F FRESENIUS



Conference Call | Q2/22 Preliminary Results

Bad Homburg, 28 July 2022

Safe Harbor Statement

This presentation contains forward-looking statements that are subject to various risks and uncertainties. Future results could differ materially from those described in these forward-looking statements due to certain factors, e.g. changes in business, economic and competitive conditions, regulatory reforms, results of clinical trials, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings the availability of financing, and unforeseen impacts of international conflicts.

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Key messages



Weak Q2 amid intensifying
U.S. labor shortages and
accelerating macro-economic
challenges



FY/22 Group guidance driven by Fresenius Medical Care's outlook adjustment



Medium-term targets: Sales CAGR specified; net income¹ CAGR no longer believed to be achievable



"Meet the Management" with Fresenius Kabi on October 7, 2022



Marked by increased headwinds from U.S. labor market and global inflation



In line with expectations; biosimilars business progressing well



Solid organic growth in Germany and Spain based on healthy activity levels



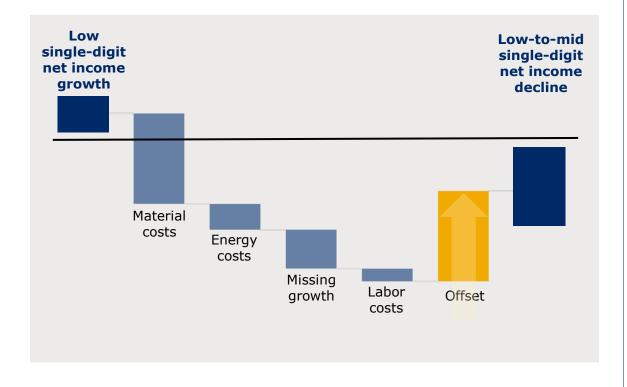
Supply chain disruptions and higher material costs remain headwinds

¹ Net income attributable to shareholders of Fresenius SE & Co. KGaA; before special items



Fresenius Group: Temporary headwinds driven by geopolitical turmoil and the COVID-19 pandemic weighing on FY/22 earnings growth

Headwinds for net income development FY/22e Reconciliation to new guidance



Material, supply chain and energy costs

Meaningful increases across all segments

Missing growth

 Staff shortages limit growth e.g. onboarding opportunities for new patients in dialysis clinics

Labor costs

Headwinds primarily at FMC in the U.S. patient-facing service business

Offset

- Including monies from the U.S. government's Provider Relief Fund
- Compensating measures include tight cost control and product price increases wherever possible

Expectations H2/2022

- Neither meaningful worsening of macro challenges nor major COVID-19 pandemic effects leading to lock-downs factored in
- → Overall, we consider headwinds as temporary and not structural

Kabi: Solid Q2/22 on tough comps



€m	Q2/22	Δ YoY cc	H1/22	Δ YoY cc
Sales	1,896	2%1	3,743	1%1
EBIT	271	-15% ²	564	-8%2

- Market shares remain robust in key NAM and China markets
 - NAM: Price pressure easing to low singledigits in our base product portfolio
 - China: Marked by significant NVBP tender related price pressure ahead of Q3/Q4 annualization
- FDA inspected Melrose Park facility feedback expected in Q3/22
- Biosimilar business progressing well
- Ivenix acquisition closed during Q2; large volume pump receiving promising customer feedback
- mAbxience closing imminent

All figures preliminary figures Before special items

² Excluding Ivenix acquisition



¹ Organic

Helios and Vamed: Q2/22 in-line with expectations



€m	Q2/22	Δ YoY cc	H1/22	Δ YoY cc
Sales	2,925	5%¹	5,856	6%1
EBIT	303	1%	609	7%

- Helios Germany: Positive admissions trend; patients increasingly returning to hospitals for elective treatments
- Helios Spain: Continued healthy activity levels in Spain and Latin America
- Helios Fertility: Activity picking up during Q2



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€m	Q2/22	CC	H1/22	CC
Sales	562	1%1	1,075	4%1
EBIT	11	-31%	19	58%

All figures preliminary figures Before special items

- Service business showing an ongoing good performance
- Macro challenges remain a headwind in the project business
- Order backlog at all time high

FY/22 Financial Outlook by Business Segment

€m (excep	ot otherwise stated)		FY/21 Base	H1/22 prelim.	FY/22e	
SSS	FRESENIUS KABI	Sales growth (org)	7,193	1%	Low single-digit %	<u> </u>
	NASI	EBIT growth (cc)	1,153	-8%1	Decline in high single- to low double-digit %-range	<u> </u>
1	FRESENIUS	Sales growth (org)	10,891	6%	Low-to-mid single-digit %	<u> </u>
HELIOS	EBIT growth (cc)	1,127	7%	Mid single-digit %	<u> </u>	
V	FRESENIUS	Sales growth (org)	2,297	4%	High single- to low double-digit %	<u> </u>
VAMED	EBIT	101	19	Returning to absolute pre-COVID levels (2019: €134 m)	<u> </u>	

Before special items and including COVID-19 effects

For a detailed overview of special items please see the reconciliation tables provided on our website https://www.fresenius.com/results-center.



¹ Excluding Ivenix acquistion

FY/22 Financial Guidance

€m (e	except otherwise stated)		FY/21 Base	H1/22 prelim.	FY/22e	New
=	FRESENIUS	Sales growth (cc)	37,520	4%	Mid single-digit %	Low-to-mid single-digit %
		Net income growth (cc)	1,867	-3%1	Low single-digit %	Decline in low-to- mid single-digit %-range

Before special items and including COVID-19 effects Net income attributable to shareholders of Fresenius SE & Co. KGaA

For a detailed overview of special items please see the reconciliation tables provided on our website https://www.fresenius.com/results-center.



¹ Excluding Ivenix acquisition

Medium-term Growth Targets 2020 – 2023 (CAGRs): Sales target specified whilst temporary headwinds weigh on net income development





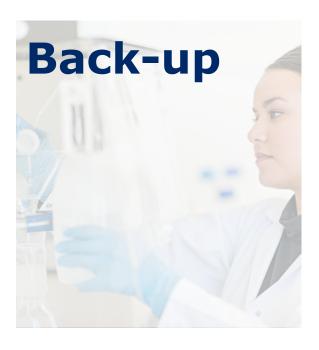
Acquisitions have smaller contributions than the $\sim 1\%$ additional growth originally expected

Before special items



¹ Net income attributable to shareholders of Fresenius SE&Co. KGaA

Agenda



Fresenius Kabi: Solid Q2/22 on tough comps; completion of acquisition of majority stake in mAbxience imminent; biosimilar business progressing well



North America

Solid quarter with **market share gains** despite supply disruptions, staff shortages and inflationary headwinds

Price pressure eased; low single-digit price erosion in our base product portfolio in Q2/22

GPO tendering in line with expectations; new price scheme to be implemented in Q3/22

FDA inspected Melrose Park facility - feedback expected in Q3/22



Ivenix

Integration of business is progressing well

Large volume pump including infusion management software tool receiving promising customer feedback

Asia-Pacific

China marked by significant NVBP related price pressure

APAC ex China with good business performance in Q2/22



Biosimilars

Closing of acquisition of majority stake in mAbxience expected short-term

Clinical programs for further molecules of Kabi's portfolio **progressing according to plan**



Fresenius Helios: Continued healthy activity levels in Germany and Spain; limited impact from cost inflation; Fertility business progressing well



Helios Germany



Solid admissions growth sequentially (+4%) and Q2 year-over-year (+5%)

Patients returning to hospitals for elective treatments, COVID-19 no longer seen as hurdle

Sufficient bed capacity available despite rising number of Omicron patients



Helios Spain



Ongoing **growing activity levels** in Spain and Latin America

Omicron wave in Q2: Moderate impact from related **temporary local staff shortages**

Acquisition of two small medical centers near Barcelona and Zaragoza; hospital expansions in Madrid and Málaga completed; opening of new health center in Madrid

Quirónsalud ranked¹ amongst **TOP 30** most reputed companies in Spain, **#1 in healthcare**



Helios Fertility

Activity picking up during Q2 due to receding COVID-related impact

Acquisition of two facilities in Brazil and one in the U.S. (North Carolina)

Further **bolt-on acquisitions** expected in FY/22

¹ Merco Corporate Reputation Business Monitor, Spain, 2022



Fresenius Vamed: Macro challenges remain a headwind in the project business; service business shows continuing good performance



Macro challenges

 Supply chain disruptions and higher material costs weigh on project business in Q2/22

Service business - good performance

- Rehabilitation business supported by ongoing good activity levels
- Continued strong contribution from high-end services

Project business – order intake remains at a high level

- Sales in project business decreased by 12% in Q2/22 over a strong prior year
- Order backlog at all-time high €3.73bn

Major turnkey contract in Q2/22:

Turnkey Project, Regional Hospitals in Angola

Fresenius Kabi: Preliminary Q2 & H1/22 Organic Sales Growth by Regions

Total sales	1,896	2%	3,743	1%
Emerging Markets	632	-2%	1,260	0%
Europe	658	4%	1,298	3%
North America	606	3%	1,185	0%
€m	Q2/22	Δ YoY organic	H1/22	Δ YoY organic



Fresenius Kabi: Preliminary Q2 & H1/22 EBIT Growth

€m	Q2/22	Δ YoY cc	H1/22	Δ YoY cc
North America	174	-4%	330	-10%
Margin	28.7%	-230 bps	27.8%	-330 bps
Europe	80	-17%	161	-26%
Margin	12.2%	-330 bps	12.4%	-480 bps
Emerging Markets	140	-18%	313	3%
Margin	22.2%	-380 bps	24.8%	+80 bps
Corporate and Corporate R&D	-123	0%	-240	13%
Total EBIT	271 14.3%	-15% ¹	564	-8% ¹
Margin		-270 bps	15.1%	-120 bps

All figures before special items Margin growth at actual rates ¹ Excluding Ivenix acquistion

For a detailed overview of special items and adjustments please see the reconciliation tables provided on our website https://www.fresenius.com/results-center.



Fresenius Helios: Preliminary Q2 & H1/22 Key Financials

€m	Q2/22	Δ YoY cc	H1/22	Δ YoY cc
Total sales	2,925	5% ¹	5,856	6% ¹
Thereof Helios Germany	1,758	4%1	3,541	5%¹
Thereof Helios Spain	1,101	6% ¹	2,190	9%1
Thereof Helios Fertility	65		122	
Total EBIT Margin	303 10.4%	1% -50 bps	609 10.4%	7% -10 bps
Thereof Helios Germany Margin	154 8.8%	1% -30 bps	308 8.7%	2% -30 bps
Thereof Helios Spain Margin	148 13.4%	0% -100 bps	301 13.7%	10% +0 bps
Thereof Helios Fertility Margin	7 10.8%		11 9.0%	
Thereof Corporate	-6		-11	

¹ Organic growth All figures before special items

For a detailed overview of special items and adjustments please see the reconciliation tables provided on our website https://www.fresenius.com/results-center.



Fresenius Vamed: Preliminary Q2 & H1/22 Key Financials

€m	Q2/22	Δ YoY cc	H1/22	Δ YoY cc
Total sales Thereof organic sales	562	1% 1%	1,075	3% 4%
Project business	145	-12%	253	-9%
Service business	417	6%	822	8%
Total EBIT ¹	11	-31%	19	58%
Order intake ²	253	-65%	516	-39%
Order backlog ²			3,732	7%³



Before special items
 Project business only
 Versus December 31, 2021