Quarterly Report

1 January to 31 March 2023





FIRST QUARTER OF 2023: FOCUS ON MARGINS PAYS OFF

- Despite still challenging framework conditions,
 Group's revenue up 3.7% in the first three months of the year to €113.3 million
- Normalised ЕВІТDA up 7.4% to €11.6 million
- Normalised EBITDA margin back above target of at least 10%
- Guidance forecast unchanged under difficult market conditions

Compared with the previous year,¹ the KAP Group increased revenue by 3.6% to \leq 113.3 million in the first quarter of 2023 despite the still challenging economic environment. Although supply chain issues have eased slightly in some areas, difficulties are increasingly becoming apparent in some target markets, particularly in the construction and automotive sectors, due to interest rate increases and hesitant demand.

Nevertheless, the focus on efficiency and margin announced for the year as a whole has already shown initial success in the first quarter of the year. Accordingly, normalised EBITDA climbed 7.4% to ≤ 11.6 million (previous year: ≤ 10.8 million). The margin based on normalised EBITDA was 10.2% (previous year: 9.9%), thus returning above the target of 10%.

In particular, **precision components** and **surface technologies**, in other words the two segments that offer products also for the automotive sector, achieved significant double-digit percentage increases in both revenue and EBITDA. This reflects declining negative influences from supply chain bottlenecks as well as a focus on high-margin products and further optimised processes.

KAP Group – Selected key indicators on financial performance

| in € millions | Q1 2023 | Q1 2022 1 | Change (%) |
|---------------------------------|-----------|-------------|------------|
| Revenue | 113.3 | 109.3 | 3.7 |
| EBITDA | 9.5 | 10.5 | -9.5 |
| Normalisation adjustments | 2.1 | 0.3 | 600.0 |
| Normalised EBITDA | 11.6 | 10.8 | 7.4 |
| Normalised EBITDA margin (%) | 10.2 | 9.9 | 0.4pp |
| Capital expenditure | 8.1 | 7.1 | 14.1 |

¹ Previous year restated

REVENUE AND EBITDA INCREASE

The KAP Group's continuing operations generated revenue of ≤ 113.3 million in the first quarter, up 3.6% (previous year: ≤ 109.3 million). Normalised earnings before interest, taxes, depreciation and amortisation (EBITDA) amounted to ≤ 11.6 million, up 7.4% year on year (previous year: ≤ 10.8 million). A normalisation adjustment was made for non-recurring expenses of ≤ 2.1 million net from the start-up of the new production facility at the Jasper site, Alabama, United States. The normalised EBITDA margin was 10.2% (previous year: 9.9%), thus returning above the target of at least 10%.

1 The figures for the previous year have been adjusted on account of pro rata temporis consolidation of Haogenplast.

DEVELOPMENT OF CASH FLOWS AND FINANCIAL POSITION

Total assets of the continuing operations increased by $\notin 11.9$ million to $\notin 413.8$ million (31 December 2022: $\notin 401.9$ million), whereas the equity ratio dropped to 42.3% (31 December 2022: 44.0%).

The significant increase in cash flow from operating activities – to \notin 7.9 million from \notin -10.3 million in the 2022 comparative quarter – reflects active and efficient working capital management. Capital expenditure by the KAP Group amounted to \notin 9.4 million (previous year: \notin 7.1 million) and mainly related to the expansion of our new production site in Jasper, Alabama, United States, as well as the first-time consolidation of Haogenplast since February 2022.

The number of employees remained nearly constant, with 2,725 people employed by the KAP Group as of 31 March 2023 (previous year: 2,868).

2023 GUIDANCE FORECAST CONFIRMED

For the 2023 financial year, we continue to expect that the KAP Group's business development will be significantly impacted by challenges in relevant end markets, but also by abating negative influences in some supply chains. Despite an uncertain market environment, based on our diversified investment model and the strong market positioning of our segments, we expect a slight year-on-year¹ increase in revenue and normalised EBITDA for 2023.

The overall assessment takes into account any already foreseeable risks arising from the Russia-Ukraine war and other external factors beyond the Company's control. Additional effects that were not yet specifically estimable at the time of preparing this report may subsequently change the forecast.

SEGMENT REPORT

CONTINUING OPERATIONS

flexible films

| in € millions | Q1 2023 | Q1 2022 1 | Change (%) |
|---------------------------------|-----------|-------------|------------|
| Revenue | 43.0 | 44.7 | -3.8 |
| Normalised EBITDA | 5.9 | 6.7 | -11.9 |
| Normalised EBITDA margin (%) | 13.7 | 15.0 | –1.3pp |
| Capital expenditure | 1.0 | 1.1 | -9.1 |
| Employees as of 31 March | 503 | 535 | -6.0 |
| 1 Previous year restated | | | |

¹ Previous year restated

The **flexible films** segment generated revenue of \leq 43.0 million in the first quarter of 2023, down 3.8% year on year (previous year: \leq 44.7 million). This reflects decreasing cocooning effects after the end of the Covid-19 crisis, but also price discounts granted in a small number of niche markets. In addition, the cooling-off of the construction sector due to the changed interest rate landscape weighed on the first quarter of 2023. As a result, normalised EBITDA decreased from \leq 6.7 million to \leq 5.9 million, while the normalised EBITDA margin fell from 15.0% to 13.7%. It has not been possible so far to pass on the increased energy costs in full to customers in this segment.

In the reporting period, the segment entities' capital expenditure totalled ≤ 1.0 million, slightly below the level of the previous-year period (previous year: ≤ 1.1 million). The investment were mainly made in Israel and in capital expenditure that were postponed in the previous year due to the unavailability of parts, an issue that has since been resolved in the reporting period.

The number of employees decreased from 535 as of 31 March 2022 to 503 at the end of the first quarter of 2023.

 $^{^1}$ Excluding the entities sold on 21 April 2023, in the previous year revenue amounted to €360.1 million and normalised EBITDA to €23.5 million.

engineered products

| in € millions | Q1 2023 | Q1 2022 | Change (%) |
|---------------------------------|-----------|-----------|------------|
| Revenue | 36.1 | 38.1 | -5.2 |
| Normalised EBITDA | 2.6 | 2.5 | 4.0 |
| Normalised EBITDA margin (%) | 7.2 | 6.6 | 0.6рр |
| Capital expenditure | 1.3 | 2.4 | -45.8 |
| Employees as of 31 March | 808 | 869 | -7.0 |

In the **engineered products** segment, revenue decreased to \in 36.1 million from \in 38.1 million in the previous-year period, mainly due to a larger customer order that was completed at the end of 2022. Despite this completion of the high-margin order, normalised EBITDA increased slightly from \notin 2.5 million in the first quarter of 2022 to \notin 2.6 million in the reporting period due to a higher-value product mix. The normalised EBITDA margin increased accordingly from 6.6% to 7.2%. In the first quarter of 2023, various initiatives for effective working capital management, most notably efficient inventory management, had a clear positive impact.

Capital expenditure decreased year on year from \notin 2.4 million to \notin 1.3 million. The first quarter of 2022 still included expenditure here for the Hessisch Lichtenau site.

As of 31 March 2023, the segment had 808 employees (previous year: 869).

surface technologies

| in € millions | Q1 2023 | Q1 2022 | Change (%) |
|---------------------------------|-----------|-----------|------------|
| Revenue | 19.0 | 15.7 | 21.0 |
| Normalised EBITDA | 2.4 | 1.5 | 60.0 |
| Normalised EBITDA margin (%) | 12.6 | 9.6 | 3.1pp |
| Capital expenditure | 5.2 | 1.7 | 205.9 |
| Employees as of 31 March | 764 | 744 | 2.7 |

The **surface technologies** segment not only was able to step up price increases in response to sharp rises in energy costs, it also made significant progress with respect to efficiency measures; the new Jasper site also made relevant contributions to revenue, which meant that segment revenue increased significantly from ≤ 15.7 million to ≤ 19.0 million. Normalised EBITDA increased to ≤ 2.4 million (previous year: ≤ 1.5 million). The normalised EBITDA margin increased from 9.6% to 12.6%.

Capital expenditure in this segment amounted to \notin 5.2 million in the first three months of the year (previous year: \notin 1.7 million) and related primarily to the ramp-up of the new plant in Jasper, Alabama, United States.

As of 31 March 2023, the **surface technologies** segment had 764 employees, compared with 744 in the previous year.

precision components

| in € millions | Q1 2023 | Q1 2022 | Change (%) |
|---------------------------------|-----------|---------|------------|
| Revenue | 15.1 | 10.9 | 38.5 |
| Normalised EBITDA | 1.3 | 0.6 | 116.7 |
| Normalised EBITDA margin (%) | 8.6 | 5.5 | 3.1pp |
| Capital expenditure | 0.5 | 1.7 | -70.6 |
| Employees as of 31 March | 591 | 661 | -10.6 |

In the **precision components** segment, the significant increase in revenue (up 38.5% from ≤ 10.9 million in Q1/2022 to ≤ 15.1 million in the reporting period) reflected both significant price adjustments made in response to higher costs and volume-driven increases in revenue. Normalised EBITDA increased year on year to ≤ 1.3 million (previous year: ≤ 0.6 million). Likewise at a higher level, the EBITDA margin reflects not only a higher-value product mix overall but also the progress made with systematic efficiency improvements in production. The margin based on normalised EBITDA came to 8.6% (previous year: 5.5%).

Partly because high investments were made in the Dresden plant in the same period of the previous year, capital expenditure fell from \notin 1.7 million to around \notin 0.5 million.

As of 31 March 2023, the **precision components** segment's headcount was stable at 591 employees (previous year: 661).

Financial information

Development of the KAP Group in Q1 2023

CONSOLIDATED STATEMENT OF INCOME

| in € thousands | Q1 2023 | Q1 2022 1 |
|---|-----------|-------------|
| Revenue | 113,322 | 109,349 |
| Change in inventories and other own work capitalised | -1,827 | 3,194 |
| Total operating performance | 111,495 | 112,543 |
| Other operating income | 3,459 | 2,057 |
| Cost of materials | -60,832 | -65,470 |
| Personnel expenses | -27,410 | -24,240 |
| Amortisation and impairment of intangible assets and depreciation and impairment of property, plant and equipment | -7,659 | -7,398 |
| Other operating expenses | -17,228 | -14,394 |
| Operating result | 1,825 | 3,097 |
| Interest result | -1,369 | -808 |
| Other financial result | -1,040 | -979 |
| Financial result | -2,409 | -1,787 |
| Earnings before income taxes | -584 | 1,310 |
| Income taxes | -297 | -354 |
| Consolidated profit/loss after taxes | -881 | 956 |
| Non-controlling interests | 563 | 11 |
| Consolidated profit/loss attributable to the shareholders of KAP AG | -318 | 967 |
| | | 0.12 |

¹ The consolidated statement of income for the previous period has been restated for adjustments in the **flexible films** segment.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME/LOSS

| in € thousands | 01 2023 | Q1 2022 ¹ |
|---|-----------|------------------------|
| Consolidated profit/loss after taxes | -881 | 956 |
| Unrealised gains from currency translation | -512 | 426 |
| Items that may be reclassified subsequently to profit or loss | -512 | 426 |
| Other comprehensive income after taxes | -512 | 426 |
| thereof attributable to the shareholders of KAP AG | -512 | 426 |
| Total comprehensive income | -1,393 | 1,382 |
| thereof attributable to non-controlling interests | -563 | |
| thereof attributable to the shareholders of KAP AG | -830 | 1,393 |

¹ The consolidated statement of comprehensive income/loss for the previous period has been restated for adjustments in the **flexible films** segment.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| in € thousands | 31/03/2023 | 31/12/2022 |
|---|------------|------------|
| ASSETS | | |
| Non-current assets | | |
| Intangible assets | 29,906 | 30,782 |
| Property, plant and equipment | 173,664 | 173,571 |
| Other financial assets | 1,717 | 384 |
| Deferred tax assets | 3,683 | 4,087 |
| | 208,971 | 208,824 |
| Current assets | | |
| Inventories | 66,541 | 75,218 |
| Trade receivables | 57,024 | 45,921 |
| Income tax assets | 1,308 | 1,243 |
| Other receivables and assets | 15,496 | 11,292 |
| Cash and cash equivalents | 12,344 | 9,750 |
| | 152,713 | 143,425 |
| Assets and disposal group classified as held for sale | 52,136 | 49,695 |
| | 413,820 | 401,944 |

| in € thousands | 31/03/2023 | 31/12/2022 |
|---|------------|------------|
| EQUITY AND LIABILITIES | | |
| Equity and reserves | | |
| Subscribed capital | 20,196 | 20,196 |
| Capital reserve | 86,921 | 86,921 |
| Reserves | 13,527 | 14,039 |
| Retained earnings | 54,519 | 55,137 |
| Equity attributable to the shareholders of KAP AG | 175,163 | 176,293 |
| Non-controlling interests | 20 | 583 |
| | 175,183 | 176,876 |
| Non-current liabilities | | |
| Provisions for pensions and similar obligations | 12,742 | 12,876 |
| Non-current financial liabilities | 83,966 | 85,684 |
| Deferred tax liabilities | 8,446 | 9,443 |
| Other non-current liabilities | 379 | 381 |
| | 105,534 | 108,385 |
| Current liabilities | | |
| Other provisions | 12,132 | 13,380 |
| Current financial liabilities | 36,578 | 31,903 |
| Trade payables | 42,490 | 36,506 |
| Income tax liabilities | 7,589 | 7,620 |
| Other liabilities | 19,782 | 15,124 |
| | 118,571 | 104,533 |
| Liabilities associated with disposal group | 14,532 | 12,150 |
| | 413,820 | 401,944 |

CONSOLIDATED STATEMENT OF CASH FLOWS

| in € thousands | Q1 2023 | Q1 20221 |
|--|-----------|----------|
| Consolidated profit/loss after taxes | -881 | 956 |
| Interest income | -1 | 0 |
| Interest expenses | 1,370 | 808 |
| Income taxes | 297 | 354 |
| Earnings before interest and income taxes | 785 | 2,118 |
| Depreciation, amortisation and impairment of non-current assets | 7,659 | 7,398 |
| Change in provisions | -5,567 | -3,323 |
| Other non-cash expenses and income | -679 | -423 |
| Gains/losses on the disposal of non-current assets including non-current assets held for sale | -219 | -87 |
| Change in inventories, receivables and other assets not attributable to investing and financing activities | -6,629 | -27,266 |
| Change in payables and other liabilities not attributable to investing and financing activities | 14,825 | 13,260 |
| Interest received | 1 | 0 |
| Interest paid | -1,262 | -808 |
| Income taxes paid | -986 | -1,147 |
| Cash flow from operating activities | 7,927 | -10,278 |
| Proceeds from the disposal of property, plant and equipment including investment property and non-current assets held for sale | 287 | 145 |
| Investments in property, plant and equipment | -6,809 | -8,980 |
| Investments in intangible assets | -135 | -322 |
| Cash outflow from the addition of consolidated companies net of cash acquired | 0 | -29,299 |
| Payments from granting loans | -1,333 | -38 |
| Cash flow from investing activities | -7,990 | -38,494 |
| Dividends paid to shareholders | -300 | 0 |
| Proceeds from borrowings | 5,268 | 40,378 |
| Repayment of lease liabilities | -1,208 | 0 |
| Repayment of bank liabilities | -1,103 | -1,165 |
| Cash flow from financing activities | 2,657 | 39,213 |
| Net change in cash and cash equivalents | 2,594 | -9,559 |
| Cash and cash equivalents at beginning of period | 9,750 | 17,421 |
| Cash and cash equivalents at end of period | 12,344 | 7,862 |

¹ The consolidated statement of cash flows for the previous period has been restated for adjustments in the **flexible films** segment.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| | | R | Revenue reserves | |
|--|--------------------|-----------------|----------------------|------------------------|
| in € thousands | Subscribed capital | Capital reserve | Exchange differences | Actuarial gains/losses |
| 01/01/2022 | 20,196 | 86,921 | -19,969 | -6,115 |
| Correction of error | | | 26,717 | |
| Total as of 01/01/2022 (restated retrospectively) at beginning of financial year | 20,196 | 86,921 | 6,748 | -6,115 |
| Consolidated profit/loss | | | | |
| Other comprehensive income before taxes | | | 426 | |
| Total comprehensive income | | | 426 | |
| Other changes | | | | |
| 31/03/2022 (restated retrospectively) | 20,196 | 86,921 | 7,174 | -6,115 |
| 01/01/2023 | 20,196 | 86,921 | 6,059 | -3,998 |
| Consolidated profit/loss | | | | |
| Other comprehensive income before taxes | | | -513 | |
| Total comprehensive income | | | -513 | |
| Dividends paid to shareholders | | | | |
| Change in consolidated group | | | | |
| Other changes | | | _ | |
| 31/03/2023 | 20,196 | 86,921 | 5,548 | -3,998 |

As the figures are presented in thousands of euros, the numbers may not add up due to rounding differences.

| Other | Total | Consolidated retained earnings | Equity attributable to KAP shareholders | Non-controlling interests | Total equity |
|--------|---------|-----------------------------------|--|------------------------------|--------------|
| 9,411 | -16,672 | 91,696 | 182,141 | 546 | 182,687 |
| 2,567 | 29,284 | -26,717 | 2,567 | | 2,567 |
| 11,978 | 12,612 | 64,979 | 184,708 | 546 | 185,254 |
| | | 962 | 962 | | 951 |
| | 426 | | 426 | 0 | 426 |
| | 426 | 962 | 1,388 | | 1,377 |
| | _ | | | | - |
| 11,978 | 13,037 | 65,941 | 186,096 | 535 | 186,631 |
| 11,978 | 14,039 | 55,137 | 176,292 | 583 | 176,876 |
| | _ | -318 | -318 | -563 | -881 |
| | -513 | | -513 | _ | -513 |
| | -513 | -318 | -831 | -563 | -1,394 |
| | | -300 | -300 | _ | -300 |
| 0 | 0 | _ | 0 | 0 | 0 |
| _ | - | - | - | - | - |
| 11,978 | 13,527 | 54,519 | 175,163 | 20 | 175,183 |

SEGMENT REPORTING BY OPERATING SEGMENT

| | flexible films | | engineered products | | surface technologies | | precision components | |
|-------------------------------|----------------|------------|---------------------|-----------|----------------------|-----------|----------------------|-----------|
| in € thousands | Q1 2023 | Q1 20221 | Q1 2023 | Q1 2022 | Q1 2023 | Q1 2022 | Q1 2023 | Q1 2022 |
| Revenue | 43,024 | 44,707 | 36,140 | 38,114 | 18,979 | 15,693 | 15,124 | 10,904 |
| EBITDA | 5,801 | 6,535 | 2,385 | 2,516 | 860 | 1,466 | 1,186 | 462 |
| Amortisation and depreciation | 1,255 | 1,808 | 1,405 | 1,329 | 3,673 | 3,126 | 1,147 | 936 |
| EBIT | 4,545 | 4,727 | 980 | 1,187 | -2,814 | -1,659 | 40 | -473 |
| Capital expenditure | 954 | 1,123 | 1,339 | 2,415 | 5,188 | 1,748 | 533 | 1,683 |
| Working capital | 33,248 | 54,232 | 30,643 | 38,642 | 7,273 | 5,535 | 10,686 | 10,925 |
| Employees as of 31 March | 503 | 535 | 808 | 869 | 764 | 744 | 591 | 661 |

| | Holdi | ng | Consolid | ation | Consolidated profit/loss | |
|-------------------------------|-----------|-----------|-----------|-----------|--------------------------|------------|
| in € thousands | Q1 2023 | Q1 2022 | Q1 2023 | Q1 2022 | Q1 2023 | Q1 20221 |
| Revenue | 634 | 468 | -579 | -537 | 113,322 | 109,349 |
| EBITDA | -747 | -611 | 0 | 126 | 9,485 | 10,495 |
| Amortisation and depreciation | 179 | 180 | 0 | 19 | 7,659 | 7,397 |
| EBIT | -926 | -791 | 0 | 107 | 1,826 | 3,097 |
| Capital expenditure | 78 | 133 | 0 | 0 | 8,092 | 7,102 |
| Working capital | -774 | -734 | 0 | -1 | 81,075 | 108,600 |
| Employees as of 31 March | 59 | 59 | 0 | 0 | 2,725 | 2,868 |

¹ The segment reporting of the previous period is changed due to adjustments in the **flexible films** segment

FINANCIAL CALENDAR

| 14 July 2023 | Annual General Meeting | | | | |
|------------------|---|--|--|--|--|
| 29 August 2023 | Publication of the Q2 2023 interim report (half-year financial report 2023) | | | | |
| 14 November 2023 | Publication of the Q3 2023 interim report | | | | |

All dates are subject to change. We publish all dates above together with additional dates and any updates at https://www.kap.de/en/investor-relations/calendar.

CONTACT

Kai Knitter Head of Investor Relations & Corporate Communications Edelzeller Strasse 44 36043 Fulda Germany Phone +49 661 103-327 Email investorrelations@kap.de

FORWARD-LOOKING STATEMENTS

This report contains forward-looking statements. These statements are based on current estimates and forecasts by the Management Board and on the information currently available to the Management Board. Such statements are subject to risks and uncertainties that are mostly difficult to assess and are generally outside the scope of KAP AG's and its subsidiaries' control. These include the future market environment and economic conditions, the behaviour of other market participants, the successful integration of new acquisitions, the realisation of anticipated synergy effects and measures taken by government agencies. Should any of these or other uncertainties and imponderables materialise, or should the assumptions on which the statements made are based prove to be inaccurate, actual results could differ materially from those expressed or implied by such statements. KAP AG does not assume any special obligation going beyond the legal requirements to update forward-looking statements made in this report.

ROUNDING

The figures in this report have been rounded in accordance with established commercial practice. Rounding differences may thus occur, meaning that the result of adding the individual figures together does not always precisely correspond to the total indicated.

www.kap.de

KAP AG Edelzeller Strasse 44 36043 Fulda Germany