | (299.1) | \$ | (1.7) | \$ (1.2) | \$ | (140.5) | \$ (1.5) | \$ | (444.0) |

⁽¹⁾ Other comprehensive income (loss) before reclassifications within the translation component excludes a nominal translation amount attributable to noncontrolling interests.

The following table summarizes the changes in the Company's AOCI, net of tax, by component for the three months ended September 30, 2020:

| | Tr | anslation | | | cy Rate | | | Pension and Other Post- retirement Benefits | | | Other omprehensive ocome (Loss) |
|--|----|-----------|----|-------|---------|--------|----|---|----------|----|---------------------------------|
| Balance at June 30, 2020 | \$ | (284.3) | \$ | (0.4) | \$ | (11.6) | \$ | (137.5) | \$ (0.6) | \$ | (434.4) |
| Other comprehensive income (loss) before reclassifications (1) | | (9.9) | | (0.4) | | 3.0 | | _ | | | (7.3) |
| Amounts reclassified from AOCI | | _ | | | | (0.4) | | 2.1 | | | 1.7 |
| Net current-period other comprehensive income (loss) | | (9.9) | | (0.4) | | 2.6 | | 2.1 | | | (5.6) |
| Balance at September 30, 2020 | \$ | (294.2) | \$ | (0.8) | \$ | (9.0) | \$ | (135.4) | \$ (0.6) | \$ | (440.0) |

⁽¹⁾ Other comprehensive income (loss) before reclassifications within the translation component excludes \$0.1 of translation amount attributable to noncontrolling interests.

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The following table summarizes the changes in the Company's AOCI, net of tax, by component for the nine months ended September 30, 2021:

| | Tr | anslation | Foreign Interest Currency Rate Hedges Hedges | | Rate Hedges | | Rate Hedges | | Rate Hedges | | Rate Hedges | | O r | ension and ther Post- etirement Benefits | Other | Coı | ocumulated Other nprehensive come (Loss) |
|---|----|-----------|--|-------|----------------|-------|----------------|---------|----------------|----|----------------|--|--------|---|-------|-----|--|
| Balance at January 1, 2021 | \$ | (256.7) | \$ | (2.6) | \$ | (6.1) | \$ | (146.9) | \$ (0.6) | \$ | (412.9) | | | | | | |
| Other comprehensive income (loss) before reclassifications ⁽¹⁾ | | (42.4) | | 0.9 | | 6.1 | | _ | (0.9) | | (36.3) | | | | | | |
| Amounts reclassified from AOCI | | | | | | (1.2) | | 6.4 | | | 5.2 | | | | | | |
| Net current-period other comprehensive income (loss) | | (42.4) | | 0.9 | | 4.9 | | 6.4 | (0.9) | | (31.1) | | | | | | |
| Balance at September 30, 2021 | \$ | (299.1) | \$ | (1.7) | \$ | (1.2) | \$ | (140.5) | \$ (1.5) | \$ | (444.0) | | | | | | |
| | | | | | | | | | | | | | | | | | |

⁽¹⁾ Other comprehensive income (loss) before reclassifications within the translation component excludes \$(0.6) of translation attributable to noncontrolling interests

The following table summarizes the changes in the Company's AOCI, net of tax, by component for the nine months ended September 30, 2020:

| | Tr | anslation | Foreign Currency Hedges | Interest Rate Hedges | | Rate Hedges | | Rate Hedges | | Rate Hedges | | Rate Hedges | | O | nsion and ther Post- etirement Benefits Other | | Co | ccumulated Other mprehensive come (Loss) |
|--|----|-----------|-------------------------------|----------------------------|--------|----------------|---------|----------------|----|----------------|--|----------------|--|---|--|--|----|---|
| Balance at January 1, 2020 | \$ | (231.5) | \$ (2.6) | \$ | 5.2 | \$ | (146.6) | \$ 0.2 | \$ | (375.3) | | | | | | | | |
| Other comprehensive income (loss) before reclassifications (1) | | (62.7) | 1.8 | | (19.1) | | _ | (0.8) | | (80.8) | | | | | | | | |
| Amounts reclassified from AOCI | | | | | 4.9 | | 11.2 | | | 16.1 | | | | | | | | |
| Net current-period other comprehensive income (loss) | | (62.7) | 1.8 | | (14.2) | | 11.2 | (0.8) | | (64.7) | | | | | | | | |
| Balance at September 30, 2020 | \$ | (294.2) | \$ (0.8) | \$ | (9.0) | \$ | (135.4) | \$ (0.6) | \$ | (440.0) | | | | | | | | |

⁽¹⁾ Other comprehensive income (loss) before reclassifications within the translation component excludes \$1.4 of translation attributable to noncontrolling

The following table summarizes the details about the amounts reclassified from AOCI:

| | Three months ended | | | | | Nine mon | | | 100 / 11 * 1/ | | | | |
|--|---------------------------|-------|----|--------|----------------|----------|------|---|--------------------|-------------|--|------|--|
| | September 30 2021 2020 | | | _ | Septen 2021 | ıber | 2020 | Affected Line Item on the Statement of Operations | | | | | |
| Interest rate hedge gain/(loss) Pension and post-retirement benefits: | \$ | (0.4) | \$ | (0.4) | \$ | (1.2) | \$ | 4.9 | Interest expense | | | | |
| Net actuarial loss amortized (net of tax of \$0.5, \$0.6, \$1.4 and \$2.4, respectively) | | 2.6 | | 2.1 | | 6.4 | | 11.2 | Miscellaneous, net | | | | |
| Total reclassifications for the period | \$ 2.2 | | \$ | \$ 1.7 | | \$ 5.2 | | \$ 5.2 | | 5.2 \$ 16.1 | | 16.1 | |

Note 13: Benefit Plans

Qualified Retirement Benefits. The Company has qualified retirement plans covering certain U.S. employees that have been closed to new participants since 2003 and frozen since December 2013. Plans that cover salaried employees provide retirement benefits based on the employee's compensation during the ten years before the date of the plan freeze or the date of their actual separation from service, if earlier. The Company's funding policy for salaried plans is to contribute annually based on actuarial projections and applicable regulations. Plans covering hourly employees generally provide benefits of stated amounts for each year of service. The Company's funding policy for hourly plans is to make at least the minimum annual contributions required by applicable regulations.

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The Company has a number of non-U.S. defined benefit plans covering eligible employees located predominately in Europe, the most significant of which are German plans. Benefits for these plans are based primarily on each employee's final salary, with annual adjustments for inflation. The obligations in Germany consist of employer funded pension plans and deferred compensation plans. Each beneficiary receives, depending on individual pay-scale grouping, contractual classification, or income level, different yearly contributions. The contribution is multiplied by an age factor appropriate to the respective pension plan and credited to the individual retirement account of the employee. The retirement accounts may be used up at retirement by either a one-time lump-sum payout or recurring payments.

The Company has other defined benefit plans outside the U.S., which have not been disclosed due to materiality.

Supplemental Executive Retirement Benefits. The Company has non-qualified pension plans in the U.S. to provide supplemental retirement benefits to certain officers, which were also frozen since December 2013. Benefits are payable at retirement based upon a percentage of the participant's compensation, as defined.

Other Benefits. In addition to providing retirement benefits, the Company provides post-retirement healthcare and life insurance benefits (referred to as other benefits) for certain retired employees. Retired eligible employees in the U.S. may be entitled to these benefits based upon years of service with the Company, age at retirement and collective bargaining agreements. There are no plan assets and the Company funds the benefits as the claims are paid. The post-retirement benefit obligation was determined by application of the terms of medical and life insurance plans together with relevant actuarial assumptions and healthcare cost trend rates.

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Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The following table sets forth the net periodic benefit cost for the Company's defined benefit pension plans and other benefits for the three months ended September 30, 2021 and September 30, 2020:

| | U.S. Plans | | | | | Non-U.S | s. Pi | ans | | Other 1 | Benefits | | |
|---|------------|-------|----|-------|----|---------|-------|-------|------|---------|----------|------|--|
| | 2021 2020 | | | 2021 | | 2020 | 2020 | | 2021 | | | 2020 | |
| Components of net periodic benefit cost | <u> </u> | | | | | | | | | | | | |
| Service cost | \$ | 0.8 | \$ | 1.0 | \$ | 2.5 | \$ | 2.5 | \$ | 0.1 | \$ | _ | |
| Interest cost | | 4.0 | | 4.7 | | 0.7 | | 1.1 | | 0.1 | | _ | |
| Expected return on plan assets | | (6.4) | | (6.3) | | (3.8) | | (3.3) | | | | | |
| Recognized net actuarial loss | | 2.2 | | 1.9 | | 0.8 | | (0.2) | | 0.1 | | _ | |
| Other | | _ | | _ | | (0.1) | | 0.1 | | _ | | _ | |
| Net periodic pension benefit cost | \$ | 0.6 | \$ | 1.3 | \$ | 0.1 | \$ | 0.2 | \$ | 0.3 | \$ | | |

The following table sets forth the net periodic benefit cost for the Company's defined benefit pension plans and other benefits for the nine months ended September 30, 2021 and September 30, 2020:

| | | | Pension | | | | | | | |
|---|---------------|----|---------|----|--------|----|-------|-----------|----------|-------|
| | U.S. Plans No | | | | | | lans | Other 1 | Benefits | |
| | 2021 | | 2020 | | 2021 | | 2020 | 2021 | | 2020 |
| Components of net periodic benefit cost | | | | | | | | | | |
| Service cost | \$ 2.4 | \$ | 2.9 | \$ | 7.6 | \$ | 7.6 | \$ 0.1 | \$ | _ |
| Interest cost | 11.9 | | 14.2 | | 2.2 | | 3.1 | 0.5 | | 0.1 |
| Expected return on plan assets | (19.1) | | (19.1) | | (11.3) | | (9.8) | | | _ |
| Recognized net actuarial loss | 6.7 | | 5.8 | | 0.9 | | (0.5) | 0.2 | | (0.1) |
| Other | | | _ | | (0.1) | | 0.2 | | | |
| Net periodic pension benefit cost | \$ 1.9 | \$ | 3.8 | \$ | (0.7) | \$ | 0.6 | \$ 0.8 | \$ | |

Contributions

For the nine months ended September 30, 2021 and September 30, 2020, contributions of \$23.6 and \$22.0, respectively, were made to the qualified and non-qualified pension plans. In June 2021, the Company received a reimbursement of \$16.4 for certain benefits paid from its German plan trustee. In June 2020, the Company received a reimbursement of \$13.5 for certain benefits paid from its German plan trustee.

Note 14: Derivative Instruments and Hedging Activities

The Company is exposed to certain risks arising from both its business operations and economic conditions and manages certain economic risks, including interest rate and foreign exchange rate risk, through the use of derivative financial instruments. The Company's interest rate derivatives are used to manage interest expense on variable interest rate borrowings.

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Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The following table summarizes the gain (loss) recognized on derivative instruments:

| | | Three months ended | | | ended | Nine mon | ths e | nded | | | |
|---|--|--------------------|-------|--------------|--------|---|-------|--------|--------|-----|----|
| | Classification on condensed consolidated | September 30 | | September 30 | | Classification on condensed consolidated September 30 | | 30 | Septem | ber | 30 |
| Derivative instrument | statements of operations | | 2021 | | 2020 | 2021 | | 2020 | | | |
| Foreign exchange forward contracts and cash flow hedges | Foreign exchange gain (loss), net | \$ | (0.4) | \$ | (25.0) | \$ (4.5) | \$ | (32.2) | | | |
| Interest rate swaps and non- designated hedges | Interest expense | | (2.1) | | (5.3) | (6.2) | | (10.2) | | | |
| Foreign exchange forward contracts and cash flow hedges | Cost of sales | | 0.3 | | _ | 0.3 | | _ | | | |
| Foreign exchange forward contracts and cash flow hedges | Net sales | | | | 0.4 | | | 0.9 | | | |
| Total | | \$ | (2.2) | \$ | (29.9) | \$ (10.4) | \$ | (41.5) | | | |

Foreign Exchange

Non-Designated Hedges A substantial portion of the Company's operations and revenues are international. As a result, changes in foreign exchange rates can create substantial foreign exchange gains and losses from the revaluation of non-functional currency monetary assets and liabilities. The Company's policy allows the use of foreign exchange forward contracts with maturities of up to 24 months to mitigate the impact of currency fluctuations on those foreign currency asset and liability balances. The Company elected not to apply hedge accounting to its foreign exchange forward contracts. Thus, spot-based gains/losses offset revaluation gains/losses within foreign exchange loss, net and forward-based gains/losses represent interest expense or income.

Cash Flow Hedges The Company is exposed to fluctuations in various foreign currencies against its functional currency. In many instances, both sales and purchases are transacted in foreign currencies. Diebold Nixdorf Systems GmbH, a EUR-functional currency subsidiary of Wincor Nixdorf International GmbH (WNI), is exposed to foreign exchange risk due to purchase of raw materials that are denominated in USD. Such purchases expose the Company to exchange rate fluctuations between EUR and USD. To hedge this risk, the Company enters into and designates certain foreign currency forward contracts to sell EUR and buy USD as cash flow hedges of the Company's USD-denominated raw material purchases.

WNI, a EUR-functional-currency subsidiary, is exposed to foreign exchange risk due to sales that are denominated in GBP. To hedge this risk, the Company enters into and designates certain foreign currency forward contracts to sell GBP and buy EUR as cash flow hedges of the Company's GBP-denominated intercompany sales.

Procomp Amazonia Industria Electronica S.A. is a Brazilian real (BRL) functional-currency subsidiary of Diebold Nixdorf, Incorporated that, on a routine basis and in the normal course of business, makes inventory purchases that are denominated in USD. Upon the completion of customs clearance, accounts payable and inventory are recorded using the daily spot USD-BRL exchange rate, and released to cost of goods sold as inventory is sold. Such expenses expose the Company to exchange rate fluctuations between BRL and USD until the accounts payable and inventory is recorded. To hedge this risk, the Company enters into and designates certain foreign currency forward contracts to sell BRL and buy USD as cash flow hedges of the Company's USD denominated inventory purchases.

Derivative instruments are recorded on the balance sheet at fair value. For instruments designated as cash flow hedges, the effective portion of changes in the fair value is recorded in AOCI and subsequently reclassified into earnings in the period that the hedged forecasted transactions impact earnings. The ineffective portion of the changes in fair value of the derivatives is recognized directly in earnings. As of September 30, 2021, the Company had the following outstanding foreign currency derivatives that were used to hedge its foreign exchange risks:

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Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

| Foreign Currency Derivative | Number of Instruments | Notional So | ld | Notional Purch | ased |
|---------------------------------------|-----------------------|-------------|-----|----------------|------|
| Currency forward agreements (USD-BRL) | 3 | 20.5 | BRL | 3.9 | USD |
| Currency forward agreements (GBP-EUR) | 4 | 2.2 | GBP | 2.6 | EUR |
| Currency forward agreements (USD-EUR) | 2 | 1.0 | EUR | 1.2 | USD |

Interest Rate

Cash Flow Hedges The Company's objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. Amounts reported in AOCI related to derivatives will be reclassified to interest expense as interest payments are made on the Company's variable-rate debt. The Company estimates that a minimal amount will be reclassified as a decrease to interest expense over the next year.

In March 2020 and September 2019, the Company entered into multiple pay-fixed receive-variable interest rate swaps with aggregate notional amounts of \$250.0 and \$500.0, respectively. The effective portion of changes in the fair value of derivatives designated and that qualify as cash flow hedges is recorded in AOCI and is subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. The ineffective portion of the changes in fair value of the derivatives is recognized directly in earnings.

As a result of the Company's refinancing activities in July 2020 (refer to note 9), the Company terminated \$625.0 of interest rate hedges resulting in a termination payout of \$6.2.

The Company does not use derivatives for trading or speculative purposes and currently does not have any additional derivatives that are not designated as hedges.

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

Note 15: Fair Value of Assets and Liabilities

Assets and Liabilities Recorded at Fair Value

Assets and liabilities subject to fair value measurement by fair value level and recorded as follows:

| | | September 30, 2021 | | | | | | Dece | embe | r 31, 2 | 020 | |
|------------------------------------|---|--------------------|---------------|------|------------------------|----|--------|---------------|----------|----------------------|-----|--------|
| | | | | N | Fair ' Measur Us | | - | | <u> </u> | Fair Measui Us | | |
| | Classification on condensed consolidated Balance Sheets | | Fair Value | Le | vel 1 | Le | evel 2 | Fair Value | Le | vel 1 | Le | evel 2 |
| Assets | | | | | | | | | | | | |
| Short-term investments | | | | | | | | | | | | |
| Certificates of deposit | Short-term investments | \$ | 13.7 | \$ | 13.7 | \$ | _ | \$ 37.2 | \$ 3 | 37.2 | \$ | _ |
| Assets held in rabbi trusts | Securities and other investments | | 6.7 | | 6.7 | | _ | 6.6 | | 6.6 | | _ |
| Foreign exchange forward contracts | Other current assets | | 0.1 | | | | 0.1 | 1.7 | | | | 1.7 |
| Total | | \$ | 20.5 | \$: | 20.4 | \$ | 0.1 | \$ 45.5 | \$ 4 | 43.8 | \$ | 1.7 |
| Liabilities | | | | | | | | | | | | |
| Foreign exchange forward contracts | Other current liabilities | \$ | _ | \$ | | \$ | | \$ 2.7 | \$ | | \$ | 2.7 |
| Interest rate swaps - short term | Other current liabilities | | 4.4 | | | | 4.4 | 4.7 | | | | 4.7 |
| Interest rate swaps - long term | Other liabilities | | | | _ | | | 3.0 | | | | 3.0 |
| Deferred compensation | Other liabilities | | 6.7 | | 6.7 | | _ | 6.6 | | 6.6 | | _ |
| Total | | \$ | 11.1 | \$ | 6.7 | \$ | 4.4 | \$ 17.0 | \$ | 6.6 | \$ | 10.4 |

The Company uses the end of period when determining the timing of transfers between levels. During each of the nine months ended September 30, 2021 and 2020, there were no transfers between levels.

The carrying amount of the Company's debt instruments approximates fair value except for the 2024 Senior Notes and 2025 Senior Secured Notes. The fair value and carrying value of the 2024 Senior Notes and 2025 Senior Secured Notes are summarized as follows:

| | <u> </u> | Septembe | er 30, | 2021 | Decembe | 2020 | |
|---------------------------------|----------|----------|--------|-------------------|-------------|------|-------------------|
| | Fa | ir Value | | Carrying Value | Fair Value | | Carrying Value |
| 2024 Senior Notes | \$ | 407.5 | \$ | 400.0 | \$ 400.0 | \$ | 400.0 |
| 2025 Senior Secured Notes - USD | \$ | 764.8 | \$ | 700.0 | \$ 778.8 | \$ | 700.0 |
| 2025 Senior Secured Notes - EUR | \$ | 438.7 | \$ | 405.3 | \$ 466.0 | \$ | 429.5 |

Refer to note 9 for further details surrounding the Company's long-term debt as of September 30, 2021 compared to December 31, 2020. Additionally, the Company would remeasure certain assets at fair value, using Level 3 measurements, as a result of the occurrence of triggering events.

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

Note 16: Commitments and Contingencies

Indirect Tax Contingencies

The Company accrues for indirect tax matters when management believes that a loss is probable and the amounts can be reasonably estimated, while contingent gains are recognized only when realized. In the event any losses are sustained in excess of accruals, they are charged against income. In evaluating indirect tax matters, management takes into consideration factors such as historical experience with matters of similar nature, specific facts and circumstances and the likelihood of prevailing. Management evaluates and updates accruals as matters progress over time. It is reasonably possible that some of the matters for which accruals have not been established could be decided unfavorably to the Company and could require recognizing future expenditures. Also, statutes of limitations could expire without the Company paying the taxes for matters for which accruals have been established, which could result in the recognition of future gains upon reversal of accruals at that time.

At September 30, 2021, the Company was a party to several routine indirect tax claims from various taxing authorities globally that were incurred in the normal course of business, which neither individually nor in the aggregate are considered material by management in relation to the Company's financial position or results of operations. In management's opinion, the condensed consolidated financial statements would not be materially affected by the outcome of these indirect tax claims and/or proceedings or asserted claims.

A loss contingency is reasonably possible if it has a more than remote but less than probable chance of occurring. Although management believes the Company has valid defenses with respect to its indirect tax positions, it is reasonably possible that a loss could occur in excess of the estimated liabilities. The Company estimated the aggregate risk at September 30, 2021 to be up to \$76.3 for its material indirect tax matters. The aggregate risk related to indirect taxes is adjusted as the applicable statutes of limitations expire.

Legal Contingencies

At September 30, 2021, the Company was a party to several lawsuits that were incurred in the normal course of business, which neither individually nor in the aggregate were considered material by management in relation to the Company's financial position or results of operations. In management's opinion, the Company's condensed consolidated financial statements would not be materially affected by the outcome of these legal proceedings or asserted claims.

In addition to these normal course of business litigation matters, the Company is a party to the proceedings described below:

In January 2020, the Company's Board of Directors received a demand letter from alleged shareholders to investigate and pursue claims for breach of fiduciary duty against certain current and former directors and officers based on the Company's statements regarding its business and operations. In July 2021, the alleged shareholders informed the Company that they withdrew the demand letter and the matter was completely resolved in favor of the Company and its current and former officers.

Diebold Nixdorf Holding Germany GmbH, formerly Diebold Nixdorf Holding Germany Inc. & Co. KGaA (Diebold KGaA), is a party to two separate appraisal proceedings (Spruchverfahren) in connection with the purchase of all shares in its former listed subsidiary, Diebold Nixdorf AG. Both proceedings are pending at the same Chamber for Commercial Matters (Kammer für Handelssachen) at the District Court (Landgericht) of Dortmund (Germany). The first appraisal proceeding relates to the Domination and Profit Loss Transfer Agreement (DPLTA) entered into by Diebold KGaA and former Diebold Nixdorf AG, which became effective on February 17, 2017. The DPLTA appraisal proceeding was filed by minority shareholders of Diebold Nixdorf AG challenging the adequacy of both the cash exit compensation of €55.02 per Diebold Nixdorf AG share (of which 6.9 million shares were then outstanding) and the annual recurring compensation of €2.82 per Diebold Nixdorf AG share offered in connection with the DPLTA.

The second appraisal proceeding relates to the cash merger squeeze-out of minority shareholders of Diebold Nixdorf AG in 2019. The squeeze-out appraisal proceeding was filed by minority shareholders of Diebold Nixdorf AG challenging the adequacy of the cash exit compensation of €54.80 per Diebold Nixdorf AG share (of which 1.4 million shares were then outstanding) in connection with the merger squeeze-out.

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

In both appraisal proceedings, a court ruling would apply to all Diebold Nixdorf AG shares outstanding at the time when the DPLTA or the merger squeeze-out, respectively, became effective. Any cash compensation received by former Diebold Nixdorf AG shareholders in connection with the merger squeeze-out would be netted with any higher cash compensation such shareholder may still claim in connection with the DPLTA appraisal proceeding. While the Company believes that the compensation offered in connection with the DPLTA and the merger squeeze-out was in both cases fair, it notes that German courts often adjudicate increases of the cash compensation to plaintiffs in varying amounts in connection with German appraisal proceedings. Therefore, the Company cannot rule out that the first instance court or an appellate court may increase the cash compensation also in these appraisal proceedings. The Company, however, is convinced that its defense in both appraisal proceedings is supported by strong sets of facts and the Company will continue to vigorously defend itself in these matters.

Bank Guarantees, Standby Letters of Credit, and Surety Bonds

In the ordinary course of business, the Company may issue performance guarantees on behalf of its subsidiaries to certain customers and other parties. Some of those guarantees may be backed by standby letters of credit, surety bonds, or similar instruments. In general, under the guarantees, the Company would be obligated to perform, or cause performance, over the term of the underlying contract in the event of an unexcused, uncured breach by its subsidiary, or some other specified triggering event, in each case as defined by the applicable guarantee. At September 30, 2021, the maximum future contractual obligations relative to these various guarantees totaled \$180.0, of which \$25.8 represented standby letters of credit to insurance providers, and no associated liability was recorded. At December 31, 2020, the maximum future payment obligations relative to these various guarantees totaled \$177.3, of which \$25.8 represented standby letters of credit to insurance providers, and no associated liability was recorded.

Note 17: Revenue Recognition

A performance obligation is a contractual promise to transfer a distinct good or service to the customer. A contract's transaction price is allocated to each distinct performance obligation and is recognized as revenue when (point in time) or as (over time) the performance obligation is satisfied. The following table represents the percentage of revenue recognized either at a point in time or over time:

| | Nine mont | ths ended |
|---|-----------|-----------|
| | Septem | ber 30 |
| Timing of revenue recognition | 2021 | 2020 |
| Products transferred at a point in time | 39 % | 38 % |
| Products and services transferred over time | 61 % | 62 % |
| Net sales | 100 % | 100 % |

Contract balances

Contract assets are the rights to consideration in exchange for goods or services that the Company has transferred to a customer when that right is conditional on something other than the passage of time. Contract assets of the Company primarily relate to the Company's rights to consideration for goods shipped and services provided but not contractually billable at the reporting date

The contract assets are reclassified into the receivables balance when the rights to receive payment become unconditional. Contract liabilities are recorded for any services billed to customers and not yet recognizable if the contract period has commenced or for the amount collected from customers in advance of the contract period commencing. In addition, contract liabilities are recorded as advanced payments for products and other deliverables that are billed to and collected from customers prior to revenue being recognizable. Contract assets are minimal for the periods presented.

The following table provides information about receivables and deferred revenue, which represent contract liabilities from contracts with customers:

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

| Contract balance information | Trade | receivables | Cor | ntract liabilities |
|-------------------------------|-------|-------------|-----|--------------------|
| Balance at December 31, 2020 | \$ | 646.9 | \$ | 346.8 |
| Balance at September 30, 2021 | \$ | 671.4 | \$ | 246.4 |

There have been \$9.3 and \$6.8 during the nine months ended September 30, 2021 and 2020, respectively, of impairment losses recognized as bad debt related to receivables or contract assets arising from the Company's contracts with customers.

As of December 31, 2020, the Company had \$346.8 of unrecognized deferred revenue constituting the remaining performance obligations that are unsatisfied (or partially unsatisfied). During the nine months ended September 30, 2021, the Company recognized revenue of \$264.7 related to the Company's deferred revenue balance at December 31, 2020.

Transaction price allocated to the remaining performance obligations

As of September 30, 2021, the aggregate amount of the transaction price allocated to remaining performance obligations was approximately \$1,300. The Company generally expects to recognize revenue on the remaining performance obligations over the next twelve months. The Company enters into service agreements with cancellable terms after a certain period without penalty. Unsatisfied obligations reflect only the obligation during the initial term. The Company applies the practical expedient in ASC paragraph 606-10-50-14 and does not disclose information about remaining performance obligations that have original expected durations of one year or less.

Note 18: Finance Lease Receivables

Under certain circumstances, the Company provides financing arrangements to customers that are largely classified and accounted for as sales-type leases. The Company records interest income and any fees or costs related to financing receivables using the effective interest method over the term of the lease.

The following table presents the components of finance lease receivables:

| | September | 30, 2021 | Decembe | er 31, 2020 |
|--|-----------|----------|---------|-------------|
| Gross minimum lease receivables | \$ | 44.3 | \$ | 44.0 |
| Allowance for credit losses | | (0.3) | | (0.2) |
| Estimated unguaranteed residual values | | 0.2 | | 0.2 |
| | | 44.2 | | 44.0 |
| Less: | | | | |
| Unearned interest income | _ | (1.4) | | (1.5) |
| Total | \$ | 42.8 | \$ | 42.5 |
| | | | | |

Future minimum payments due from customers under finance lease receivables as of September 30, 2021 are as follows:

| 2021 | \$ 5.8 |
|------------|------------|
| 2022 | 14.1 |
| 2023 | 6.5 |
| 2024 | 6.0 |
| 2025 | 5.5 |
| Thereafter | 6.4 |
| | \$ 44.3 |

There were no significant changes in provision for credit losses, recoveries and write-offs during the nine months ended September 30, 2021 or 2020.

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(unaudited)
(in millions, except per share amounts)

Note 19: Segment Information

The Company's reportable segments are the same as those the Chief Operating Decision Maker (CODM) regularly reviews and uses to make decisions, allocate resources and assess performance. The Company continually considers its operating structure and the information subject to regular review by its Chief Executive Officer, who is the CODM, to identify reportable operating segments. The Company's operating structure is based on a number of factors that management uses to evaluate, view and run its business operations, which currently includes, but is not limited to, product, service and solution. The restructuring charges disclosed in note 8 are not included in the calculation of segment operating profit as disclosed herein. Those expenses are included in the "Restructuring and DN Now transformation expenses" reconciling item between total segment operating profit and consolidated operating profit (loss). We have excluded the restructuring and transformation charges and net non-routine expenses from segment operating profit (loss) as they are not included in the measure as used by the CODM to make decisions, allocate resources and assess performance. Segment operating profit (loss) as disclosed herein is consistent with the segment profit or loss measure used by the CODM and does not include restructuring charges or other unusual or infrequently occurring items related to the transformation initiative, as the CODM does not regularly review and use such financial measures to make decisions, allocate resources and assess performance. The Company's reportable operating segments are the following: Eurasia Banking, Americas Banking and Retail.

Segment revenue represents revenues from sales to external customers. Segment operating profit is defined as revenues less expenses direct and allocated to those segments. The Company does not allocate to its segments certain operating expenses, managed at the corporate level; that are not routinely used in the management of the segments, or information that is impractical to allocate. These unallocated costs include certain corporate costs and amortization of acquired intangible assets, restructuring charges, impairment charges, legal, indemnification and professional fees related to acquisition and divestiture expenses, along with other income (expenses). Segment operating profit reconciles to consolidated income (loss) before income taxes by deducting corporate costs and other income or expense items that are not attributed to the segments. Corporate charges not allocated to segments include headquarter-based costs associated with procurement, human resources, compensation and benefits, finance and accounting, global development/engineering, global strategy/mergers and acquisitions, global IT, tax, treasury and legal. Assets are not allocated to segments, and thus are not included in the assessment of segment performance, and consequently, we do not disclose total assets and depreciation and amortization expense by reportable operating segment.

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Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The following tables present information regarding the Company's segment performance and provide a reconciliation between segment operating profit and the consolidated income (loss) before income taxes:

| | Three months ended September 30 | | | Nine months ended September 30 | | | | |
|--|---------------------------------|--------|---------|-----------------------------------|------|---------|---------|---------|
| | | 2021 | ibei 30 | 2020 | 2021 | | iibei s | 2020 |
| Net sales summary by segment | | | | | | 2021 | _ | 2020 |
| Eurasia Banking | \$ | 323.5 | \$ | 364.2 | \$ | 977.3 | \$ | 1,012.4 |
| Americas Banking | | 346.6 | | 368.5 | | 970.8 | | 1,044.6 |
| Retail | | 288.1 | | 262.5 | | 897.5 | | 739.4 |
| Total revenue | \$ | 958.2 | \$ | 995.2 | \$ | 2,845.6 | \$ | 2,796.4 |
| Intersegment revenue | | | | | | | | |
| Eurasia Banking | \$ | 36.9 | \$ | 32.9 | \$ | 109.3 | \$ | 86.7 |
| Americas Banking | | 4.0 | | 4.6 | | 7.9 | | 9.5 |
| Total intersegment revenue | \$ | 40.9 | \$ | 37.5 | \$ | 117.2 | \$ | 96.2 |
| | | | | | | | | |
| Segment operating profit | | | | | | | | |
| Eurasia Banking | \$ | 26.7 | \$ | 45.8 | \$ | 77.9 | \$ | 105.7 |
| Americas Banking | | 32.1 | | 42.6 | | 99.2 | | 145.5 |
| Retail | | 31.0 | | 20.3 | | 86.3 | | 41.6 |
| Total segment operating profit | | 89.8 | | 108.7 | | 263.4 | | 292.8 |
| | | | | | | | | |
| Corporate charges not allocated to segments (1) | | (8.2) | | (19.2) | | (39.8) | | (42.1) |
| Impairment of assets | | (0.3) | | (4.1) | | (0.3) | | (4.1) |
| Restructuring and DN Now transformation expenses | | (20.9) | | (41.8) | | (74.4) | | (110.2) |
| Net non-routine expense | | (21.7) | | (19.8) | | (61.1) | | (118.1) |
| | | (51.1) | | (84.9) | | (175.6) | | (274.5) |
| Operating profit (loss) | | 38.7 | | 23.8 | | 87.8 | | 18.3 |
| Other income (expense) | | (41.3) | | (146.2) | | (137.2) | | (240.6) |
| Loss before taxes | \$ | (2.6) | \$ | (122.4) | \$ | (49.4) | \$ | (222.3) |
| | | | | | | | | ~ |

⁽¹⁾ Corporate charges not allocated to segments include headquarter-based costs associated with human resources, compensation and benefits, finance and accounting, global development/engineering, global strategy/mergers and acquisitions, global IT, tax, treasury and legal.

Net non-routine expense consists of items that the Company has determined are non-routine in nature and not allocated to the reportable operating segments as they are not included in the measure as used by the CODM to make decisions, allocate resources and assess performance. Net non-routine expense of \$21.7 and \$61.1 for the three and nine months ended September 30, 2021, respectively, primarily consisted of purchase accounting pre-tax charges for amortization of acquired intangibles \$19.5 and \$59.3, respectively. Net non-routine expense of \$19.8 for the three months ended September 30, 2020 was due to purchase accounting pre-tax charges for amortization of acquired intangibles. In the nine months ended September 30, 2020, net non-routine expense of \$118.1 was primarily due to purchase accounting pre-tax charges for amortization of acquired intangibles of \$63.2, legal and deal expense including gains/losses on divestitures of \$21.0 and provisions for a loss making contract associated with a legacy software platform of \$25.5.

FORM 10-Q as of September 30, 2021

Notes to Condensed Consolidated Financial Statements (continued) (unaudited)

(in millions, except per share amounts)

The following table presents information regarding the Company's segment net sales by service and product solution:

| | F. | Three months ended | | Nine months ended | | | | |
|------------------------|----|--------------------|----------|-------------------|----------|----|---------|--|
| | | September 30 | | | June 30, | | | |
| | 20 | 21 | 2020 | | 2021 | | 2020 | |
| Segments | | | | | | | | |
| Eurasia Banking | | | | | | | | |
| Services | \$ | 183.0 | \$ 198.5 | \$ | 564.4 | \$ | 597.1 | |
| Products | | 140.5 | 165.7 | | 412.9 | | 415.3 | |
| Total Eurasia Banking | | 323.5 | 364.2 | | 977.3 | | 1,012.4 | |
| | | | | | | | | |
| Americas Banking | | | | | | | | |
| Services | | 231.6 | 247.8 | | 691.5 | | 721.7 | |
| Products | | 115.0 | 120.7 | | 279.3 | | 322.9 | |
| Total Americas Banking | | 346.6 | 368.5 | | 970.8 | | 1,044.6 | |
| | | | | | | | | |
| Retail | | | | | | | | |
| Services | | 147.1 | 142.6 | | 466.1 | | 417.6 | |
| Products | | 141.0 | 119.9 | | 431.4 | | 321.8 | |
| Total Retail | | 288.1 | 262.5 | | 897.5 | | 739.4 | |
| | | | | | | | | |
| Total net sales | \$ | 958.2 | \$ 995.2 | \$ | 2,845.6 | \$ | 2,796.4 | |

Note 20: Subsequent Event

On October 8, 2021, the Company signed an agreement to divest its German reverse vending business, which includes approximately \$10.0 of net assets that are included within the EMEA Retail reporting unit. Those assets are classified as held and used at September 30, 2021 as the internal divestiture approval process was ongoing at such date. The transaction is subject to regulatory approval and other customary closing conditions, but is expected to close in the fourth quarter of 2021 or first quarter of 2022. No material gain or loss is expected related to the divestiture.

(dollars in millions, except per share amounts)

Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

Management's discussion and analysis of financial condition and results of operations should be read in conjunction with the condensed consolidated financial statements and accompanying notes that appear within this Quarterly Report on Form 10-Q.

Introduction

The Company is a world leader in enabling Connected CommerceTM. The Company automates, digitizes and transforms the way people bank and shop. The Company's integrated solutions connect digital and physical channels conveniently, securely and efficiently for millions of consumers every day. As an innovation partner for a majority of the world's top 100 financial institutions and top 25 global retailers, the Company delivers unparalleled services and technology that power the daily operations and consumer experience of banks and retailers around the world. The Company has a presence in more than 100 countries with approximately 22,000 employees worldwide.

Strategy

The Company partners with other leading technology companies and is focused on consistently innovating its solutions to support a better transaction experience for consumers at bank and retail locations while simultaneously streamlining cost structures and business processes through the integration of hardware, software and services.

DN Now Transformation Activities

Commensurate with its strategy, the Company continues to execute its multi-year transformation program called DN Now, with a key focus on operational excellence, while continuing to put the customer first. Key activities include:

- Transitioning to a streamlined and customer-centric operating model
- Implementing a services modernization plan which focuses on upgrading certain customer touchpoints, automating incident reporting and response, standardizing service offerings and connecting distributed information technology (IT) assets to the AllConnect Data Engine
- Streamlining the manufacturing footprint, reducing the number of ATM models and rolling out DN Series ATMs
- Reducing administrative expenses, including finance, IT and real estate by leveraging digital and cloud-based solutions
- Increasing sales productivity through improved coverage and compensation arrangements
- Standardizing, digitizing and automating back-office finance, IT, human resources and sales support processes through a partnership with Accenture
- Optimizing the portfolio of businesses to improve overall profitability

COVID-19

The Company continues to deliver high levels of service to customers and has taken multiple measures to protect its employees during the coronavirus (COVID-19) pandemic. The Company has been designated as providing "critical infrastructure" services by the majority of government entities around the world, including the United States Department of Homeland Security in order to promote public health and safety, as well as economic and national security during the COVID-19 pandemic. These designations recognize the vital role the Company plays in allowing consumers to reliably and safely access financial services and essential retailers across more than 60 countries.

Although business conditions for us, our customers, and suppliers have improved, there is still some measure of uncertainty surrounding the COVID-19 pandemic. We are continuing to see longer lead times for certain electronic components and longer logistics times due to delays in major ports. Despite supply chain constraints, logistics, and inflationary headwinds, customer demand for our solutions remained robust. We have been taking and will continue to take steps to manage the impacts on our business. The possible resurgence of COVID-19 infection rates and government actions in response thereto could disrupt our operations and our supply chain and materially adversely affect our business. Because the situation continues to evolve, we cannot reasonably estimate the ultimate impact to our business, results of operations, cash flows and financial position that the COVID-19 pandemic may have, and any such impact could be material.

(dollars in millions, except per share amounts)

CONNECTED COMMERCE SOLUTIONS™

The Company offers a broad portfolio of solutions designed to automate, digitize and transform the way people bank and shop. As a result, the Company's operating structure is focused on its two customer segments — Banking and Retail. Leveraging a broad portfolio of solutions, the Company offers customers the flexibility to purchase the combination of services, software and products that drive the most value to their businesses.

Banking

The Company provides integrated solutions for financial institutions of all sizes designed to help drive operational efficiencies, differentiate the consumer experience, grow revenue and manage risk. Banking operations are managed within two geographic regions. The Eurasia Banking region includes the economies of Western Europe, Eastern Europe, Asia, the Middle East and Africa. The Americas Banking region encompasses the U.S., Canada, Mexico and Latin America.

Banking Services

The DN AllConnect ServicesSM portfolio is designed for financial institutions of all sizes who are looking to outsource part or all of their ATM fleet operations, through a managed services or ATM as a Service model. The Company provides the intellectual knowledge, human capital and information technology needed to maintain and upgrade these distributed assets throughout their life cycle. DN AllConnect Services leverages scalable solutions based on globally standardized processes and tools, a single point of contact and reliable local expertise.

The portfolio of DN AllConnect ServicesSM includes:

- · Installation: end-to-end ATM deployment, implementation, and full branch design and deployment services
- Availability: first and second line maintenance as well as help desk services
- Managed Services: a range of a la carte or bundled Self-Service Fleet Management services including event management and monitoring, integrated service desk, software deployment, cash management and optimization, security and marketing.
- Branch Management: a range of services which transform and optimize bank branch operations.

The DN AllConnect Data Engine (ACDE) leverages Internet of Things (IoT) technology to enable a data-driven approach to services. ACDE extracts machine performance data, uploads it to the cloud and applies machine learning algorithms in order to shift the service model to be proactive and predictive. As the number of connected devices increases, the Company expects to deliver higher availability for self-service channels while reducing call rates, which leads to more cost-effective operations.

Banking Products

The banking portfolio of products consists of cash recyclers and dispensers, intelligent deposit terminals, teller automation, and kiosk technologies. As financial institutions seek to expand the self-service transaction set and reduce operating costs by shrinking their physical branch footprint, the Company is introducing and selling DN SeriesTM ATMs.

DN Series is the culmination of several years of investment in consumer research, design and engineering resources. Key benefits and features of DN Series include:

- Superior availability and performance through intelligent design and the use of the DN ACDE
- Next-generation cash recycling technology
- Full integration with the DN Vynamic® software suite
- A modular and upgradeable design which enables customers to respond more quickly to changing customer demands
- Higher note capacity and processing power
- Improved security safeguards to protect customers against emerging physical, data and cyber threats
- A streamlined footprint which is up to 40 percent less than both legacy models and certain competing ATMs
- Improved security safeguards protecting against emerging physical, data and cyber threats.
- Optimized ATM portfolio streamlining the supply chain and shortening lead times to reduce platform complexity
- Increased branding options for financial institutions

(dollars in millions, except per share amounts)

Banking Software

The Company's DN Vynamic® Software is an open and flexible software portfolio that is aligned with how financial institutions operate. Different capabilities can be bundled to support and enhance a modern banking ecosystem including channels, operations, consumer experience and payments.

The Company's software encompasses front-end applications for consumer connection points, digital solutions that enhance consumer-facing offerings, as well as back-end platforms which manage channel transactions, operations and channel integration. These hardware-agnostic software applications facilitate millions of transactions via ATMs, kiosks, and other self-service devices, as well as via online and mobile digital channels.

Self-service channel software includes multivendor terminal, security, availability and monitoring software, all of which facilitates millions of transactions via ATMs, kiosks, and other self-service devices. The software has evolved to utilize WebApp architecture and application program interfaces (APIs) to easily add advanced services such as connecting to the banking core systems, enabling cash recycling and other transaction capabilities.

Complementary components of the Vynamic Portfolio, including our most recent introduction Vynamic Payments, are built on a cloud native platform. These scalable, API-enabled offerings deliver enhanced features for customers such as cardless/touchless transactions, personalized marketing, and video-teller capabilities. Enhanced features are made available to customers through a Software as a Service consumption model and allow for new levels of bank efficiency. Unlike legacy software suites, Vynamic Payments' microservices architecture, breaks down traditional software silos to enable business agility and create consumer experiences that seamlessly bridge any channel, any integration point, any payment type and any authentication method.

The Vynamic Software portfolio is offered as a unified release ensuring full software integration and interoperability with an enhanced focus on quality, stability, and resiliency. The DN Software and Services organizations deliver all components of an end-to-end solution within a single release. This enables customers to enhance their self-service fleet with new features and functionality faster and at a reduced cost.

Retail

The Company's comprehensive portfolio of retail services, products and software improves the checkout process for retailers while enhancing shopping experiences for consumers.

Retail Services

DN AllConnect Services® for retailers includes maintenance and availability services to continuously optimize the performance and total cost of ownership of retail touchpoints, such as checkout, self-service and mobile devices, as well as critical store infrastructure. The solutions portfolio includes: implementation services to expand, modernize or upgrade store concepts; maintenance services for on-site incident resolution and restoration of multivendor solutions; support services for on-demand service desk support; operations services for remote monitoring of stationary and mobile endpoint hardware; as well as application services for remote monitoring of multivendor software and planned software deployments and data moves. As a single point of contact, service personnel plan and supervise store openings, renewals and transformation projects, with attention to local details and customers' global IT infrastructure.

Retail Products

The retail product portfolio includes modular and integrated, "all-in-one" point of sale (POS) and self-service terminals that meet changing consumer shopping journeys, as well as retailers' and store staff's automation requirements. Anchored by the newly launched DN SERIES EASY line, the Company's SCO products and ordering kiosks facilitate a seamless and efficient transaction experience. The BEETLE®/iSCAN EASY eXpressTM, hybrid products, can alternate from attended operation to SCO with the press of a button. The K-two Kiosk automates routine tasks and in-store transactions, offers order-taking abilities, particularly at quick service restaurants and fast casual restaurants and presents functionality that furthers automation and digitalization. Supplementing the POS system is a broad range of peripherals, including printers, scales and mobile scanners, as well as the cash management portfolio, which offers a wide range of banknote and coin processing systems.

(dollars in millions, except per share amounts)

Retail Software

DN Vynamic® Software for Retail is an open and flexible software portfolio built to align with how retailers operate. Different capabilities can be bundled to support the modern retail ecosystem across many retail verticals including grocery, fashion, convenience, fuel, food and specialty retail. Consumption models are flexible; being both cloudenabled and/or on-premise solutions. The modular micro-services architecture allows Vynamic Software to easily scale up or down as needed. Vynamic software for Retail promotes standards and open API-based architectures giving retailers the ability to integrate third-party technologies to enable the best customer journey possible and to optimize efficiency and reduce costs across every point of the retail process, from consumer-facing transactions to store operations to enterprise management.

The software suite enables retailers to upgrade and orchestrate consumer and staff journeys across all channels and touchpoints by providing personalized, efficient and secure check-out solutions. The software supports a staffed POS checkout, handheld self-scanning devices or SCO terminals.

The self-service element of the software suite leverages advanced artificial intelligence algorithms and other advancements for automatic item recognition, automated age verifications for certain items and screen mirroring to offer touchless checkout processes as well as support for advanced loyalty programs. The Vynamic suite supports online and offline promotions in real time, dynamic consumer segmentation, and flexible digital or print couponing. Business operations are optimized with Vynamic Retail including automated merchandise collection, in-store ordering and return-in-store processes, stock management, pricing management, and more, via store management solutions.

Business Drivers

The business drivers of the Company's future performance include, but are not limited to:

- Demand for services on distributed IT assets such as ATMs, POS and SCO, including managed services and professional services
- Timing of product upgrades and/or replacement cycles for ATMs, POS and SCO
- Demand for advanced self-service capabilities supported by the Company's software licenses, maintenance and professional services
- Demand for innovative and secure technology in connection with the Company's Connected Commerce strategy
- Potential adjacencies in other markets that could utilize our current services organization and would provide additional business opportunities
- Additional verticals and markets where there is a need or fit for our products and solutions

(dollars in millions, except per share amounts)

Results of Operations

The following discussion of the Company's financial condition and results of operations provides information that will assist in understanding the financial statements and the changes in certain key items in those financial statements. The following discussion should be read in conjunction with the condensed consolidated financial statements and the accompanying notes that appear elsewhere in this Quarterly Report on Form 10-Q.

Net Sales

The following tables represent information regarding the Company's net sales:

| Three mo | nths | ended | | | Percent of Total the Three mo | |
|-------------|---|---|---|--|--|--|
| Septen | nber | 30 | | | Septemb | er 30 |
| 2021 | | 2020 | % Change | % Change in CC (1) | 2021 | 2020 |
| | | | | | | |
| | | | | | | |
| \$ 183.0 | \$ | 198.5 | (7.8) | (9.0) | 19.1 | 19.9 |
| 140.5 | | 165.7 | (15.2) | (17.2) | 14.7 | 16.7 |
| 323.5 | | 364.2 | (11.2) | (12.7) | 33.8 | 36.6 |
| | | | | | | |
| | | | | | | |
| 231.6 | | 247.8 | (6.5) | (7.2) | 24.1 | 24.9 |
| 115.0 | | 120.7 | (4.7) | (5.9) | 12.0 | 12.1 |
| 346.6 | | 368.5 | (5.9) | (6.8) | 36.1 | 37.0 |
| | | | | | | |
| | | | | | | |
| 147.1 | | 142.6 | 3.2 | 1.0 | 15.4 | 14.3 |
| 141.0 | | 119.9 | 17.6 | 14.8 | 14.7 | 12.1 |
| 288.1 | | 262.5 | 9.8 | 7.3 | 30.1 | 26.4 |
| | | | | | | |
| \$ 958.2 | \$ | 995.2 | (3.7) | (5.2) | 100.0 | 100.0 |
| \$ | \$ 183.0 140.5 323.5 231.6 115.0 346.6 | \$ 183.0 \$ 140.5 323.5 \$ 231.6 115.0 346.6 \$ 147.1 141.0 288.1 | \$ 183.0 \$ 198.5 140.5 165.7 323.5 364.2 231.6 247.8 115.0 120.7 346.6 368.5 147.1 142.6 141.0 119.9 288.1 262.5 | September 30 2021 2020 % Change \$ 183.0 \$ 198.5 (7.8) 140.5 165.7 (15.2) 323.5 364.2 (11.2) 231.6 247.8 (6.5) 115.0 120.7 (4.7) 346.6 368.5 (5.9) 147.1 142.6 3.2 141.0 119.9 17.6 288.1 262.5 9.8 | September 30 2021 2020 % Change % Change in CC (1) \$ 183.0 \$ 198.5 (7.8) (9.0) 140.5 165.7 (15.2) (17.2) 323.5 364.2 (11.2) (12.7) 231.6 247.8 (6.5) (7.2) 115.0 120.7 (4.7) (5.9) 346.6 368.5 (5.9) (6.8) 147.1 142.6 3.2 1.0 141.0 119.9 17.6 14.8 288.1 262.5 9.8 7.3 | Three months ended September 30 the Three months september 30 September 2021 \$ 183.0 \$ 198.5 (7.8) (9.0) 19.1 \$ 140.5 \$ 165.7 (15.2) (17.2) 14.7 \$ 323.5 \$ 364.2 (11.2) (12.7) 33.8 231.6 \$ 247.8 (6.5) (7.2) 24.1 \$ 115.0 \$ 120.7 (4.7) (5.9) 12.0 \$ 346.6 \$ 368.5 (5.9) (6.8) \$ 36.1 \$ 147.1 \$ 142.6 \$ 3.2 \$ 1.0 \$ 15.4 \$ 141.0 \$ 119.9 \$ 17.6 \$ 14.8 \$ 14.7 \$ 288.1 \$ 262.5 \$ 9.8 \$ 7.3 \$ 30.1 |

⁽¹⁾ The Company calculates constant currency by translating the prior-year period results at the current year exchange rate.

Three months ended September 30, 2021 compared with the three months ended September 30, 2020

Net sales decreased \$37.0, or 3.7 percent, including a net favorable currency impact of \$15.7 primarily related to the euro, resulting in a constant currency decrease of \$52.7. After excluding the favorable currency impact and \$7.6 of net sales generated during the three months ended September 30, 2020 from divested businesses, net sales decreased by \$45.1.

Segments

- Eurasia Banking net sales decreased \$40.7, including a net favorable currency impact of \$6.5, related primarily to the euro, and the impact of divestitures of \$3.4. Excluding the impact of currency and divestitures, net sales decreased \$43.8, which was driven by timing of installation activity.
- Americas Banking net sales decreased \$21.9, including a net favorable currency impact of \$3.2, related primarily to the Brazilian real, and the impact of divestitures of \$2.5. Excluding the impact of currency and divestitures, net sales decreased \$22.6 due to timing of installation activity in connection with longer lead times throughout the supply chain and the absence of non-recurring U.S. regional Windows 10 upgrades completed during the three months ended September 30, 2020.

(dollars in millions, except per share amounts)

• Retail net sales increased \$25.6, including a net favorable currency impact of \$6.0 mostly related to the euro, partially offset by the impact of divestitures of \$1.7. Excluding the impact of currency and divestitures, net sales increased \$21.3 primarily from POS and SCO roll-outs in Europe and related services occurring during the three months ended September 30, 2021 as well as increased demand for professional services.

| | Nine mor | ths e | nded | | | Percent of Tota the Nine mo | |
|------------------------|---------------|-------|---------|----------|--------------------|--------------------------------|--------|
| | Septen | nber | 30 | | | Septem | ber 30 |
| | 2021 | | 2020 | % Change | % Change in CC (1) | 2021 | 2020 |
| Segments | | | | | | | |
| Eurasia Banking | | | | | | | |
| Services | \$ 564.4 | \$ | 597.1 | (5.5) | (10.4) | 19.8 | 21.4 |
| Products | 412.9 | | 415.3 | (0.6) | (4.9) | 14.5 | 14.8 |
| Total Eurasia Banking | 977.3 | | 1,012.4 | (3.5) | (8.1) | 34.3 | 36.2 |
| | | | | | | | |
| Americas Banking | | | | | | | |
| Services | 691.5 | | 721.7 | (4.2) | (4.2) | 24.3 | 25.8 |
| Products | 279.3 | | 322.9 | (13.5) | (13.5) | 9.8 | 11.6 |
| Total Americas Banking | 970.8 | | 1,044.6 | (7.1) | (7.1) | 34.1 | 37.4 |
| | | | | | | | |
| Retail | | | | | | | |
| Services | 466.1 | | 417.6 | 11.6 | 4.6 | 16.4 | 14.9 |
| Products | 431.4 | | 321.8 | 34.1 | 27.6 | 15.2 | 11.5 |
| Total Retail | 897.5 | | 739.4 | 21.4 | 14.5 | 31.6 | 26.4 |
| | | | | | | | |
| Total net sales | \$ 2,845.6 | \$ | 2,796.4 | 1.8 | (1.6) | 100.0 | 100.0 |

⁽¹⁾ The Company calculates constant currency by translating the prior-year period results at the current year exchange rate.

Nine months ended September 30, 2021 compared with nine months ended September 30, 2020

Net sales increased \$49.2, or 1.8 percent, including a net favorable currency impact of \$95.9 primarily related to the euro, resulting in a constant currency decrease of \$46.7. After excluding the favorable currency impact and \$46.6 of net sales generated during the nine months ended September 30, 2021 from divested businesses, net sales decreased by \$0.1.

Segments

- Eurasia Banking net sales decreased \$35.1, including a net favorable currency impact of \$51.6, related primarily to the euro, and the impact of divestitures of \$34.7. Excluding the impact of currency and divestitures, net sales decreased \$52.0 driven by timing of installation activity.
- Americas Banking net sales decreased \$73.8, including a net favorable currency impact of \$0.1, and the impact of divestitures of \$7.8. Excluding the impact of currency and divestitures, net sales decreased \$66.1 due to timing of installation activity in connection with longer lead times throughout the supply chain and the absence of non-recurring U.S. regional Windows 10 upgrades completed during the nine months ended September 30, 2020.
- Retail net sales increased \$158.1, including a net favorable currency impact of \$44.2 mostly related to the euro, and the impact of divestitures of \$4.1. Excluding the impact of currency and divestitures, net sales increased \$118.0 primarily from POS and SCO roll-outs in Europe and related services occurring during the nine months ended September 30, 2021 as well as increased demand for professional services.

(dollars in millions, except per share amounts)

Gross Profit

The following table represents information regarding the Company's gross profit:

| | Three months ended | | | | Nine months ended | | | | | |
|-------------------------|--------------------|--------------|----------|----|-------------------|--------------|--------|----------|--|--|
| | | September 30 | | | | September 30 | | | | |
| | 2021 | 2020 | % Change | | 2021 | | 2020 | % Change | | |
| Gross profit - services | \$ 179.2 | \$ 189.7 | (5.5) | \$ | 540.0 | \$ | 509.9 | 5.9 | | |
| Gross profit - products | 80.9 | 94.4 | (14.3) | | 245.2 | | 248.6 | (1.4) | | |
| Total gross profit | \$ 260.1 | \$ 284.1 | (8.4) | \$ | 785.2 | \$ | 758.5 | 3.5 | | |
| • | | | | | | | | | | |
| Gross margin - services | 31.9 % | 32.2 % | | | 31.4 % | | 29.4 % | | | |
| Gross margin - products | 20.4 % | 23.2 % | | | 21.8 % | | 23.5 % | | | |
| | | | | | | | | | | |
| Total gross margin | 27.1 % | 28.5 % | | | 27.6 % | | 27.1 % | | | |

Services gross margin decreased 0.3 percent and increased 2.0 percent in the three and nine months ended September 30, 2021, respectively, including restructuring, transformation and other non-routine charges of \$2.6 and \$10.5 in the three and nine months ended September 30, 2021, respectively. The most significant of these charges was an accrual in the second quarter of 2021 for a global restructuring initiative. Restructuring, transformation and other non-routine charges/(benefits) were \$(2.7) and \$32.8 in the three and nine months ended September 30, 2020, respectively. During the three months ended September 30, 2020, the Company received wage subsidies related to the pandemic of \$4.0, which were partially offset by restructuring charges. During the nine months ended September 30, 2020, the Company incurred non-routine expenses consisting primarily of \$25.5 of charges associated with a loss making contract which were incurred in the first half of 2020, with the remainder of the non-routine expenses incurred during the nine months ended September 30, 2020 being restructuring related. Excluding the impact of non-routine charges, services gross margin remained materially consistent in the three and nine months ended September 30, 2021, as compared to the same periods in the prior year.

Product gross margin decreased 2.8 percent and 1.7 percent in the three and nine months ended September 30, 2021, respectively, including restructuring, transformation and other non-routine charges of \$0.2 and \$2.3, respectively. Restructuring, transformation and other non-routine charges were \$3.4 and \$11.7 in the three and nine months ended September 30, 2020, respectively, consisting primarily of purchase accounting amortization in the first half of 2020 and first quarter costs related to a previously divested business in Germany. Excluding the impact of non-routine charges, products gross margin declined 4.2 percent and 1.1 percent in the three and nine months ended September 30, 2021, respectively, due to higher logistics costs, reduced sales volume, unfavorable solution and geography mix and non-recurrence of interim cost benefits in the second quarter of 2020 related to the pandemic.

Operating Expenses

The following table represents information regarding the Company's operating expenses:

| | TI | Three months ended September 30 | | | Nine months ended September 30 | | | |
|---|----------|------------------------------------|----------|----------|-----------------------------------|----------|--|--|
| | 2021 | 2020 | % Change | 2021 | 2020 | % Change | | |
| Selling and administrative expense | \$ 195.5 | \$ 226.0 | (13.5) | \$ 603.7 | \$ 629.7 | (4.1) | | |
| Research, development and engineering expense | 25.6 | 30.2 | (15.2) | 95.3 | 93.4 | 2.0 | | |
| Impairment of assets | 0.3 | 4.1 | (92.7) | 0.3 | 4.1 | (92.7) | | |
| (Gain) loss on sale of assets, net | | | | (1.9) | 13.0 | (114.6) | | |
| Total operating expenses | \$ 221.4 | \$ 260.3 | (14.9) | \$ 697.4 | \$ 740.2 | (5.8) | | |
| Percent of net sales | 23.1 % | 26.2 % | | 24 5 % | 26.5 % | | | |

(dollars in millions, except per share amounts)

Selling and administrative expense decreased \$30.5 and \$26.0 in the three and nine months ended September 30, 2021, respectively compared to the corresponding periods in 2020. Excluding a \$1.8 unfavorable currency impact and \$19.6 lower non-routine and restructuring expenses, selling and administrative expense decreased \$12.7 in the three months ended September 30, 2021 due primarily to the Company's bonus plan, which has been accrued throughout 2021, in comparison to the prior-year period when the established accrual was reversed in the second quarter of 2020 as a result of the pandemic and then re-recorded in the third quarter of 2020 when results were better than expected. For the nine months ended September 30, 2021, selling and administrative expense decreased \$5.1 excluding a \$21.1 unfavorable currency impact and \$42.0 of lower non-routine and restructuring expenses.

Research, development and engineering expense in the three and nine months ended September 30, 2021 decreased \$4.6 and increased \$1.9, respectively compared to the same period in 2020. The decrease in expense for the three months ended September 30, 2021 is the result of initiatives which have met the threshold for capitalization. The increase for the nine months ended September 30, 2021 is the result of the Company's growth initiatives.

Operating expense as a percentage of net sales in the three months ended September 30, 2021 decreased 3.1 percent to 23.1 percent compared to the same period in 2020. Operating expense as a percent of net sales in the nine months ended September 30, 2021 decreased 2.0 percent to 24.5 percent compared to the same period in 2020. The declines are as a result of non-recurring restructuring and transformation charges, partially offset by lower sales volume.

Operating Profit (Loss)

The following table represents information regarding the Company's operating profit (loss):

| | Th | ree months end | led | Nine months ended September 30 | | | | |
|-------------------------|---------|----------------|----------|-----------------------------------|---------|----------|--|--|
| | | September 30 | | | | | | |
| | 2021 | 2020 | % Change | 2021 | 2020 | % Change | | |
| Operating profit (loss) | \$ 38.7 | \$ 23.8 | 62.6 | \$ 87.8 | \$ 18.3 | 379.8 | | |
| Operating margin | 4.0 % | 2.4 % | | 3.1 % | 0.7 % | | | |

Operating profit increased by \$14.9 and \$69.5 in the three and nine months ended September 30, 2021, respectively, compared to the prior-year periods. The improvements in operating profit are primarily the result of non-recurring charges recorded throughout the prior-year periods related to restructuring and transformation, as well as loss making contract provisions recorded in the first half of 2020.

Other Income (Expense)

The following table represents information regarding the Company's other income (expense), net:

| | Three months ended September 30 | | | Nine months ended September 30 | | | | | | |
|-----------------------------------|---------------------------------|--------|----|-----------------------------------|----------|----|---------|----|---------|----------|
| | | 2021 | | 2020 | % Change | | 2021 | | 2020 | % Change |
| Interest income | \$ | 1.0 | \$ | 1.9 | (47.4) | \$ | 5.0 | \$ | 5.4 | (7.4) |
| Interest expense | | (51.3) | | (144.3) | 64.4 | | (149.7) | | (240.6) | 37.8 |
| Foreign exchange gain (loss), net | | 4.4 | | (2.3) | N/M | | 0.9 | | (9.5) | N/M |
| Miscellaneous, net | | 4.6 | | (1.5) | N/M | | 6.6 | | 4.1 | 61.0 |
| Other income (expense), net | \$ | (41.3) | \$ | (146.2) | 71.8 | \$ | (137.2) | \$ | (240.6) | 43.0 |

Interest expense decreased \$93.0 and \$90.9 for the three and nine months ended September 30, 2021, respectively, primarily due to non-recurrence of the July 2020 payment of a make-whole premium and write-off of deferred debt issuance costs as a result of the repayment of a portion of the amounts outstanding under the Company's previous revolving and term loan credit agreement, with incremental savings resulting from the paydown of debt and reduced interest rates.

(dollars in millions, except per share amounts)

Foreign exchange gain, net for the three months ended September 30, 2021 includes realized gains primarily related to favorable foreign currency exposure to the Brazilian real and the euro. Miscellaneous, net is primarily driven by recognition of non-service pension plan benefits in Germany. In addition, miscellaneous, net includes a gain of \$7.2 during the nine months ended September 30, 2020 from proceeds for the close and surrender of the Company-owned life insurance (COLI) plans.

Net Loss

The following table represents information regarding the Company's net loss:

| | Th | ree months end | led | Nine months ended | | | | |
|----------------------|-------------|----------------|----------|-------------------|-----------|----------|--|--|
| | | September 30 | | September 30 | | | | |
| | 2021 | 2020 | % Change | 2021 | 2020 | % Change | | |
| Net loss | \$ (2.0) | \$(100.9) | 98.0 | \$ (40.4) | \$(217.4) | 81.4 | | |
| Percent of net sales | (0.2)% | (10.1)% | | (1.4)% | (7.8)% | | | |
| Effective tax rate | 35.5 % | 17.6 % | | 21.6 % | 2.2 % | | | |

Changes in net loss are a result of the fluctuations outlined in the previous sections, the most significant of which is the decline in interest expense due to the non-recurrence of the refinancing event in July 2020. The change in net loss is also impacted by a \$6.2 increase in income tax benefit for the nine months ended September 30, 2021 that is the result of the non-recurrence of one-time charges incurred in the first quarter of 2020 related to the global intangible low-taxed income provisions of the U.S. Tax Cuts and Jobs Act as well as the establishment of a partial valuation allowance against interest expense carryforwards.

Segment Operating Profit Summary

The following tables represent information regarding the segment operating profit metrics, which exclude the impact of restructuring and non-routine charges, by reporting segment. Refer to note 19 of the condensed consolidated financial statements for further details of net sales and segment operating profit:

| | Three months ended | | | Nine months ended | | | |
|---------------------------------|--------------------|----------|----------|-------------------|-----------|----------|--|
| | September 30 | | | September 30 | | | |
| Eurasia Banking: | 2021 | 2020 | % Change | 2021 | 2020 | % Change | |
| Net sales | \$ 323.5 | \$ 364.2 | (11.2) | \$ 977.3 | \$1,012.4 | (3.5) | |
| Segment operating profit | \$ 26.7 | \$ 45.8 | (41.7) | \$ 77.9 | \$ 105.7 | (26.3) | |
| Segment operating profit margin | 8.3 % | 12.6 % | | 8.0 % | 10.4 % | | |

Segment operating profit decreased \$19.1 in the three months ended September 30, 2021, as compared to the prior-year period, largely due to the timing-related sales decline, unfavorable customer and solution mix and higher logistics costs. For the nine months ended September 30, 2021, segment operating profit decreased \$27.8, as compared to the prior-year period, related primarily to higher logistics cost, nonrecurring interim labor cost benefits recognized in the second quarter of 2020 and unfavorable customer and solution mix. For these reasons, segment operating profit margin decreased 4.3 percent and 2.4 percent for the three and nine months ended September 30, 2021, respectively.

| | Three months ended | | N | Nine months ended | | | |
|---------------------------------|--------------------|--------------|----------|-------------------|--------------|----------|--|
| | | September 30 | | | September 30 | | |
| Americas Banking: | 2021 | 2020 | % Change | 2021 | 2020 | % Change | |
| Net sales | \$ 346.6 | \$ 368.5 | (5.9) | \$ 970.8 | \$1,044.6 | (7.1) | |
| Segment operating profit | \$ 32.1 | \$ 42.6 | (24.6) | \$ 99.2 | \$ 145.5 | (31.8) | |
| Segment operating profit margin | 9.3 % | 11.6 % | | 10.2 % | 13.9 % | | |

(dollars in millions, except per share amounts)

Segment operating profit decreased \$10.5 and \$46.3 in the three and nine months ended September 30, 2021, respectively, due to the decrease in net sales volume, increased logistical costs and raw material cost inflation. For these reasons, segment operating profit margin decreased 2.3 percent and 3.7 percent for the three and nine months ended September 30, 2021, respectively.

| | Three months ended | | | Nine months ended | | | | |
|---------------------------------|--------------------|----------|----------|-------------------|----------|----------|--|--|
| | September 30 | | | September 30 | | | | |
| Retail: | 2021 | 2020 | % Change | 2021 | 2020 | % Change | | |
| Net sales | \$ 288.1 | \$ 262.5 | 9.8 | \$ 897.5 | \$ 739.4 | 21.4 | | |
| Segment operating profit | \$ 31.0 | \$ 20.3 | 52.7 | \$ 86.3 | \$ 41.6 | 107.5 | | |
| Segment operating profit margin | 10.8 % | 7.7 % | | 9.6 % | 5.6 % | | | |

Segment operating profit increased \$10.7 and increased \$44.7 for the three and nine months ended September 30, 2021, respectively, as a result of an increase in net sales, as well as gross margin improvements related to increases in sales on higher margin POS and SCO products and professional services. For these reasons, segment operating profit margin increased 3.1 percent and 4.0 percent for the three and nine months ended September 30, 2021, respectively.

Liquidity and Capital Resources

The Company's total cash and cash availability as of September 30, 2021 and December 31, 2020 was as follows:

| | September 30, 2021 | | December 31, 2020 | |
|---------------------------------------|--------------------|-------|-------------------|-------|
| Cash and cash equivalents | \$ | 215.9 | \$ | 324.5 |
| Additional cash availability from: | | | | |
| Cash included in assets held for sale | | 0.6 | | 2.7 |
| Uncommitted lines of credit | | 16.9 | | 41.1 |
| Revolving Facility | | 95.1 | | 283.1 |
| Short-term investments | | 13.7 | | 37.2 |
| Total cash and cash availability | \$ | 342.2 | \$ | 688.6 |

Capital resources are obtained from income retained in the business, borrowings under the Company's committed and uncommitted credit facilities and operating and capital leasing arrangements. Management expects that the Company's capital resources will be sufficient to finance planned working capital needs, research and development activities, investments in facilities or equipment, and pension contributions. The Company had no restricted cash at September 30, 2021 and December 31, 2020. The Company has made acquisitions in the past and may make acquisitions in the future. Part of the Company's strategy is to optimize the business portfolio through divestitures and complementary acquisitions. The Company intends to finance any future acquisitions with cash and short-term investments, cash provided from operations, borrowings under available credit facilities, proceeds from debt or equity offerings and/or the issuance of common shares.

As of September 30, 2021, the Company had a revolving facility provided by the Company's credit agreement (the Credit Agreement) of up to \$343.1 (the Revolving Facility). The weighted-average interest rate on outstanding Revolving Facility borrowings as of both September 30, 2021 and December 31, 2020 was 4.75 percent, which is variable based on the London Interbank Offered Rate (LIBOR). There was \$95.1 available under the Revolving Facility as of September 30, 2021, after excluding giving effect to \$25.8 in outstanding letters of credit.

(dollars in millions, except per share amounts)

The following table summarizes the results of the Company's condensed consolidated statement of cash flows for the nine months ended September 30, 2021 and 2020:

| | Nine Months Ended | | | | |
|--|-------------------|---------------|--------------------|---------|--|
| Summary of cash flows: | Septer | mber 30, 2021 | September 30, 2020 | | |
| Net cash provided (used) by operating activities | \$ | (291.6) | \$ | (196.7) | |
| Net cash provided (used) by investing activities | | (4.6) | | (53.4) | |
| Net cash provided (used) by financing activities | | 189.8 | | 160.8 | |
| Effect of exchange rate changes on cash and cash equivalents | | (4.3) | | (7.7) | |
| Change in cash and cash equivalents | \$ | (110.7) | \$ | (97.0) | |

Operating Activities

Cash flows from operating activities can fluctuate significantly from period to period as working capital needs and the timing of payments for income taxes, finance transformation and restructuring activities, pension funding and other items impact reported cash flows. Net cash used by operating activities was \$291.6 for the nine months ended September 30, 2021, a change of \$94.9 from cash use of \$196.7 for the nine months ended September 30, 2020.

- Cash flows from operating activities during the nine months ended September 30, 2021 compared to the same period in 2020 declined largely due to management of longer lead time requirements in the supply chain that increased inventory levels, timing of income and non-income tax payments and increased severance payments. This activity is partially offset by the \$177.0 decrease in the net loss as well as successful management of payables throughout the first nine months of the current year. Refer to the Results of Operations discussed above for further discussion of the Company's reduction in net loss.
- The net aggregate of trade receivables, inventories and accounts payable used \$105.6 and \$117.1 in operating cash flows during the nine months ended September 30, 2021 and 2020, respectively. Trade receivables cash use was \$50.9 for the nine months ended September 30, 2021 compared to cash use of \$68.6 for the same period in the prior year primarily due to timing of installations. For the nine months ended September 30, 2021, inventory cash use increased \$66.5 compared to the same period in the prior year primarily due to increased purchases in 2021 both to meet increased customer demand and manage longer lead time requirements on raw materials. Accounts payable provided \$95.6 for the nine months ended September 30, 2021 compared to a cash source of \$35.3 for the same period in the prior year for a favorable cash source difference of \$60.3 primarily related tighter controls on accounts payable.
- In the aggregate, the other combined certain assets and liabilities used \$86.1 for the nine months ended September 30, 2021 compared to \$15.5 during the same period in 2020. The change is largely driven by an increase in capitalized costs related to a new cloud hosted enterprise resource planning tool during the nine months ended September 30, 2021 as well as timing of accrued interest related to Diebold Nixdorf, Incorporated's 9.375 percent Secured Notes due 2025 and Diebold Nixdorf Dutch Holding B.V's 9.0 percent Senior Secured Notes due 2025 (collectively, the 2025 Senior Secured Notes).

Depreciation and amortization expense, excluding the Wincor Nixdorf purchase price accounting adjustments, decreased \$48.0 to \$68.2 during the nine months ended September 30, 2021 compared to \$116.2 during the same period in 2020, primarily due to a reduction in depreciation expense related to the first quarter 2021 useful life expiration of a legacy enterprise resource planning system along with a reduction in amortization of deferred financing fees associated with the 2025 Senior Secured Notes.

Investing Activities

Cash flows from investing activities during the nine months ended September 30, 2021 compared to the same period in 2020 were primarily impacted by a non-recurring net use of \$53.7 of cash in the first quarter of 2020 that was included in the sale of Portavis Gmbh, a non-core consulting business in the Eurasia Banking segment. Additionally, the maturities and purchases of investments, which primarily relate to short-term investment activity in Brazil, resulted in an \$17.4 increase in net cash proceeds due to an increase in investment activity.

(dollars in millions, except per share amounts)

Financing Activities

Net cash provided by financing activities was \$189.8 for the nine months ended September 30, 2021 compared to \$160.8 of proceeds for the same period in 2020. The change was primarily a result of payments for debt issuance costs related to the issuance of the 2025 Senior Secured Notes in the third quarter of 2020.

Additionally, during the first quarter of 2021, the Company entered into an agreement whereby its ownership percentage in a certain consolidated but non-wholly owned subsidiary in Europe was reduced by means of capital contributions from noncontrolling shareholders totaling \$12.7, which is considered cash proceeds from financing activities in the Contributions from noncontrolling interest holders caption.

Refer to note 9 of the condensed consolidated financial statements for additional information regarding the Company's debt obligations. The Company paid cash for interest related to its debt of \$60.7 and \$22.8 for the three months ended September 30, 2021 and September 30, 2020, respectively, and \$147.7 and \$107.8 for the nine months ended September 30, 2021 and September 30, 2020, respectively. As defined by the Credit Agreement, the ratio of net debt to trailing 12 months adjusted EBITDA was 5.4 times as of September 30, 2021. As of September 30, 2021, the Company was in compliance with the financial and other covenants in its debt agreements.

Refer to note 14 of the condensed consolidated financial statements for additional information regarding the Company's hedging and derivative instruments.

Contractual Obligations The Company enters into certain purchase commitments due within one year for materials through contract manufacturing agreements for a total negotiated price. At September 30, 2021, the Company had minimal purchase commitments due within one year for materials through contract manufacturing agreements at negotiated prices.

Except for the items noted above, all contractual cash obligations with initial and remaining terms in excess of one year and contingent liabilities remained generally unchanged at September 30, 2021 compared to December 31, 2020.

Off-Balance Sheet Arrangements The Company enters into various arrangements not recognized in the consolidated balance sheets that have or could have an effect on its financial condition, results of operations, liquidity, capital expenditures or capital resources. The principal off-balance sheet arrangements that the Company enters into are guarantees and sales of finance receivables. The Company provides its global operations guarantees and standby letters of credit through various financial institutions to suppliers, customers, regulatory agencies and insurance providers. If the Company is not able to comply with its contractual obligations, the suppliers, regulatory agencies and insurance providers may draw on the pertinent bank. The Company has sold finance receivables to financial institutions while continuing to service the receivables. The Company records these sales by removing finance receivables from the consolidated balance sheets and recording gains and losses in the consolidated statement of operations (refer to note 5 of the condensed consolidated financial statements).

Supplemental Guarantor Financial Information Diebold Nixdorf, Incorporated initially issued the 8.5% Senior Notes due 2024 (the 2024 Senior Notes) in an offering exempt from the registration requirements of the Securities Act of 1933, which were later exchanged in an exchange offer registered under the Securities Act of 1933. The 2024 Senior Notes are and will be guaranteed by certain of Diebold Nixdorf, Incorporated's existing and future subsidiaries which are listed on Exhibit 22.1 to this Quarterly Report on Form 10-Q. The following presents the summarized financial information separately for Diebold Nixdorf, Incorporated (the Parent Company), the issuer of the guaranteed obligations, and the guarantor subsidiaries, as specified in the indenture governing the Company's obligations under the 2024 Senior Notes, on a combined basis.

Each guarantor subsidiary is 100 percent owned by the Parent Company at the date of each balance sheet presented. The 2024 Senior Notes are fully and unconditionally guaranteed on a joint and several basis by each guarantor subsidiary. The guarantees of the guarantor subsidiaries are subject to release in limited circumstances only upon the occurrence of certain conditions. Each entity in the consolidating financial information follows the same accounting policies as described in the condensed consolidated financial statements, except for the use by the Parent Company and the guarantor subsidiaries of the equity method of accounting to reflect ownership interests in subsidiaries which are eliminated upon consolidation.

(dollars in millions, except per share amounts)

The following tables present summarized financial information for the Parent Company and the guarantor subsidiaries on a combined basis after elimination of (i) intercompany transactions and balances among the Parent Company and the guarantor subsidiaries and (ii) equity in earnings from and investments in any non-guarantor subsidiary.

| | | Summarized Balance Sheets | | | | | |
|-------------------------------|--------|----------------------------------|----|---------|--|--|--|
| | Septem | September 30, 2021 | | | | | |
| Total current assets | \$ | 491.7 | \$ | 449.9 | | | |
| Total non-current assets | \$ | 2,007.2 | \$ | 1,504.6 | | | |
| | | | | | | | |
| Total current liabilities | \$ | 1,207.7 | \$ | 1,252.5 | | | |
| Total non-current liabilities | \$ | 2,210.2 | \$ | 2,084.3 | | | |

| | Summarized Statements of Operations | | | |
|---|--|---------|---------------------------------|---------|
| | Nine months ended September 30, 2021 | | Year ended December 31, 2020 | |
| | | | | |
| Net sales | \$ | 759.2 | \$ | 1,097.4 |
| Cost of sales | | 557.0 | | 784.3 |
| Selling and administrative expense | | 295.0 | | 446.4 |
| Research, development and engineering expense | | 26.4 | | 38.1 |
| Impairment of assets | | _ | | 2.5 |
| Gain on sale of assets, net | | (0.4) | | (0.5) |
| Interest income | | 0.6 | | 1.1 |
| Interest expense | | (104.3) | | (267.8) |
| Foreign exchange gain (loss), net | | 5.1 | | (9.5) |
| Miscellaneous, net | | 60.0 | | 156.9 |
| Loss from continuing operations before taxes | \$ | (157.4) | \$ | (292.7) |
| | | | | |
| Net (loss) income | \$ | (40.4) | \$ | (269.1) |
| Net (loss) income attributable to Diebold Nixdorf, Incorporated | \$ | (40.5) | \$ | (269.1) |

As of September 30, 2021 and December 31, 2020, the Parent Company and the guarantor subsidiaries on a combined basis had the following balances with non-guarantor subsidiaries:

| | | Summarized Balance Sheets | | | |
|--------------------------|--------|---------------------------|----|--------------------------|--|
| | Septem | September 30, 2021 | | December 31, 2020 | |
| Total current assets | \$ | 189.8 | \$ | 211.5 | |
| Total non-current assets | \$ | 636.8 | \$ | 867.5 | |

(dollars in millions, except per share amounts)

Critical Accounting Policies and Estimates

Management's discussion and analysis of the Company's financial condition and results of operations are based upon the Company's condensed consolidated financial statements. The consolidated financial statements of the Company are prepared in conformity with generally accepted accounting principles in the United States (U.S. GAAP). The preparation of the accompanying consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions about future events. These estimates and the underlying assumptions affect the amounts of assets and liabilities reported, disclosures about contingent assets and liabilities and reported amounts of revenues and expenses. Such estimates include revenue recognition, the valuation of trade and financing receivables, inventories, goodwill, intangible assets, other long-lived assets, legal contingencies, guarantee obligations, and assumptions used in the calculation of income taxes, pension and post-retirement benefits and customer incentives, among others. These estimates and assumptions are based on management's best estimates and judgment. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors. Management monitors the economic conditions and other factors and will adjust such estimates and assumptions when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates.

There have been no material changes to the critical accounting policies and estimates described in the Company's Annual Report on Form 10-K for the year ended December 31, 2020.

Forward-Looking Statement Disclosure

In this Quarterly Report on Form 10-Q, statements that are not reported financial results or other historical information are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding the potential impact of the ongoing COVID-19 pandemic, anticipated revenue, future liquidity and financial position. Forward-looking statements give current expectations or forecasts of future events and are not guarantees of future performance. These forward-looking statements include, but are not limited to, statements regarding the Company's expected future performance (including expected results of operations and financial guidance) future financial condition, operating results, strategy and plans. Forward-looking statements may be identified by the use of the words "anticipates," "expects," "intends," "plans," "will," "believes," "estimates," "potential," "target," "predict," "project," "seek," and variations thereof or similar expressions. These statements are used to identify forward-looking statements. These forward-looking statements reflect the current views of the Company with respect to future events and involve significant risks and uncertainties that could cause actual results to differ materially.

Although the Company believes that these forward-looking statements are based upon reasonable assumptions regarding, among other things, the economy, its knowledge of its business, and key performance indicators that impact the Company, these forward-looking statements involve risks, uncertainties and other factors that may cause actual results to differ materially from those expressed in or implied by the forward-looking statements.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Some of the risks, uncertainties and other factors that could cause actual results to differ materially from those expressed in or implied by the forward-looking statements include, but are not limited to:

- the overall impact of global supply chain complexities on the Company and its business, including delays in sourcing key components as well as longer transport times, especially for container ships and U.S. trucking, given the Company's reliance on suppliers, subcontractors and availability of raw materials and other components;
- the ultimate impact of the COVID-19 pandemic, including further adverse effects to the Company's supply chain, maintenance of increased order backlog, and the effects of any COVID-19 related cancellations;
- the Company's ability to continue to achieve benefits from its cost-reduction initiatives and other strategic initiatives such as DN Now and its digitally enabled hardware, services and software strategy;
- the success of the Company's new products, including its DN Series line and EASY family of retail checkout solutions;
- the impact of a cybersecurity breach or operational failure on the Company's business;
- the Company's ability to generate sufficient cash to service its debt or to comply with the covenants contained in the agreements governing its debt;
- the Company's ability to attract, retain and motivate key employees;

(dollars in millions, except per share amounts)

- changes in the Company's intention to further repatriate cash and cash equivalents and short-term investments residing in international tax jurisdictions, which could negatively impact foreign and domestic taxes;
- the Company's success in divesting, reorganizing or exiting non-core and/or non-accretive businesses and its ability to successfully manage acquisitions, divestitures, and alliances;
- the outcome of the appraisal proceedings initiated in connection with the implementation of the Domination and Profit Loss Transfer Agreement with the former Diebold Nixdorf AG and the merger/squeeze-out;
- the impact of market and economic conditions, including the proliferation of cash and any deterioration or disruption in the financial and service markets, including the bankruptcies, restructurings or consolidations of financial institutions, which could reduce the Company's customer base and/or adversely affect its customers' ability to make capital expenditures, as well as adversely impact the availability and cost of credit; competitive pressures, including pricing pressures and technological developments;
- changes in political, economic or other factors such as currency exchange rates, inflation rates (including the impact of possible currency devaluations in countries experiencing high inflation rates), recessionary or expansive trends, taxes and regulations and laws affecting the worldwide business in each of the Company's operations;
- the Company's ability to maintain effective internal controls;
- unanticipated litigation, claims or assessments, as well as the outcome/impact of any current/pending litigation, claims or assessments; and
- the effect of changes in law and regulations or the manner of enforcement in the U.S. and internationally and the Company's ability to comply with government regulations.

You should consider these factors carefully in evaluating forward-looking statements and are cautioned not to place undue reliance on such statements. The Company assumes no obligation to update any forward-looking statements, which speak only to the date of this document.

DIEBOLD NIXDORF, INCORPORATED AND SUBSIDIARIES FORM 10-Q as of September 30, 2021

(in millions, except share and per share amounts)

Item 3: Quantitative and Qualitative Disclosures About Market Risk

Refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2020 for a discussion of market risk exposures. As discussed elsewhere in this Quarterly Report on Form 10-Q, the COVID-19 pandemic has negatively impacted our business and results of operations. As the Company cannot predict the full duration or extent of the pandemic, the future impact on the results of operations, financial position and cash flows, among others, cannot be reasonably estimated, but could be material. There have been no other material changes in this information since December 31, 2020.

Item 4: Controls and Procedures

This Quarterly Report on Form 10-Q includes the certifications of the Company's Chief Executive Officer (CEO) and Chief Financial Officer (CFO) required by Rule 13a-14 of the Securities Exchange Act of 1934 (the Exchange Act). See Exhibits 31.1 and 31.2. This Item 4 includes information concerning the controls and control evaluations referred to in those certifications.

Based on the performance of procedures by management, designed to ensure the reliability of financial reporting, management believes that the unaudited condensed consolidated financial statements fairly present, in all material respects, the Company's financial position, results of operations and cash flows as of the dates, and for the periods presented.

Disclosure Controls and Procedures

Disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Exchange Act) are designed to ensure that information required to be disclosed in the reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's (SEC) rules and forms and that such information is accumulated and communicated to management, including the CEO and CFO as appropriate, to allow timely decisions regarding required disclosures.

In connection with the preparation of this Quarterly Report on Form 10-Q, the Company's management, under the supervision and with the participation of the CEO and CFO, conducted an evaluation of disclosure controls and procedures as of the end of the period covered by this report. Based on this evaluation, the CEO and CFO have concluded that such disclosure controls and procedures were effective as of September 30, 2021.

Change in Internal Controls

During the third quarter ended September 30, 2021, there have been no changes in the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.

DIEBOLD NIXDORF, INCORPORATED AND SUBSIDIARIES FORM 10-Q as of September 30, 2021

(in millions, except share and per share amounts)

Part II - Other Information

Item 1: Legal Proceedings

At September 30, 2021, the Company was a party to several lawsuits that were incurred in the normal course of business, which neither individually nor in the aggregate are considered material by management in relation to the Company's financial position or results of operations. In management's opinion, the Company's condensed consolidated financial statements would not be materially affected by the outcome of these legal proceedings, commitments or asserted claims.

For more information regarding legal proceedings, please refer to Part I, Item 3 of the Company's Annual Report on Form 10-K for the year ended December 31, 2020 and to "Legal Contingencies" in note 16 of the condensed consolidated financial statements included in this Quarterly Report on Form 10-Q. Other than as described in "Legal Contingencies" in note 16 of the condensed consolidated financial statements included in this Quarterly Report on Form 10-Q, there have been no material developments with respect to the legal proceedings reported in the Company's Annual Report on Form 10-K for the year ended December 31, 2020.

Item 1A: Risk Factors

Refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2020. There has been no material change to this information since December 31, 2020.

Item 2: Unregistered Sales of Equity Securities and Use of Proceeds

Information concerning the Company's share repurchases made during the third quarter ended September 30, 2021:

| Period | Total Number of Shares Purchased ⁽¹⁾ | Average Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans (2) | Maximum Number of Shares that May Yet Be Purchased Under the Plans (2) |
|-----------|---|---------------------------------|---|--|
| July | 145 | \$ 13.66 | | 2,426,177 |
| August | _ | \$ _ | | 2,426,177 |
| September | 1,071 | \$ 10.16 | _ | 2,426,177 |
| Total | 1,216 | \$ 10.58 | | |

⁽¹⁾ All shares were surrendered or deemed surrendered to the Company in connection with the Company's share-based compensation plans.

Item 3: Defaults Upon Senior Securities

None.

Item 4: Mine Safety Disclosures

Not applicable.

Item 5: Other Information

None.

The initial share repurchase plan was approved by the Board of Directors in 1997 and subsequently increased from time to time through 2012. The Company may purchase shares from time to time in open market purchases or privately negotiated transactions. The Company may make all or part of the purchases pursuant to accelerated share repurchases or Rule 10b5-1 plans. The share repurchase plan has no expiration date.

DIEBOLD NIXDORF, INCORPORATED AND SUBSIDIARIES

FORM 10-Q as of September 30, 2021 (in millions, except share and per share amounts)

Item 6: Exhibits

| 3.1(i) | Amended and Restated Articles of Incorporation of Diebold, Incorporated – incorporated by reference to Exhibit 3.1(i) to Registrant's Annual Report on Form 10-K for the year ended December 31, 1994 (Commission File No. 1-4879) |
|-------------|---|
| 3.1(ii) | Amended and Restated Code of Regulations – incorporated by reference to Exhibit 3.1(ii) to Registrant's Current Report on Form 8-K filed on February 17, 2017 (Commission File No. 1-4879) |
| 3.2 | Certificate of Amendment by Shareholders to Amended Articles of Incorporation of Diebold, Incorporated – incorporated by reference to Exhibit 3.2 to Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 1996 (Commission File No. 1-4879) |
| 3.3 | Certificate of Amendment to Amended Articles of Incorporation of Diebold, Incorporated – incorporated by reference to Exhibit 3.3 to Registrant's Annual Report on Form 10-K for the year ended December 31, 1998 (Commission File No. 1-4879) |
| 3.4 | Certificate of Amendment to Amended Articles of Incorporation of Diebold Nixdorf, Incorporated – incorporated by reference to Exhibit 3.1(i) to Registrant's Current Report on Form 8-K filed on December 12, 2016 (Commission File No. 1-4879) |
| 3.5 | Certificate of Amendment to Amended Articles of Incorporation of Diebold Nixdorf, Incorporated, effective April 26, 2017 – incorporated by reference to Exhibit 3.5 to Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2017 (Commission File No. 1-4879) |
| <u>22.1</u> | <u>List of Subsidiary Guarantors</u> |
| <u>31.1</u> | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| <u>31.2</u> | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| <u>32.1</u> | Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350 |
| 32.2 | Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350 |
| 101.INS | Inline XBRL Instance Document |
| 101.SCH | Inline XBRL Taxonomy Extension Schema Document |
| 101.CAL | Inline XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF | Inline XBRL Taxonomy Extension Definition Linkbase Document |
| 101.LAB | Inline XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE | Inline XBRL Taxonomy Extension Presentation Linkbase Document |
| 104 | Cover Page Interactive Data File (embedded within the Inline XBRL document included in Exhibit 101) |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DIEBOLD NIXDORF, INCORPORATED

Date: October 28, 2021 /s/ Gerrard B. Schmid

By: Gerrard B. Schmid

President and Chief Executive Officer

(Principal Executive Officer)

Date: October 28, 2021 /s/ Jeffrey Rutherford

By: Jeffrey Rutherford
Senior Vice President and Chief Financial Officer
(Principal Financial Officer)