

LEG Immobilien SE

Company Presentation
LEG

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## **Company Presentation**

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1.1 Highlights FY-2023

EPRA vacancy rate (I-f-I)

## Financial Summary

FY-2023



Operating results		FY-2023	FY-2022	+/- %	Balance sheet		31.12.2023	31.12.2022	+/- %
Net cold rent	€m	834.3	799.1	+4.4%	Investment properties	€m	18,101.8	20,204.4	-10.4%
NOI (recurring)	€m	683.8	660.4	+3.5%	Cash and cash equivalents <sup>3</sup>	€m	405.5	402.2	+0.8%
EBITDA (adjusted)	€m	672.8	638.1	+5.4%	Equity	€m	7,488.2	9,083.9	-17.6%
FFO I <sup>1</sup>	€m	453.9	482.0	-5.8%	Total financing liabilities	€m	9,375.8	9,460.8	-0.9%
AFFO	€m	181.2	108.8	+66.5%	Net debt <sup>4</sup>	€m	8,954.4	9,036.6	-0.9%
AFFO per share	€	2.44	1.48	+64.9%	LTV	%	48.4	43.9	+450bps
Operating cashflow	€	447.9	389.0	+15.1%	Average debt maturity	years	6.2	6.5	-0.3y
NOI margin (recurring)	%	82.0	82.6	-60bps	Average debt interest cost	%	1.58	1.26	+32bps
EBITDA margin (adjusted)	%	80.6	79.9	+70bps	Equity ratio	%	38.8	42.5	-370bps
FFO I margin	%	54.4	60.3	-590bps	EPRA NTA, diluted	€m	9,379.9	11,377.2	-17.6%
AFFO margin	%	21.7	13.6	+810bps	EPRA NTA per share, diluted	€	126.57	153.52	-17.6%
Dividend per share	€	2.45	0.00	_					
Portfolio		31.12.2023	31.12.2022	+/- %	Employees		31.12.2023	31.12.2022	+/- %/bps
Residential units	number	166,546	167,040	-0.3%	No. of employees		2,003	2,040	-1.8%
In-place rent (I-f-I)	€/sqm	6.58	6.33	+4.0%	1 /				
Investments (adj.) <sup>2</sup>	€/sqm	35.01	40.61	-13.8%					

-30bps

1 No steering KPI – for information purpose only. 2 Excl. new construction activities on own land, own work capitalised, consolidation effects and after subsidies. 3 Including short term deposits of €128.0m as of FY-2023 (FY-2022: €40.0m). 4 Excl. lease liabilities according to IFRS 16 and incl. short term deposits.

2.4

## Cash is King - Strategy pays out



AFFO of €181.2m above upper guidance level – strong operations – DPS24 of €2.45

### Financials



- AFFO +66.5% to €181.2m
- Operating Cashflow +15.1% to €447.9m
- FFO I -5.8% to €453.9m
- Adj. EBITDA-Margin 80.6%
- LTV **48.4**%
  - Debt @ 1.58% for 6.2y
- NTA p.s. **€126.57**



- Net cold rent +4.4%
- I-f-I rental growth +4.0%
- I-f-I vacancy **2.4**% (-30bps)





- Despite much lower investments CO<sub>2</sub> reduction of **~8,700**t realised vs. target of **4,000**t, as modernisations contributed ~2,700t and nudging effects ~ 6,000t
- CO<sub>2</sub>-footprint expected to come down by 4% to **27.3** CO<sub>2</sub>ekg/sqm



### 4.9% property devaluation in H2-2023

Total devaluation of 11.9% in FY2023 – bottoming out expected

Resilient balance sheet – fully refinanced until mid 2025

LTV of 48.4% backed by strong financing structure

### Resumption of dividend with DPS24 of €2.45

100% of AFFO – net disposal proceeds (€55m) to be retained

Guidance 2024 confirmed – midpoint +5% vs. 2023

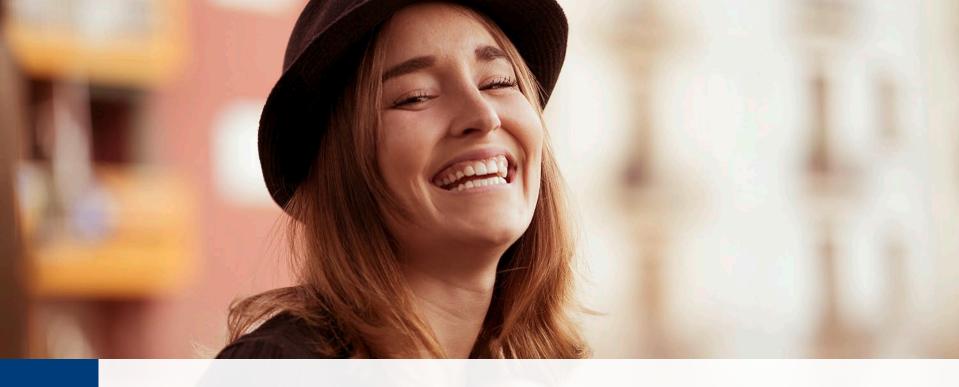
€180 – 200m AFFO driven by strong fundamentals

# A very resilient business set-up: Offering sufficient optionality to also shift gears – Very reliable and growing cashflows provide a sustainable base for the dividend



*ILLUSTRATIVE* 



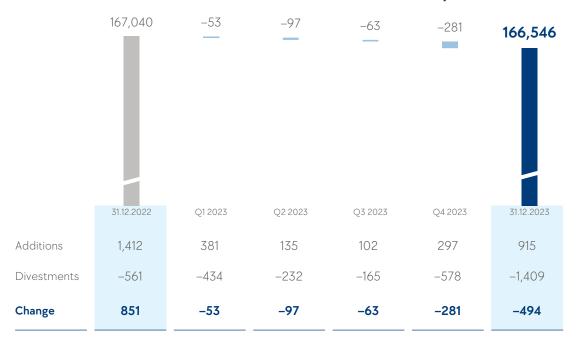


1.2 Portfolio & Operating Performance

## Portfolio transactions: c.2,000 units sold for total proceeds of c.€155m LEG

€80m of proceeds reflected within 2023 figures – remainder of €75m to provide a good start to 2024

### Number of units based on date of transfer of ownership<sup>1,2</sup>



### 1 Residential units. 2 Note: The date of the transaction announcement and the transfer of ownership are usually several months apart. The number of units may therefore differ from other disclosures, depending on the data basis.

#### Additions

- In Q1 transfer of ownership of one larger portfolio (Düsseldorf and Cologne) signed in 2022
- Since Q2 nearly all additions from finished new construction projects

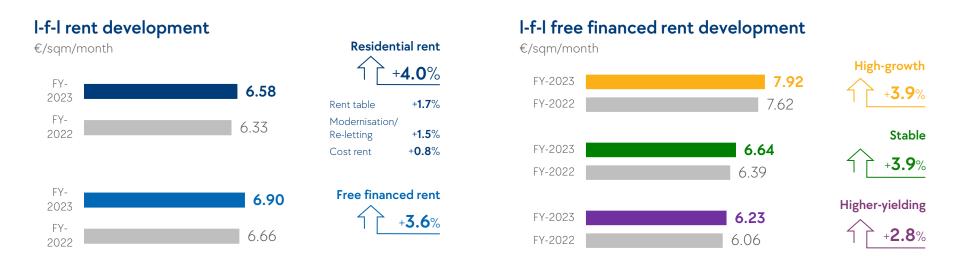
### **Disposals**

- Disposal incl. transfer of ownership of ~1,300 units at a volume of c. €80m – at around book value in FY-2023, net proceeds of €55m
- Disposal contracts for around 700 residential units signed but not yet transferred for a volume of c.€40m
- Additionally commercial non-core units sold at book value (c.€35m) with cash-inflow expected in Q1 2024
- Total disposals in 2023 include three larger portfolios (in total >800 units) and several small ticket sales of non-core units particular in Eastern Germany

## Immediate cash generation via dynamic rent growth

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Additional contribution from cost rent adjustment



- Residential rent increase of 4.0% driven by rent table adjustments and re-letting
- Cost rent increase of **5.7**% for the subsidised units contributed **0.8**%-pts.
- Free financed rent increased by 3.6% on average
- New rent table examples for LEG: Bergkamen +14.8%, Castrop-Rauxel +18.1%, Krefeld +10.2% (based on local reference rent (OVM))

## Capex and Maintenance

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Spot landing with €35.01/sqm reflects efficient and disciplined spending



- Adjusted investments per sqm declined by 13.8% yoy to €35.01. Investments were fully in line with guidance
- Shift towards AFFO steering leads to lower capitalisation rate<sup>2</sup> (59% vs 75% FY-2022) and increased maintenance expenses accordingly
- Despite much lower investments
   CO<sub>2</sub>-reduction of ~8,700 t realised vs.
   target of 4,000 t, as modernisations
   contributed ~2,700 t and nudging
   effects ~ 6,000 t
- New construction costs on own land amounted to c. €17m, run-off on track, also due to cancellation of projects. See remaining pipeline in appendix

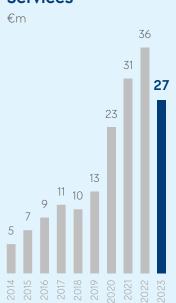
1 Excl. new construction activities on own land, own work capitalised, consolidation effects and after subsidies. 2 Relates to adjusted investments.

### Value-added services

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Normalisation of earnings contribution after tailwinds from energy prices in 2022

## AFFO contribution – Services



Main service entities

WohnService

Partner

vodafone

100% entity

Multimedia: TV, internet and telephone

Launch January 2014 LEG

**EnergieService** 

**Partner** 

~100
partners from
energy and
technical service
providers

100% entity

Electricity, heating, gas, metering

Launch March 2015



**TechnikService** 

**Partner** 



Joint venture (51%)

Small repair work, craftsmen services

Launch
January 2017



LWS Plus

Partner

~130

partners from craft companies and technical service providers

> 100% entity

General contractor services

Acquisition October 2020

### **Key driver 2023**

**ESP** results impacted by volatility in energy markets and from higher investments

## Further service entities of LEG RENOWATE

Joint Venture: provides serial energetic refurbishment of properties

### termios

Joint Venture: developed the first smart thermostat for hydraulic balancing

### dekarbo°

Joint Venture: offers comprehensive service around air-to-air heatpump installation



Fully digital platform: facilitates services like green keeping and cleaning between property owners and providers





1.3 Financial Performance

## Financial highlights FY-2023

Cash focus pays off

FY-2022





#### Net cold rent

■ Growth mainly driven by 4.0% I-f-I rent growth and some positive effects from additions to the portfolio

#### Net operating income (recurring)

■ Margin decline from **82.6**% to **82.0**% largely due to higher non-allocable operating expenses

#### **EBITDA** (adjusted)

 Positive effects from other services driven by forward sale of green electricity (+€20.7m)

#### **AFFO**

Margin

82.0%

(82.6%)

Margin

21.7%

(13.6%)

181.2

FY-2023

- Increase by **66.5**% to €181.2m driven by
  - Reduction of investments by -13.5% from €439.2m to €379.8m
  - Adverse effect from higher cash interest expenses (-€18.1m)

1 Previous year adapted to new definition, i.e. excluding maintenance (externally-procured services) and own work capitalised.

FY-2023

80.6%

(79.9%)

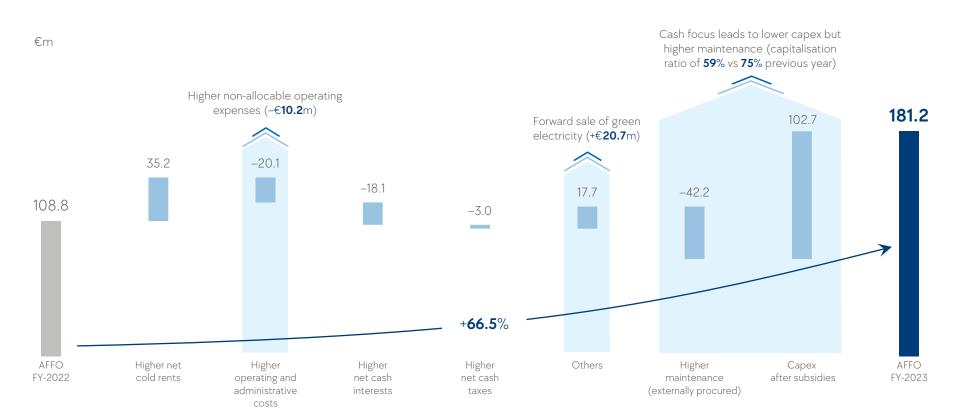
108.8

FY-2022

### AFFO Bridge FY-2023

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In particular decline in investments leads to strong AFFO improvement

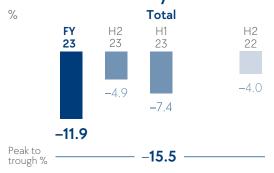


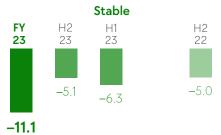
### Portfolio valuation FY-2023 – Breakdown of revaluation losses



Devaluation losing momentum

### Valuation decline by markets I-f-l<sup>1</sup>











**-12.1** 

#### 1 Property valuation with cut-off date as of 30 September 2023 and revaluation date as of 31 December 2023. 2 Source: BNP Real Estate for transactions > 30 units.

### **Highlights**

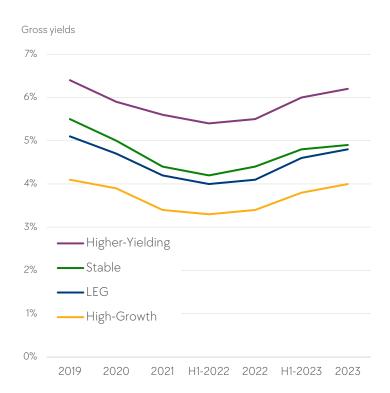
- Valuation adjustment of -7.4% in H1-2023 and -4.9% in H2-2023; total of -11.9% in FY-2023
- Transaction market in German residential real estate at lowest volume since 2010 (2023: €5.2bn)<sup>2</sup>
- Since peak in H1-2022 combined devaluation effect of c 15.5%
- Stronger devaluation effect in high-growth markets compared to higher-yielding markets
- Average object-specific discount rate increased to 4.7% (FY-2022 3.7%), cap rate increased to 5.7% (FY-2022 5.2%)

## Portfolio valuation FY-2023: Back at attractive yields



4.8% gross yield and 3.8% NIY – c.5% and c.4% resp. expected, towards year end due to rent growth

Market segment	Residential Units	GAV Residential Assets (€m)	GAV/ sqm (€)	Gross yield	In-Place Rent Multiple	GAV Commercial/ Other (€m)	Total GAV (€m)	
High- Growth Markets	49,928	7,265	2,207	4.0%	25.2x	327	7,592	
Stable Markets	66,713	6,457	1,509	4.9%	20.3x	257	6,714	
Higher- Yielding Markets	49,905	3,377	1,129	6.2%	16.3x	91	3,467	
Total Portfolio	166,546	17,098	1,619	4.8%	21.0x	674	17,773 <sup>1</sup>	



## Financial profile



2024 maturities refinanced at attractive terms – next maturities mid 2025

### Pro forma maturities<sup>1</sup>



### Average debt maturity



### Average interest cost



### Loan-to-value



### **Highlights**

- No refinancings until mid of 2025 cash at hand as well as RCF would cover all maturities until 01/2026
- Undrawn RCF's increased to €750m (3y maturity) (prev. €675m)/ CP-programme of €600m
- Strong liquidity of >€400m (as at 12/23)<sup>2</sup>
- Headroom of c. 23–24% value decline regarding LTV and unencumbered asset test respectively
- Secured maturities in 2025 of €564m to be rolled forward or refinanced (first maturities mid 2025)
- Convertible of €400m due as of Sept 1, 2025
- Average debt maturity as at 12/23 was
   6.2 years with average interest cost of 1.58%
- Interest **hedging rate** of c.**94**%
- LTV of 48.4% above medium-term target level of max. 45%, but comfortably within thresholds for rating of Baa2 (stable)



1.4 Outlook

## Guidance 2023: Operating results reached upper end



Significant higher CO<sub>2</sub>-savings

		Guidance 2023 <sup>1</sup>	2023 achi	evement
AFFO		Upper end of € <b>165</b> m – <b>180</b> m	<b>€181.2</b> m	<b>~</b>
Adj. EBITDA margin		c. <b>80</b> %	80.6%	<b>~</b>
l-f-l rent growth		3.8% – 4.0%	4.0%	
Investments		c. <b>35</b> €/sqm	<b>35.01</b> €/sq	m 🗸
LTV		Medium-term target level max. <b>45</b> %	48.4%	work in progress
Dividend		100% AFFO as well as a part of the net proceeds from disposals	<b>€2.45</b> ps	<b>~</b>
Disposals		Not reflected <sup>1</sup>		
Environment	2023–2026	Reduction of persistent relative CO <sub>2</sub> emission saving costs in €/ton by <b>10</b> % achieved by permanent structural adjustments to LEG residential buildings		On track
	2023	<b>4,000</b> tonnes CO <sub>2</sub> reduction from modernisation projects and customer behavior change	<b>8,700</b> t	<b>~</b>
Social	2023–2026	Improve high employee satisfaction level to <b>70</b> % Trust Index	U	Interim pdate 2024
	2023	Timely resolution of tenant inquiries regarding outstanding receivables (<13 working days)	<b>11.5</b> days	<b>V</b>
Governance	2023	<b>85</b> % of Nord FM, TSP, biomass plant, <b>99</b> % of all other staff holding LEG group companies have completed digital compliance training	98.6% 99.9%	<b>~</b>

## Guidance 2024 unchanged: AFFO in the range of €180m – €200m



Stronger rent growth and smart spending allows for higher cash generation

		Guidance 2024 <sup>1</sup>
AFFO <sup>2</sup>		€ <b>180</b> m – <b>200</b> m
Adj. EBITDA margin <sup>3</sup>		c. <b>77</b> %
l-f-l rent growth		<b>3.2</b> % – <b>3.4</b> %
Investments		c. <b>32</b> €/sqm
LTV		Medium-term target level max. <b>45</b> %
Dividend		100% AFFO as well as a part of the net proceeds from disposals
Disposals		Not reflected <sup>1</sup>
Environment	2024–2027	Installation and commissioning of <b>2,000</b> air-to-air heat pumps in 2027 in LEG's portfolio and in third-party portfolios
	2024	<b>4,000</b> tonnes CO <sub>2</sub> reduction from modernisation projects and customer behaviour change
Social	2024–2027	Acceleration of the processing time of total LEG tenant complaints by <b>10%</b> by 31 December 2027 based on the averaged processing time of resolved complaint tickets from March 2024 and September 2024
	2024	Use of <b>100</b> LEG staff hours to design, organise or implement intercultural projects until 31 December 2024
Governance	2024	<b>85</b> % of TSP employees, <b>99</b> % of employees in staff holding LEG group companies have completed the "IT Security" training until 31 December 2024

<sup>1</sup> Guidance based on 167 k units. 2 Adjusted for capex financed in full by subsidised, long-term loans accounted for at fair value or at cost, these will be reported separately. 3 Based on the adjusted EBITDA definition effective since business year 2023, i.e. excluding maintenance (externally-procured services) and own work capitalised.



Who we are and what we stand for

## Affordable housing in Germany

Made in NRW – Rolled out to Germany



Aachen



Bremen



Dusseldorf



Duisburg



Flensburg



Hamm



Hanover



Kaiserslautern



Mannheim



Münster



Remscheid





# Affordable housing in Germany Made in NRW

LEG



## German residential pure play

**Pure Play:** 

Residential + Germany

Focus on affordable living segment

Focus NRW (c. **80%** of assets), **no. 1** in NRW

Market cap c. €5.6bn¹, 100% tradeable shares



## Lean balance sheet

One asset class

**No** goodwill

NTA: €126.57

Equity ratio: 38.8%

GAV/m<sup>2</sup> € 1,619

No hidden financing structures

Ø financing cost 1.58%, Ø maturity 6.2 years

**Investment grade** rating



## Social responsibility

**500,000** tenants/ **167,500** apartments

Average rent per unit c. **€420** per month/**€6.59** per sqm

c. **19%** social housing (rent-restricted)



## Consolidation of platform

Avoiding complexity

Acquisitions stopped - Shifting to net seller - but flexible to "switch back on"

Run-off new construction

Cash neutrality focus



## Focus on cash while exploiting growth opportunities

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25

A resilient business model



- Large demand/supply gap with 750k units missing already today
- Further widening supply/demand imbalance as new developments will tumble to <100k units by 2025e
- LEG strongly positioned as no.1 in NRW and no.2 in Germany fully rented out



- AFFO as internal and external KPI
- AFFO as basis for dividend policy in a higher interest rate environment
- Full flexibility remains to increase share of debt-financed investments if market conditions ease

### Resilient business model to provide stable operating cash flows

- Crisis proven business model during GFC and Corona crisis
- Pure Play at a lean balance sheet
- Higher refinancing costs to be broadly compensated by rent increases

### Structural growth drivers to support top line growth

- Market rent growth supported by demand situation to support structural mid-term growth
- Growth from subsidised units in 2026 and transition of >16k units into free-financed units in 2028
- Ongoing modernisation and decarbonisation investments allow for additional rent adjustments

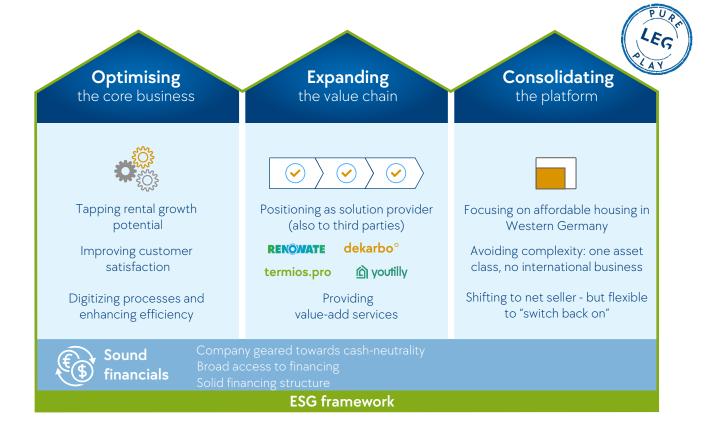
#### Leading in sustainability and provider of decarbonisation solutions

- Top ratings by MSCI, Sustainalytics decarbonisation path approved by SBTi
- On track for climate neutrality by 2045
- Solution provider via own JV's (Renowate serial refurbishment, termios smart thermostats, dekarbo air-to-air heat pumps)



### LEG

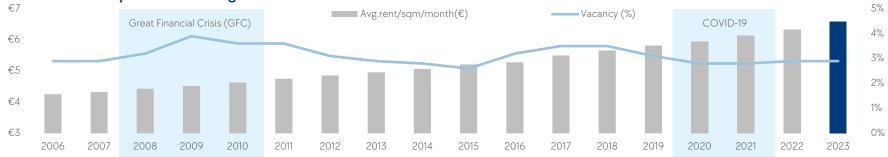
## LEG's strategy is based on strong building blocks



### Resilient business model



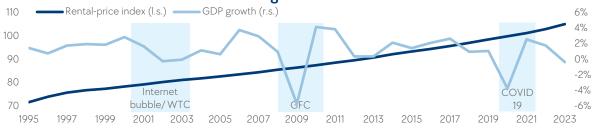
### LEG not materially affected during the GFC and COVID-19



### **LEG** well positioned

- Non-cyclical business model
- LEG's attractive rent level of €6.59/sqm is key to provide affordable living to our tenants
- C. 19% of units subsidised
- German social system provides several strong layers of social security

### Resilience of German residential during the last economic crises



### Subsidised units account for around 19% of the portfolio



Reversionary potential amounts to 46% on average

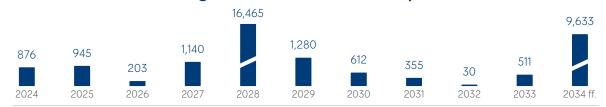
### Rent potential subsidised units

- Until 2028, around 20,000 units will come off rent restriction
- Units show significant upside to market rents
- The economic upside can theoretically be realised the year after restrictions expire subject to general legal and other restrictions<sup>4</sup>

## Around 60% of units to come off restriction until 2028

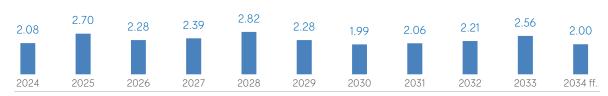


### Number of units coming off restriction and rent upside



### Spread to market rent

€/sqm/month



	≤ 5 years <sup>2</sup>	6 – 10 years²	> 10 years <sup>2</sup>
In-place rent	€5.36	€5.60	€5.30
Market rent <sup>1</sup>	€8.11	€7.82	€7.31
Upside potential <sup>3</sup>	51%	40%	38%
Upside potential p.a. <sup>3</sup>	€43.6m	€5.1m	€15.7m

<sup>1</sup> Employed by CBRE as indicator of an average rent value that could theoretically be achieved, not implying that an adjustment of the in-place rent to the market rent is feasible, as stringent legal and contractual restrictions regarding rent increases exist. 2 <5 years = 2024–2028; 6-10 years = 2029–2033; >10 years = 2034ff. 3 Rent upside is defined as the difference between LEG in-place rent and market. 4 For example rent increase cap of 15% (tense markets) or 20% for three years.

**Subsidised units** – Inflation-dependent components of the cost rent (i.e. admin and maintenance) were adjusted in January 2023 based on 3-year CPI development<sup>1</sup>



### Cost rent components<sup>2</sup>

### Management costs

Depreciation

Operating costs

Loss of rental income risk

Administration costs

Maintenance costs

### Capital costs

Financing costs

CPI - linked

### Calculation for LEG's subsidised portfolio



#### Historic view

Impact on cost rent adjustment at LEG

	2014	2017	2020	2023
3 year period CPI development	+5.7%	+1.9%	+4.8%	+15.2%
Total rent increase for LEG's subsidised portfolio (I-f-I)	+2.4%	+1.2%	+2.0%	<b>+5.7</b> % <sup>5</sup>

### **LEG** portfolio

Subsidised units (12/2023)

Location	Number of subsidised units	Average net cold rent month/sqm (€)
High growth markets	11,419	5.77
Stable markets	13,636	5.26
Higher-yielding markets	7,065	4.87
Total subsidised portfolio	32,120	5.36

<sup>1</sup> CPI development from October 2019 (index = 106.1) to October 2022 (index = 122.2 acc. to Federal Statistical Office). 2 Legal basis for calculation: II. Berechnungsverordnung. 3 Basis 2015 = 100. 4 Administration and maintenance costs are lump sums. 5 as of Q4 2023.

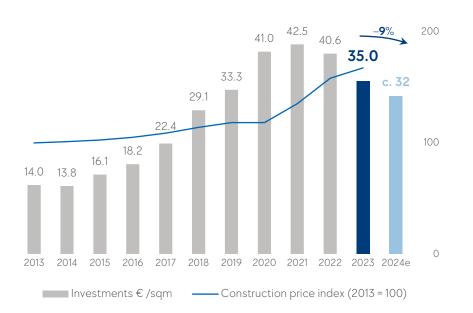
### LEG's investment track record in nominal and real terms



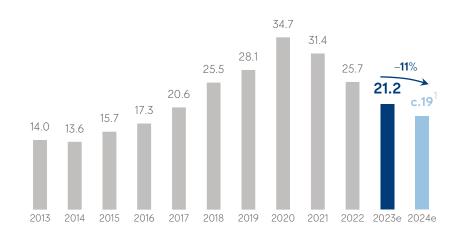
Investments into the standing portfolio

### Nominal (adjusted) investments

€/sqm



## Inflation adjusted (2013 based) investments €/sqm



Source: company data / Destatis for construction price index. 1 Assuming 3% construction price development.

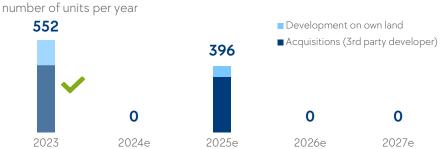
## New construction – finishing the last projects – small in volume



Manageable size of projects and investment volume, cash potential from built to sell



€m



Remaining completions until 2025

**396** units

### Investment volume per year



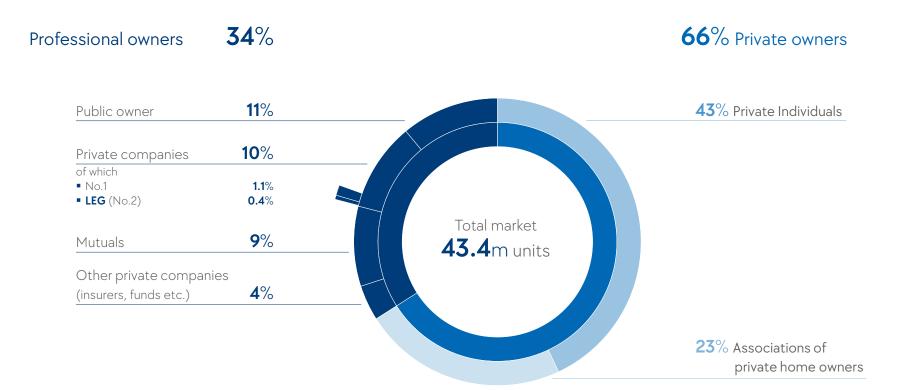
Remaining investment volume until 2025

**€82**m

### German residential market

LEG

A highly fragmented market – dominated by private owners

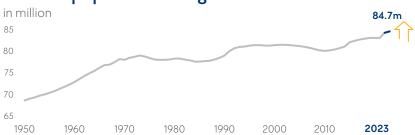


## Demand – supply imbalance will persist for the coming years



Immigration remains a driver to further push demand for affordable units while new supply erodes

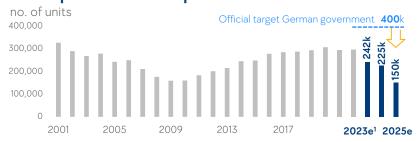
### German population at highest level ever in 2023



### Strong population growth in 2022 and 2023



### New apartments completed



# No. of building permissions for apartments with strongest decline within last decade – on a yearly basis with 260k units at lowest level since 2012



Source: destatis. 1 GDW (2023), ifo institute (2024), ZIA (2025).

## German new development: Studies point to significant reduction



Direction seems to be clear – momentum not yet, but risks that supply drastically breaks down





2021

"The crisis is deeper than building permission figures and completion figures show so far. Residential construction activities still benefits from projects which have been started before the interest rate reversal. Based on building permissions which have been dropped by roughly a quarter and considering completion times, the number of new built homes will decline to **150.000** units per year [by 2025]\*2

## Residential completions<sup>3</sup> by European countries 2022 to 2026

Total	1,850.7	1,763.1	1,548.4	1,511.5	1,530.6	-17.3
Eastern Europe (EC-4)	318.8	306.6	252.9	269.4	284.6	-10.7
Hungary	20.5	19.0	17.0	14.5	15.5	-24.5
Czech Republic	39.4	37.7	31.2	30.6	33.0	-16.2
Slovakia	20.2	19.4	19.7	21.3	22.1	9.3
Poland	238.6	230.5	185.0	203.0	214.0	-10.3
Western Europe (EC-15)	1,531.9	1,456.5	1,295.5	1,242.1	1,246.0	-18.7
Spain	89.1	90.0	95.0	100.0	100.0	12.2
Switzerland	43.3	42.1	42.4	43.0	43.7	1.1
Sweden	72.1	69.0	35.6	33.1	36.5	-49.5
Portugal	20.2	20.8	21.4	22.0	22.7	12.6
Austria	62.3	55.8	49.3	46.6	46.4	-25.4
Norway	28.0	28.9	23.7	26.0	30.2	7.6
Netherlands	74.4	75.0	72.0	71.0	72.0	-3.2
Italy	96.0	101.0	99.8	95.4	90.5	<b>-5.7</b> ■
Ireland	29.8	31.0	33.5	35.0	36.1	21.3
Great Britain	207.5	173.5	176.9	185.4	194.8	-6.2 ■
France	375.7	381.3	328.8	296.3	296.6	-21.1
Finland	41.4	33.5	19.2	22.0	28.3	-31.6
Germany	295.3	270.0	225.0	195.0	175.0	<b>-40.7</b>
Denmark	39.9	32.9	25.5	24.6	26.6	-33.3
Belgium	57.0	51.8	47.4	46.7	46.7	-18.1
iii i,ooo uiiit	2022	2023	2024	2025	2026	Change in % 2022/26

1 Source Bulwiengesa New Development Monitor. 2 Source: ZIA – https://zia-deutschland.de/fruehjahrsgutachten/ 3 Completed residential units in new buildings as wells in existing residential and non-residential buildings. Source: ifo/EUROCONSTRUCT https://www.ifo.de/publikationen/2024/aufsatz-zeitschrift/europaeische-baukonjunktur-verliert-2024-weiter-dynamik

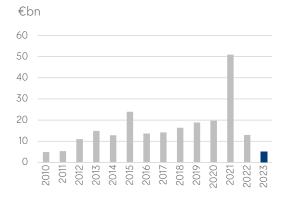
2023

### German residential: Lowest transaction volume since 2010



Family offices and US capital already back in the market with above long-term participation rate

### Investment volume German residential



- Transaction volume €5.2bn
- Lowest volume since 2010
- -72% vs. long-term average

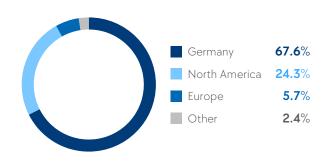
# Investors by group



- High interest from family offices with 19% (vs. 4% for 10-year average)
- Investment funds and property companies constraint by higher financing costs

# Investors by geography

%



- High share of local capital with 68%
- Return of US investors with 24% (vs. 6% for 10-year average)



Session Sessio

# ESG Agenda – A joint journey

# LEG

## Key indicators



- We are committed to climate targets
  - 10% CO<sub>2</sub> reduction from 2022 until 2025 and 4,000 tons CO<sub>2</sub> reduction from modernisation projects in 2023 and 2024
  - Committed to Climate Act 2030 and to climate neutrality by 2045
- We intend to invest up to €500m into energetic modernisation from 2020 until 2024
- **Key drivers** for our energetic transition **until 2045** are:
  - Tenants engagement needed to contribute up to 5% to the overall improvement
  - Energy transition to shift towards green district heating and green electricity, driving 65% 70% of the overall improvement
  - **Refurbishments** to achieve >30% of energy reduction, contributing 25% 30% to the overall improvement



- Affordable living segment and responsibility for our client base remains core to our DNA
- Improvement of customer satisfaction index (CSI) from 56% to 70% in the period 2022 2025 (was 60% in August 2023)
- Further building on the strong partnership with local communities, leading to a preferred partner status
- LEG is a highly valued employer underlined again by a strong **Trust Index** of **73**% in **2022** (was **66%** in **2020**)



- In **2022** our **Sustainalytics rating** improved from **7.8** to **6.7** (negligible risk range)
- One-third of our fully independent supervisory board is represented by women since the AGM 2022
- Management remuneration since 2023 linked to the target that virtually all employees participated in compliance/IT-security training
- Compliance management system certified by the Institute for Corporate Governance in the German Real Estate Industry

# Among the best in class

Reflecting LEG's strong sustainability commitment



ESG		2019	2020	2021	2022	2023	
MSCI 🌐	ESG Rating	AA	AA	AA	AAA	AAA	Top rating since 2022
SUSTAINALYTICS a Morningstar company	ESG Rating	20.1	10.4	7.8	6.7	6.7 <sup>1</sup>	No. 14 out of 1,035 in global real estate <sup>1</sup> No. 42 out of 15,672 in global total coverage <sup>1</sup>
DISCLOSURE INSIGHT ACTION	CDP Score				B	B	Since 2022 B-rated, score above sector (B-)
SCIENCE BASED TARGETS	SBTi target				SBTs submitted	SBTs approved	Approved 10/2023, amongst first German residential companies
ISS ESG ⊳	ISS ESG	D+	C-	C-	Corporate ESG Performance  SS ESG	Corporate ESG Performance ISS ESG	Prime Status since 2022
EPRA  EUROPEAN PUBLIC REAL ESTATE ASSOCIATION	sBPR Award	SBPR SILVER	SBPR GOLD	SBPR GOLD	SBPR GOLD	SBPR GOLD	Gold rating confirmed since 2020
DAX	ESG Index		DAX® 50 ESG	DAX® 50 ESG	DAX® 50 ESG	DAX® 50 ESG	Member since the beginning of the index
MSCI 🌐	ESG Indices						MSCI EAFE Choice ESG Screened Index MSCI World Custom ESG Climate Series MSCI OFI Revenue Weighted Global ESG Index
1 As at February 2024							

## Our ESG mission statement























## Carbon Balance Sheet 2023

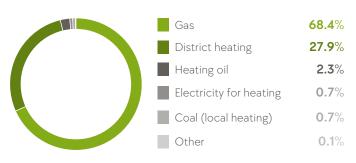
27.3 CO<sub>2</sub>ekg/sqm on a market based and climate adjusted basis



#### Carbon balance sheet

- Bottom-up approach
- BAFA-factors in line with GHG-protocol
- Scope 1 and scope 2
- 27.3 CO<sub>2</sub>ekg/sqm based on heating energy

#### Heat energy by source (100% of portfolio)



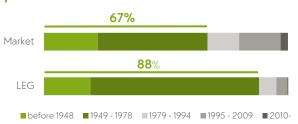
- Based on actual consumption 2022 (61% actuals, 37% energy performance certificates (EPC), 2% estimates)
- Extrapolated for 2023
- Limited assurance by Deloitte

### Reflecting our roots

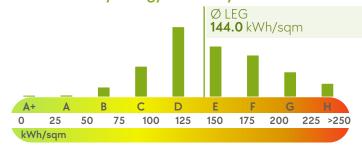
Energy efficiency of our portfolio of **144** kWh/sqm is a function of corporate DNA & history:

 Providing affordable housing in post-war Germany

# LEG portfolio by construction years vs. LEG market



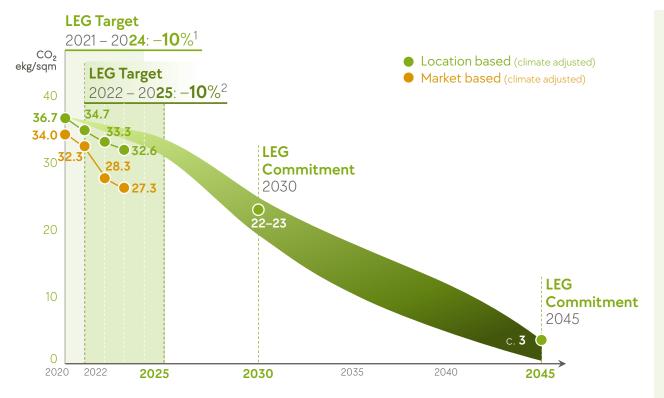
### Distribution by energy efficiency classes LEG



# On track for our target towards climate neutrality

LEG

Nudging initiative pays-off and leads to strong and cost-effective contribution



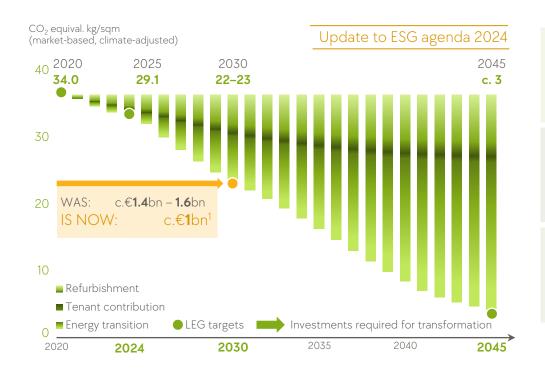
- LEG fully committed to German Climate Change Act to achieve climate neutrality by 2045
- Aligned with strategy via STI/LTIcomponent of compensation scheme
- CO<sub>2</sub> reduction in 2023 by 2% to 32.6kg (location based) and by 4% to 27.3kg (market based)
- Key driver:
  - 8,728t CO<sub>2</sub> savings of which
    - 6,011t from nudging-effects
    - 2,717t from energetic refurbishments
- 2023 and 2024 STI component: 4,000 tons CO2 reduction from modernisation projects and customer behavior change
- 2023–26 LTI component envisages a 10% efficiency improvement for investments undertaken

1 Based on FY20 CO<sub>2</sub> level. 2 Based on FY21 CO<sub>2</sub> level. 3 Based on German buildings energy act (GEG).

# Transition roadmap towards climate neutrality



Energy transition and energetic refurbishment are the main drivers to reach the targets



#### Refurbishment

- At least 30% efficiency improvement
- Insulation of the building shell, incl. windows and doors
- Contribution of 25% 30%

#### Smart meter/Tenant engagement

- Digitisation of heating system via smart metering
- Education and incentivisation of tenants
- Contribution of up to 5%

#### **Energy transition**

- Shift from fossil energy mix to green district heating
- Shift towards green electricity along Germany's path
- Contribution of 65% 70%

# LEG positions itself as first mover solutions provider

LEG

Digitisation and smart technology to push change

#### Serial refurbishment

- Insulation of the building shell, incl. windows and doors
- At least **30**% efficiency improvement
- Additional 15% subsidies from BEG

## Smart technology/ Tenant engagement

- Hydraulic optimisation by digitising radiators
- 30% reduction in carbon emissions expected
- Avoidance of €30m regulatory compliance costs

## **Energy transition**

- Widespread adoption of Air2Air heat pumps
- Increasing energy efficiency standard, e.g., from G to C



# termios.pro | Accelerating LEG's energy transformation by installation of smart heating thermostats







## **Background**

- Regulatory requirement for hydraulic balancing
- Optimisation of thermostats substantial lever for energy and CO<sub>2</sub> savings
- Conventional (manual) hydraulic balancing slow and with factual infeasibility
- Solution for smart thermostat specifically designed to meet professional residential operators' needs

## Significance for LEG portfolio



#### Outlook

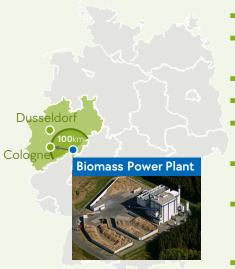
- Finalisation of product development for smart thermostat that meets hydraulic balancing requirements
- Timely product launch to capture high expected demand due to mandatory hydraulic balancing requirement starting fall 2023
- Rapid scale-up and commercialisation due to joint venture set-up and partner capabilities

# LEG's biomass plant



Providing us with a competitive advantage – not reflected due to current framework

#### **LEG Biomass Power Plant**



- Started 2005
- Own carbon neutral power plant, c. 100km from LFG hubs
- Green energy from waste wood
- Recognised as carbon neutral energy
- Production of district heat and electricity for local commercial area
- Due to distance to LEG buildings, energy not provided to own buildings
- Annual production of 105,000 MWh of electricity (represents annual production of onshore wind farm with 20 large wind turbines)
- Not reflected in our CO<sub>2</sub> footprint

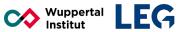
## Potential offset from biomass plant



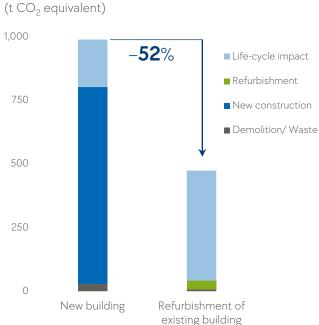
Potential **18**% off-set from own biomass plant

This represents savings of 57.5kt  $CO_2$  and potentially carbon neutral electricity for 45,000 LEG units, i.e. around 1/3 of our portfolio

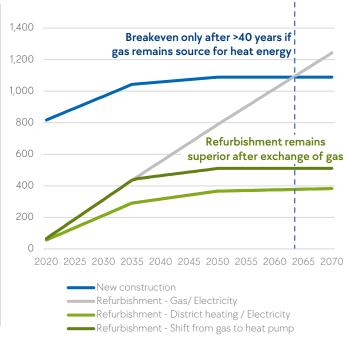
# LEG Study: Energetic refurbishment superior over new construction approach under CO<sub>2</sub> lifecycle perspective



## CO<sub>2</sub> lifecycle footprint<sup>1</sup>



## Total energy consumption in Giga Joule



### Joint study between renown Wuppertal Institute and LEG Key findings:

- Lifecycle perspective favors refurbishment over new construction
- Total CO<sub>2</sub> footprint for a refurbished building >50% smaller than for a new building
- Break-even in total energy consumption perspective only after >40 years, if heat energy will remain on gas forever
- After shift to heat pump or district heating, refurbishment will remain the superior strategy
- Exit from gas likely to be accelerated (independence from Russia)

<sup>1</sup> Based on buildings with construction year 1959 – 1968 and 3 floors. On average 14 units per building with a total of 852sqm., assuming change towards heat pump by 2035

# Affordable living and focus on customer satisfaction

LEG

Attractive rents overall - especially for tenants in our rent-restricted units

# Providing an affordable home

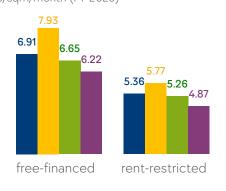
- Social responsibility for our 500,000
   customers
- Providing a home at affordable prices
- 166,500 units at
   €6.59/sqm/month on
   average (c. €420 per
   month per unit)
- Rent increases for rentrestricted units only every 3 years by inflation factor

## 19% of units rent-restricted



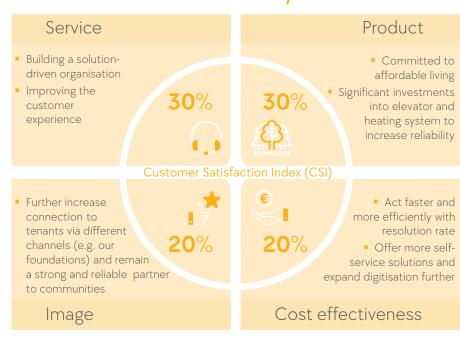
#### Attractive rent levels

€/sqm/month (FY-2023)



High-growth Stable Higher-yielding markets

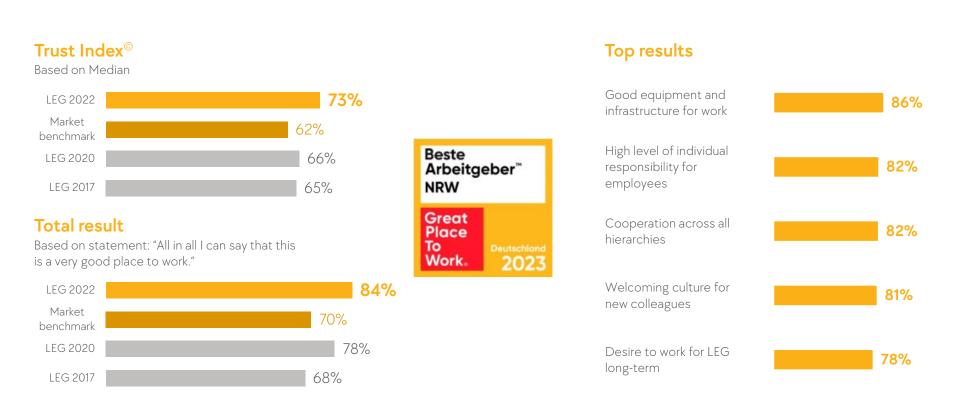
## Increase CSI to 70% by 2025



# Trust Index 73% - Among the best employers in NRW

LEG

Target is to keep our strong employee recognition



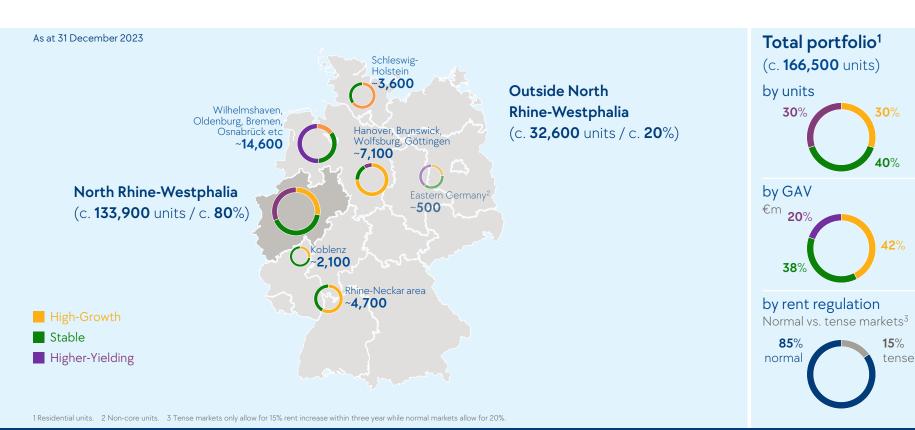


Portfolio **Overview** 

# LEG's portfolio comprises c. 166,500 units



Well balanced portfolio with significant exposure also in target markets outside NRW



# Well-balanced portfolio

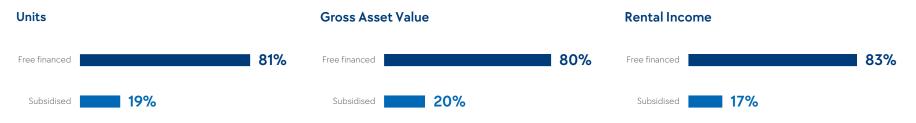
LEG

FY-2023

### By Market



#### Restricted vs. unrestricted

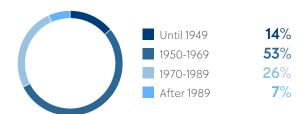


# Portfolio structure

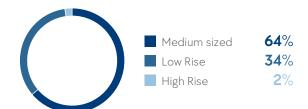
FY-2023



#### **Construction Years**



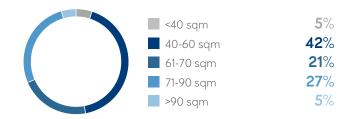
#### **Building Types**<sup>1</sup>



#### Free Financed / Rent Restricted Units



## **Apartment Size**



# Valuation framework



	LEG	CBRE (Appraiser since IPO in 2013)
Frequency Valuation Date	Semi-annually 30 June - (cut off for data 31 March) 31 December - (cut off for data 30 September)	Same as LEG
Scope	Complete portfolio incl. commercial units, parking spaces, including land	Complete portfolio incl. commercial units, parking spaces, excluding land
Valuation Level	Address-specific (building entrance level)	Economic units (homogeneous cluster of adjacent buildings with similar construction date and condition) provided by LEG
Technical Assessment	Physical review of <b>20</b> % of the portfolio as part of technical reviews, data updates in EPIQR (data base for technical condition of buildings)	Every economic unit has been inspected at least once Rolling annual inspections, especially of new acquisitions and modernised properties Additional information on change of condition provided by LEG
Model	10 year DCF model, terminal value in year 11, <b>finite</b> Assumption that buildings have a finite life (max. 80 years), decrease in value over a building's life Residual value of land at the end of building's life Cap rate¹ increased to reflect the decrease of a building's value over its lifetime	10 year DCF model, terminal value in year 11, <b>infinite</b> No separate valuation of plot size/ value of land Exit cap rate based on market evidence
Calculation of Discount-/Cap-Rate	Determination based on data from expert committees (publicly appointed surveyor boards) plus property specific premiums and discounts	Consistent DCF model for all c.400 cities/districts and all clients plus property specific premiums and discounts. Results cross-checked with market data (local land valuation boards, asking prices, own transaction data base)
Inclusion of legislation (e.g. rental brake)	Yes, via cash-flow	Yes, via cash-flow
Relevance for Audit of Financial Statements	<b>Yes</b> , model and results audited by the Auditor	No, second opinion for validation only

# Market clustering based on LEG's methodology



## Key indicator



Rental level<sup>1</sup>



Vacancy level<sup>2</sup>



Socio demographic ranking<sup>3</sup>



Future attractiveness<sup>4</sup>

## Scoring based on local districts<sup>5</sup>

Relative comparison of rental levels

Relative comparison of vacancy levels

c. 30 indicators like demographics, labour market, wealth etc.

>20 indicators from demographics, economy, education, family friendliness

#### **LEG Scoring**

High-growth markets



Stable markets

Higher-yielding markets



# North-Rhine Westphalia (NRW)

# LEG

### Demographics and social aspects

- Key metropolitan area in Germany, and one of the largest areas in Europe (17.9m inhabitants in 2020, which corresponds to 22% of Germany's population¹)
- Highest population density<sup>2/3</sup> key advantage for efficient property management
- Low home ownership of approx. 44%<sup>4</sup> in NRW in 2018 (47%<sup>4</sup> in Germany) provides for consistent demand. Germany has the second lowest home ownership ratio of all OECD-member countries
- High demand for affordable living product Approx. 40% of households with income of less than €2,000<sup>4</sup> per month in 2019



#### **Economics**

- Germany's economic powerhouse generating approx. 21% of German GDP
- NRW's GDP is larger than the GDP of Sweden, Poland or Belgium
- About one third of the largest companies in Germany are based in NRW
- Most start-up foundations in Germany
- Centrally located in Europe, excellent infrastructure and a key transport hub (with multiple airports, dense railway system, motorway network and waterways)
- Robust labour market with decreasing rate of unemployment (-40% since 2006)



# 5 Management

# Management Team





Lars von Lackum

#### 12,000 shares in LEG1

- Investor Relations & Strategy
- Legal / Internal Audit, HR & Committees
- Corporate Communications & Public Affairs
- Acquisition
- Project development
- IT
- Sustainability ESG



**Dr. Kathrin Köhling** CFO

#### 2.875 in LEG1

- Risk management and Internal Control System
- Corporate finance & treasury
- Portfolio management
- Accounting and taxes

With LEG since 2019

Organisation, processes & data management



**Dr. Volker Wiegel** 

#### 5,281 shares in LEG1

- Asset and property management; incl.
  - Commercial property management
  - District and neighbourhood management
  - Real estate management
  - Inventory modernisation
  - Central purchasing
  - Claims management
  - Rental management
  - Operating cost management
  - Central customer service
- Construction project management
- Service companies

With LEG since 2013

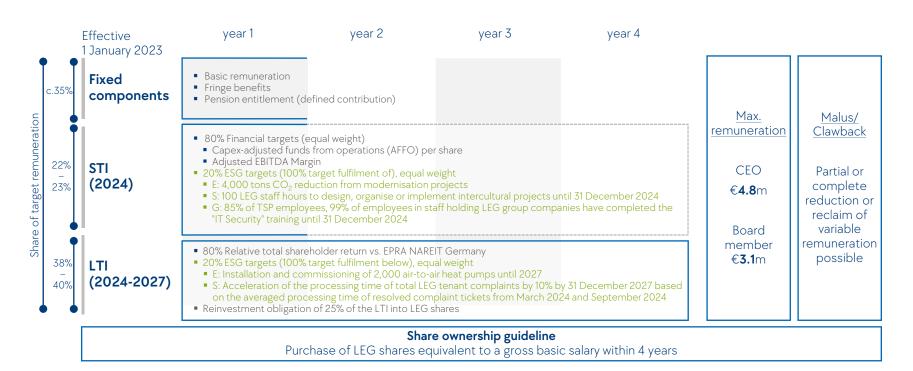
#### With LEG since 2019

1 As at March 2024 based on directors' dealings notification

# Remuneration system effective since 2023

LEG

General setup and current STI and LTI targets



# Supervisory board – 100% independent members 1/3 of female members since AGM 2022

LEG



Michael Zimmer

since 2013

#### 4,100 shares in LEG1

Entrepreneurial career in the real estate sector (e.g. founder of Corpus Sireo Immobilien, later sold to Swiss Life) since 1990



Dr. Sylvia Eichelberg Member since 2021

---

CEO of Gothaer Health Insurance and previously in different roles with AXA and FRGO insurance



Dr. Claus Nolting Member since 2016

- - -

Professional background as a lawyer. Different positions in the banking and private equity sector (e.g. CEO of Hypovereinsbank, Cerberus, Lone Star)



Dr. Jochen Scharpe Member since 2013

#### 3,000 shares in LEG1

Professional experience in Corporate Finance (KPMG) and the real estate sector, e.g. precursor of CA Immo and Siemens Real Estate



Suder Member since 2022

#### 500 shares in LFG1

Independent consultant with focus on diversity. Previously State Secretary in the German Ministry of Defence and various roles at McKinsey (Partner, Head of the Berlin office and Director & Head of "Public sector").



Martin Wiesmann Member

since 2020

#### 1,400 shares in LEG1

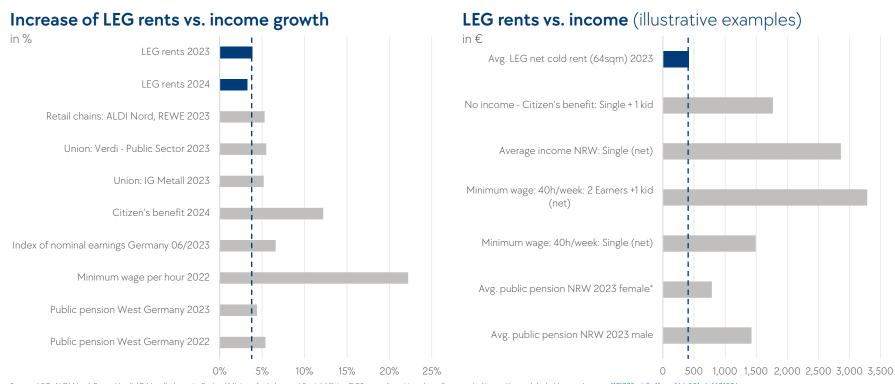
Professional background in investment banking with Deutsche Bank and J.P. Morgan, amongst various roles Vice-Chairman IB Europe with JPM



6 Regulation & Social Security in Germany

# Affordability of living





Source: LEG, ALDI Nord, Rewe; Verdi, IG Metall, destatis, Federal Ministry for Labor and Social Affairs, DGB regarding citizen benefit example (https://www.dgb.de/themen/++co++ef171378-cbfb-11ea-af64-001a4a160123), \*eligible for citizen's benefit

# Heat Planning Act (WPG) as basis for the individual building plan (GEG)



## **Heat Planning Act**

(Wärmeplanungsgesetz WPG)

- Municipalities and cities have to provide their individual plans on how to transition their heat infrastructure into a climate neutral grid
- Major cities need to provide their plans until June 2026, smaller communities until June 2028
- Local utility companies, grid operator and manufacturing companies to provide data in respect to energy source and consumption
- Basis for individual heat energy transition planning on private owner level, landlord level and public buildings

## **Energy Act for Buildings**

(Gebäudeenergiegesetz GEG)

- Renewable energy obligation (REO): New heating systems must cover at least 65% of heat energy demand of the building with renewable energies
- Target is to achieve a national climate neutral heat supply by 2045
- New buildings: REO as of 1 January 2024, transition periods for new buildings outside new construction areas
- Existing buildings: transition periods for defect heating systems: 3 years (general), 10 years (connecting to a heating grid), 13 years (centralisation of decentralised heating systems)
- Permitted technologies: Connection to the heating network, electric heat pumps, direct electricity heating such as air-to-air heat pumps, hybrid heating, heating based on solar thermal energy, "H2-Ready" gas heating or when using green gases, biomass heating (mandatory from 2029)
- Duty for external consultation on heating system replacement from 2024



# Subsidies eligible for LEG



Final drafting of the BEG (Bundesförderung für effiziente Gebäude), i.e. state subsidies for efficient buildings

## | Single measures |

#### Heating systems<sup>1</sup>

**30%** general subsidies

5% efficiency bonus

Subsidies for multifamily houses are staggered and capped

€30,000 for the first unit

€15,000 each for the 2nd to 6th unit

€8,000 each for the 7th residential unit and above

#### Other energetic measures<sup>1</sup>

15% general subsidies

5% individual refurbishment plan

Capped at €30,000 per unit and calendar year

# Systemic measures

Holistic refurbishment approach to reach a building efficiency standard , e.g. EH 70, EH 55

### Tick the box exercise to get to subsidies, e.g.

EH 55<sup>2</sup>: 15% 
EH 40<sup>2</sup>: 20% 
EE-Standard<sup>2</sup>: 5% 
WPB<sup>2</sup>: 10% 
Serial 
refurbishment: in combination cap at 20% 
Max. total 
subsidiary 
45%

1. Combination of heating measures and other energetic measures possible/ 2. EH: Energy House 55 (max 55% of energy consumption cs a reference house); EE: Energy Efficiency Standard/ WPB = Worst Performing Buildings (25% of least energy efficient buildings in Germany)

# Rent regulation in Germany

Only 15% of units located in tense markets



#### Free-financed units

**81**% of LEG's units (~134,500 units)

#### Non-tense markets ~109.500 units

Tense markets<sup>2</sup> ~25.000 units

#### Rent increase

#### ■ Max. **20**% within **3** years

 Max. increase to local reference rent<sup>1</sup>

#### **Rent increase**

- Max. 15% within 3 years (Kappungsgrenze)
- Max. increase to local reference rent<sup>1</sup>



#### Modernisation levy

- Annual rent can be increased by 8% of modernisation costs
- Limit: €3 per sqm (rent/sqm/month > €7) or €2 per sqm (rent/sqm/month < €7) over 6 years</li>

New contracts

**Existing**Contracts

#### No regulations

#### Rental brake

(Mietpreisbremse)

 Increase of max. 10% on local reference rent¹

#### Rent restricted units

**19**% of LEG's units (~32,000 units)

#### Cost rent adjustment

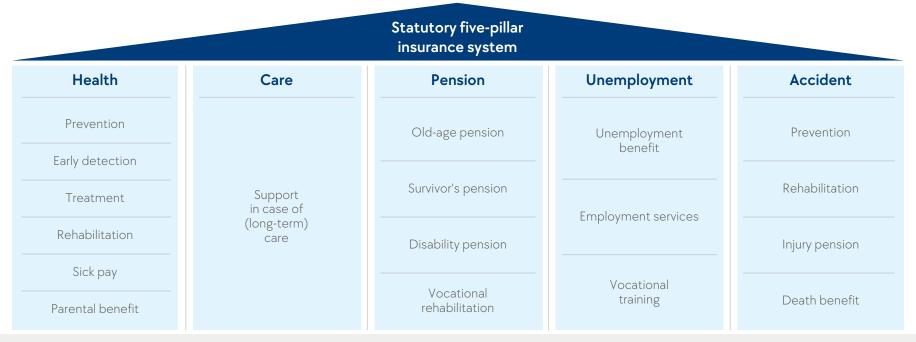
- Every third year (i.e. last was in 2023, next will be in 2026)
- After full repayment of the underlying subsidised loan, the residential unit gets out of rent restriction and regular code applies
- In the case of early repayment, rent restriction continues for another 10 years (tenant protection); then regular code applies

#### Advantages of early repayment

- Earlier transition of subsidised unit into free financed segment
- Immediate positive valuation effect (DCF model)

# A well-developed social security system ensures a fair standard of living in Germany





Principles of solidarity



7 Investor & Credit Relations

## LEG additional creditor information

LEG

Headroom of approx. 24% value decline for unencumbered asset test

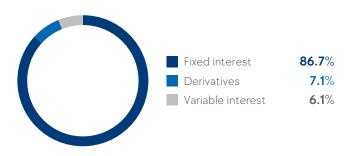
## Unsecured financing covenants

Covenant	Threshold	FY-2023
Consolidated Adjusted EBITDA / Net Cash Interest	≥1.8x	4.5x <sup>1</sup>
Unencumbered Assets / Unsecured Financial Indebtedness	≥125%	160.8%
Net Financial Indebtedness / Total Assets	≤60%	47.1%
Secured Financial Indebtedness / Total Assets	≤45%	18.9%

## Ratings (Moody's)

Туре	Rating	Outlook
Long Term Rating	Baa2	Stable
Short Term Rating	P-2	Stable

## Financing mix



## **Key financial ratios**

	FY-2023	FY-2022
Net debt / adj. EBITDA <sup>2</sup>	13.5x	14.9x
LTV	48.4%	43.9%
Secured Debt / Total Debt	40.2%	37.7%
Unencumbered Assets / Total Assets	39.7%	39.3%
Equity ratio	38.8%	42.5%

<sup>1</sup> Based on the adjusted EBITDA definition effective until business year 2022. Based on the adjusted EBITDA definition effective since business year 2023, i.e. excluding maintenance (externally-procured services) and own work capitalised, KPI is 5.2x. 2 Average net debt last four quarters / adjusted EBITDA LTM.

# Capital market financing



Corporate bonds

Maturity	Issue Size	Maturity Date	Coupon	Issue Price	ISIN	WKN
2019/2027	<b>€500</b> m	28 Nov 2027	0.875% p.a.	99.356%	DE000A254P51	A254P5
2019/2034	<b>€300</b> m	28 Nov 2034	1.625% p.a.	98.649%	DE000A254P69	A254P6
2021/2033	<b>€600</b> m	30 Mar 2033	0.875% p.a.	99.232%	DE000A3H3JU7	A3H3JU
2021/2031	<b>€700</b> m¹	30 Jun 2031	0.750% p.a.	99.502%	DE000A3E5VK1	A3E5VK
2021/2032	<b>€500</b> m	19 Nov 2032	1.000% p.a.	98.642%	DE000A3MQMD2	A3MQMD
2022/2026	<b>€500</b> m	17 Jan 2026	0.375% p.a.	99.435%	DE000A3MQNN9	A3MQNN
2022/2029	<b>€600</b> m²	17 Jan 2029	0.875% p.a.	99.045%	DE000A3MQNP4	A3MQNP
2022/2034	<b>€500</b> m	17 Jan 2034	1.500% p.a.	99.175%	DE000A3MQNQ2	A3MQNQ

Financial Covenants

Adj. EBITDA/ net cash interest ≥ 1.8x

Unencumbered assets/ unsecured financial debt ≥ 125%

Net financial debt/ total assets ≤ 60%

Secured financial debt/ total assets ≤ 45%

# Capital market financing Convertible bonds

LEG

	2017/2025	2020/2028
Issue Size	<b>€400</b> m	<b>€550</b> m
Term / Maturity Date	8 years/ 1 September 2025	8 years/ 30 June 2028
Coupon	0.875% p.a. (semi-annual payment: 1 March, 1 September)	0.400% p.a. (semi-annual payment: 15 January, 15 July)
# of shares	3,531,959	3,580,370
Initial Conversion Price	€118.4692	€155.2500
Adjusted Conversion Price <sup>1</sup>	€113.2516 (since 2 June 2022)	€153.6154 (since 7 June 2022)
Issuer Call	From 22 September 2022, if LEG share price >130% of the then applicable conversion price	From 5 August 2025, if LEG share price >130% of the then applicable conversion price
ISIN	DE000A2GSDH2	DE000A289T23
WKN	A2GSDH	A289T2

1 Dividend-protection: The conversion price will not be adjusted until the dividend exceeds €2.63 (2017/2025 convertible) and €3.562 (2020/2028 convertible).

## LEG share information



13.6%

10.2%

76.2%

#### Basic data

Feb-13

Market segment Prime Standard
Stock Exchange Frankfurt
Total no. of shares 74,109,276
Ticker symbol LEG

ISIN DE000LEG1110

Indices MDAX, FTSE EPRA/NAREIT, GPR 250, Stoxx Europe 600, DAX 50

ESG, i.a. MSCI Europe ex UK, MSCI World ex USA, MSCI World

Custom ESG Climate Series

Weighting MDAX 4.1% (31.01.2024)

EPRA Developed Europe 2.9% (31.01.2024)

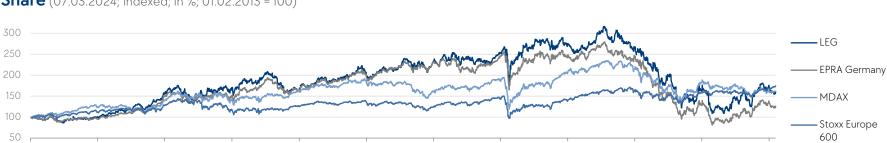
Feb-16

Feb-17

Feb-18

## **Share** (07.03.2024; indexed; in %; 01.02.2013 = 100)

Feb-15



Feb-19

Feb-20

Feb-21

Feb-22

#### 1 Shareholdings according to latest voting rights notifications.

Feb-14

Feb-24

Feb-23

Shareholder structure<sup>1</sup>

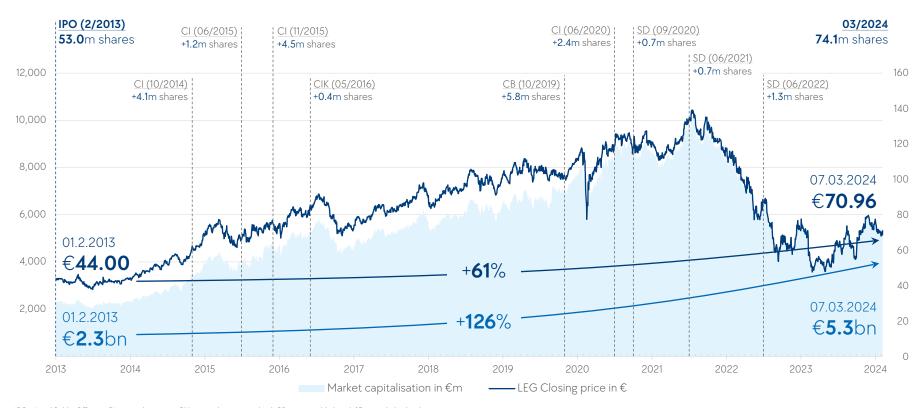
MFS

BlackRock

Other free float

# Share price and market capitalisation since IPO





## Financial calendar





For our detailed financial calendar, please visit <a href="https://ir.leg-se.com/en/investor-relations/financial-calendar">https://ir.leg-se.com/en/investor-relations/financial-calendar</a>

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