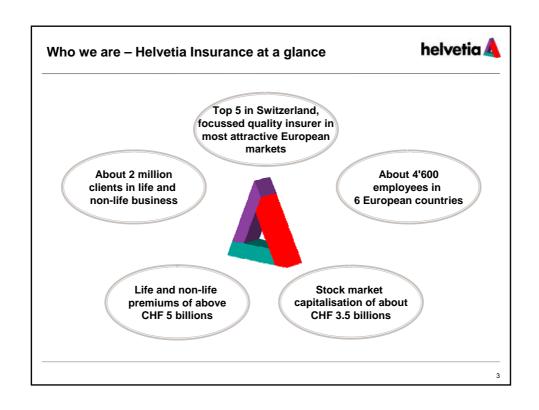
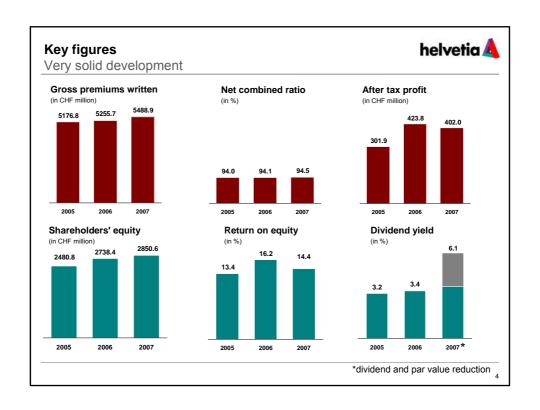
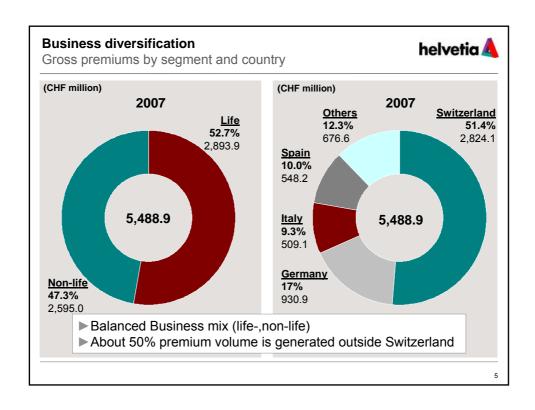
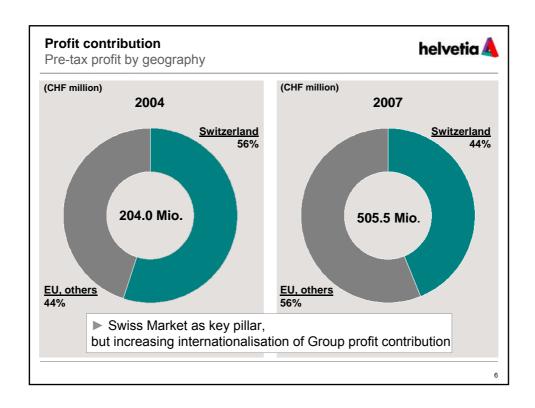


# Business profile









### Unique selling proposition





- Strong value proposition for customers:
- ► High quality supplier and premium «Swiss» brand
- Strong service culture: individual, personal, competent
- ▶ Big enough to be reliable, small enough to be personal
- High quality distribution networks
- ▶ Not everything for everybody: Regional focus, customer focus, product focus

### Investment case



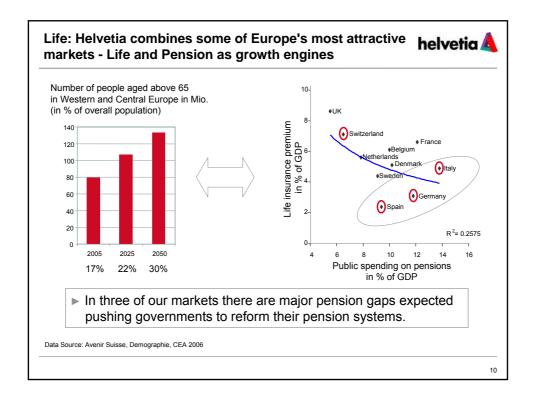


- **▶** Strong value proposition for investors:
- ▶ Track record of strong capital base and earnings growth
- ► Attractive, diversified business portfolio
- ▶ Stable customer base supported by clear value proposition
- ▶ Loyal and effective distribution networks / close to market
- ▶ Well established position in non-life, growth potential in life outside Switzerland
- ▶ Sustainable Shareholder value culture: Profitable growth, solid financial strength, attractive RoE



## **Market & perspectives**

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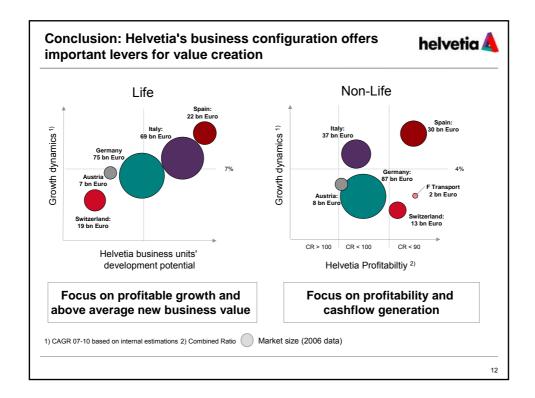


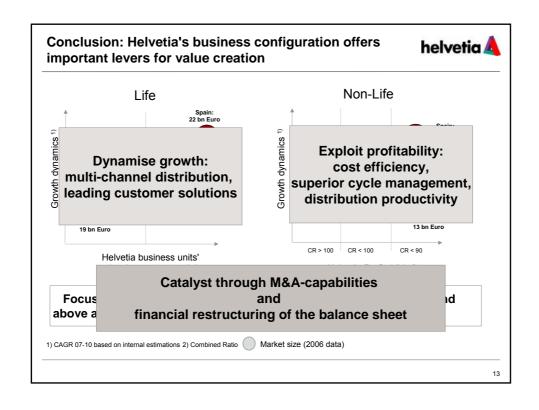
### Non-life: Maintaining our good position through controlled profitable growth

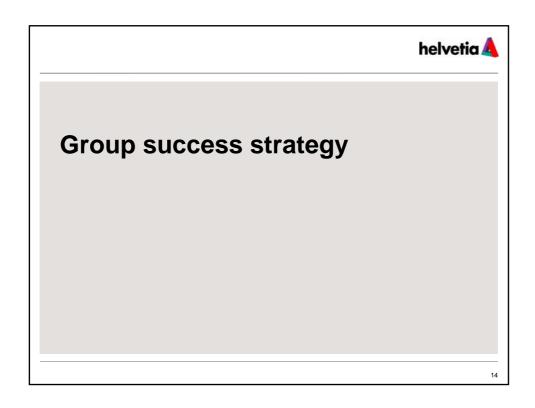
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Our non-life markets have become more competitive nevertheless, Helvetia is able to maintain its good position and profitability in non-life based on:

- ▶ Diversified business and geographical market portfolio
- ▶ Focusing on well established sales channels with close proximity to our end customers
- ▶ Above average client retention and controlled increase of distribution capacity
- ► Further increase of efficiency and use of group synergies







### Mid-cap: Opportunities and challenges



Opportunities	Challenges		
Smaller size allows closeness to customers and markets	Avoiding diseconomies of scale		
Strategic Focus:	Strategic Focus:		
<ul> <li>Superior market insights</li> <li>Fast time-to-market</li> <li>High distribution loyalty</li> <li>Superior customer satisfaction</li> <li>Above-average underwriting results</li> </ul>	<ul> <li>Clear focus on target customer segments</li> <li>Maintain business diversification</li> <li>Optimisation of capital allocation</li> <li>Improvement of operational efficiency</li> </ul>		

### Winning proposition:

- ▶ International, but not global
- ▶ Big enough to be reliable, small enough to be personal
- ▶ Capital market listed, aimed at medium and long-term focus

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### helvetia 🛕 Strategy 2010: Value creation Strategic measures on Group-level: Dynamisation of gro Expansion of life bus M&A as catalyst ► Profitable growth ▶ Dynamisation of growth ► Attractive shareholder return ► Expansion of life business ► Solid financial strength Strategic measures Strategy 2010 on Group-level: Sustained added value ► Structural cost based on local strategic improvements initiatives ▶ Optimisation of capital structure Attractive return

### helvetia 🛕 Strategic program 2007-2010 **Ambition** ▶ Multiplication of distribution success models Dynamisation ▶ Exploitation of alternative/new distribution channels of growth ▶ Capitalise on existing banking partner options ▶ Cross-selling approach in all business units Expansion of ▶ Transfer of successful German unit-linked model life business ▶ Implementation of a best-in-class approach ► Clear targets to reduce cost ratio (≤ 30%) Structural cost ▶ Develop selected cross-country synergies improvements ▶ Step by step industrialisation of our value chain M&A ▶Use structural leverages to support a 15% RoE target Capital structure -▶M&A approach for profitable growth opportunities optimisation

# 2007 Results

### Key figures for total business

Stable profit and capital position





(CHF million)

(CITI IIIIIIOII)			
	2007	2006	+/-
Profit for the period, after taxes	402.0	423.8	-5.1%
Return on equity	14.4%	16.2%	-1.8%-pt
Group solvency 1)	217.4%	221.7%	-4.3%-pt
Investment performance 2)	2.4%	3.1%	-0.7%-pt
Gross premiums written	5'488.9	5'255.7	4.4%
Net combined ratio	94.5%	94.1%	+0.4%-pt

 $<sup>^{\</sup>mbox{\tiny 1)}}$  Calculated according to regulations of the lead regulator, the BPV

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### Performance of Helvetia Group in 2007





**Profitable** growth

Non-life premium growth: 7.1% (FX-adjusted: 4.0%)

Combined ratio (net): 94.5%

Life premium growth: 2.2% (FX-adjusted: 1.2%)

Volume of new business (APE): +13.1% Embedded value yield: 21.3%

Solid financial strength Equity: + 4.1 %

Stable solvency margin at: 217.4 %

Interactive rating: "A-" with stable outlook

Attractive return on equity

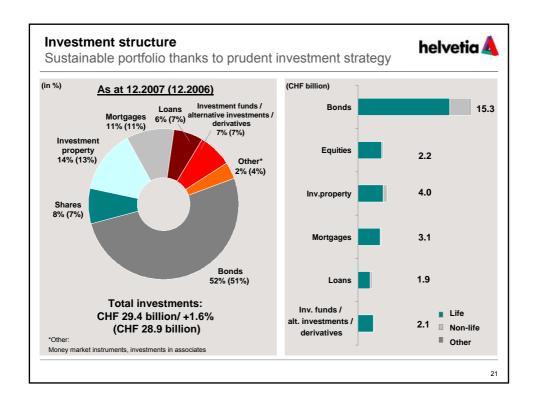
RoE after taxes: 14.4% (06: 16.2%)

Pay out ratio of 54%

Above-average dividend yield of 6.1% (excl. par value reduction: 3.7%)

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<sup>&</sup>lt;sup>2)</sup> Profit and loss and unrealised gains and losses in % of average invested capital (without unit-linked life insurance)



# So simple Just ask us.

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## **Appendix**

### Important dates

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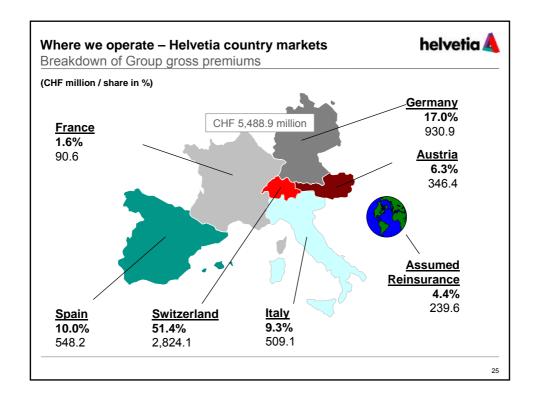


■ 03.09.2008 Publication of half-year financial results for 2008

Publication of annual results for 2008 **18.03.2009** 

**17.04.2009** Ordinary Shareholders' Meeting in St.Gallen

■ 03.09.2009 Publication of half-year financial results for 2009



### **About Helvetia Group**

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Helvetia is an all-line insurance carrier active in all of Europe. It focuses on risk management (life and non-life business, reinsurance) and employee benefits, and has branch offices and partly-owned subsidiaries in Central and Southern Europe. The Group is headquartered in St. Gallen, while the Swiss company's headquarters are located in Basel. With approximately 4,600 employees, Helvetia provides services to more than two million customers in six European countries. Around 2,300 people work for the company in Switzerland. During the previous financial year, the Group reported a premium volume of CHF 5.5 billion and earned a net profit of CHF 402.0 million. The Helvetia Holding registered share is listed on the SWX Swiss Exchange under the code HELN and is included in the Swiss Performance Index (SPI).

### Cautionary note regarding forward-looking information



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