

Investor Presentation FY 2023

27 March 2024



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Experienced Management Board





Alexander Reindler

CEO



- Brings more than 25 years of international experience in leading positions in marketing, sales and management
- Formerly responsible for the global Health Care Business at Beiersdorf AG

Core competencies

General Management, brand building
 & implementation of change strategies



Igor Iraeta Munduate

COO



- Many years of experience as CTO at Igus GmbH and Stoba Präzisionstechnik
- Various technical management positions at Robert Bosch GmbH

Core competencies

 Digitalization, IoT, Industry 4.0, implementation of lean production systems, agile "Scrum" methods



Previous experience

- Responsible for Controlling, IT/Business processes and internal sales services as Vice president finance at Leifheit AG
- Years of experience as Head of Controlling at Leifheit AG

Core competencies

IT, Finance & Controlling

Executive Summary FY 2023





Group turnover up by 2.7% to 258 m€

- despite difficult economic conditions and weak consumption

Significant **improvement in gross margin** by 3.4 pp to 42.1%

Group EBIT significantly increased by 3.2 m€ to 6.0 m€ despite one-off compensation payment and other expenses totaling m€ 2.7 in connection with changes to the Board of Management

Free cash flow up by 3.3 m€ to 12.1 m€ due to improvement in working capital

Dividend proposal for 2023: 0,95 € + special dividend 0,10 €

Forecast 2024: turnover and earnings growth

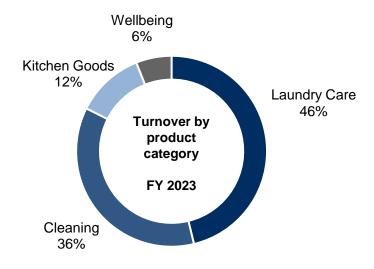
Leifheit Group structure

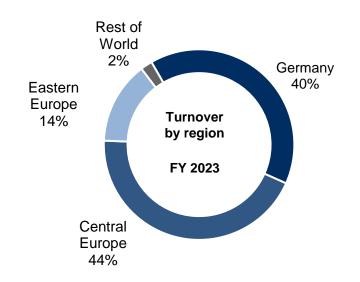










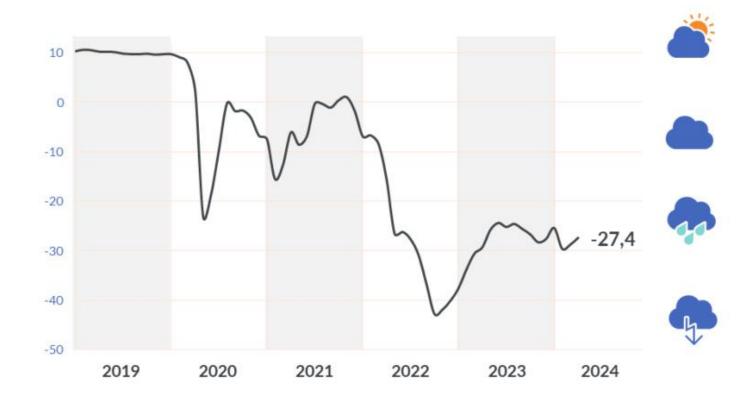


Consumer climate: stabilisation at a low level



GfK consumer climate index

March 2024, Germany



 Consumer demand in Europe is expected to remain weak, especially for non-food household products

Group turnover up 2.7 % in FY 2023 despite continuing difficult market environment



Group turnover by segment, region

in m€

	Group	Household	Wellbeing	Private Label
Turnover in m€	258.3	211.9	16.4	30.0
Growth '23 vs. '22	2.7%	3.8%	1,5%	-3,9%

	Germany	Central Europe	Eastern Europe	Rest of world
Turnover in m€	103.7	114.4	34.9	5.3
Growth '23 vs. '22	4.9%	2.9%	2.1%	-27.4%

- FY 2023 despite continuing difficult market environment
- Household and Wellbeing segments above previous year's level, Private Label down slightly

New record year for Leifheit Pegasus standing dryers

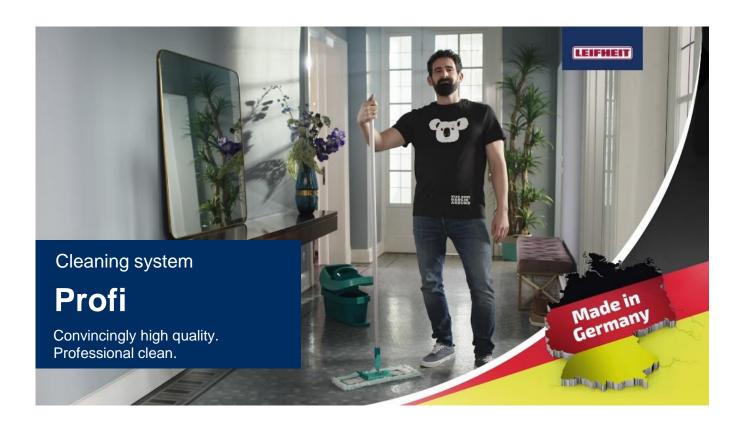




- Part of the Leifheit product family for 20 years
- New record number of 1.8 million Pegasus dryers sold in 2023
- Introduction of the premium model Pegasus
 150 Solid Slim Black meets the current color trend and is aimed at a target group that places high demands on design and aesthetics
- Our marketing campaigns as well as investments in lean and efficient production contributed to this success story and led to growth of 4.6% in the laundry care category

Success story 2023: Effective campaign with focus on Profi Cleaning system





- Successful Profi campaign including TV commercial led to increased consumer interest
- The campaign significantly contributed to the
 +3.9% growth in the cleaning category
- Market shares mechanical Cleaning Germany:
 - Fastest growing brand with +6,6% in a declining market
 - Strongest market share gains in core categories of Flat mops and cleaning mops

E-commerce growth +12.6% in 2023



Distribution channels

Turnover 2023 in % (previous year's figures)



- E-commerce fastest growing channel with
 +12,6% in 2023 consolidating E-commerce as the second strongest sales channel
- Expanding our D2C capabilities to enable profitable growth in key markets in Western Europe

New central European logistics hub





- New central European logistics hub at the logistics site in Chablis, France, which was previously operated exclusively by our subsidiary Birambeau
- Distribution across three logistics locations brings cost advantages, shortens transport routes to our customers and simultaneously reduces CO₂ emissions
- Expanding our D2C capabilities to enable profitable growth in key markets in Western Europe
- **New logistics platform** in operation since October 2023



FY 2023 Financials

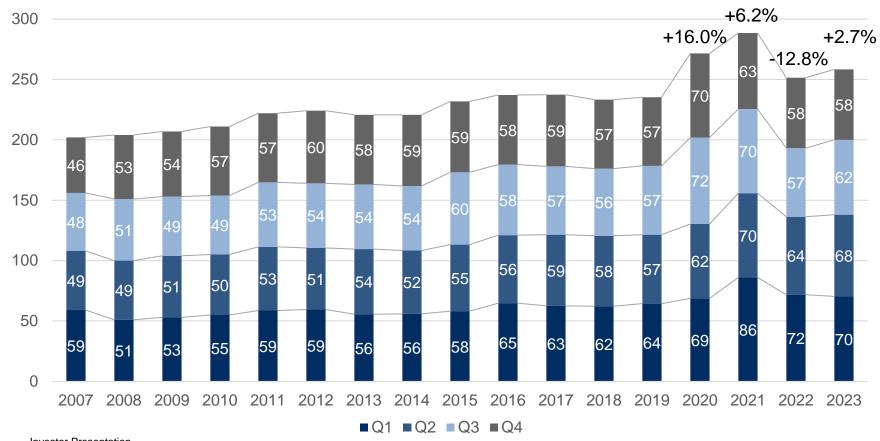


Group turnover up 2.7 % in FY 2023 despite continuing difficult market environment



Group turnover development by quarters

in m€



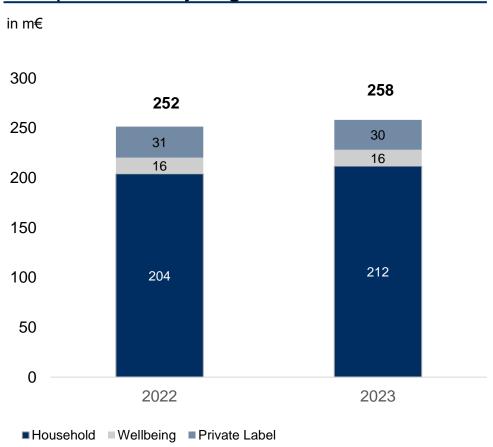
Successful initiatives deliver solid results despite the challenging economic environment and an unchanged subdued consumer sentiment

Household and Wellbeing segments above previous year's level, Private Label down slightly



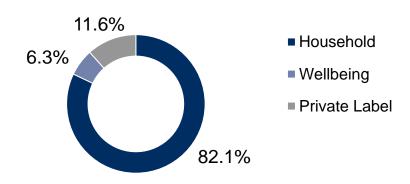
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Group turnover by segment

FY 2023

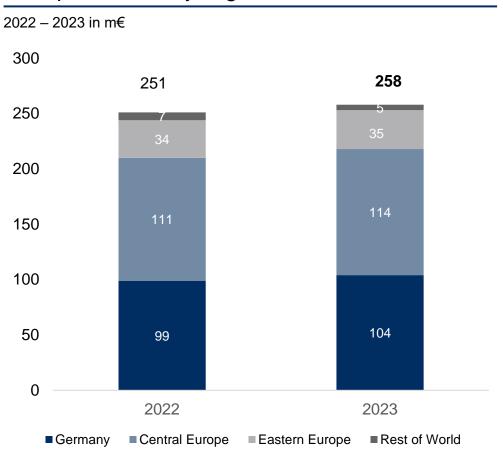


- Household segment up by +3.8% due to successful advertising campaigns
- Wellbeing segment up by +1.5% after significant decline in previous year
- Private Label segment down by -3.9%,
 Birambeau's kitchen products and Herby's laundry care products with declines

Back on growth track despite continuing inflation and difficult market environment

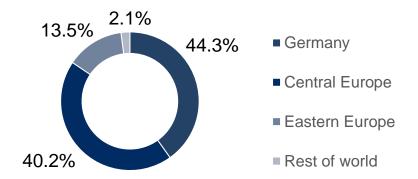


Group turnover by region



Group turnover by region

FY 2023



Germany up by +4.9%

Despite weak consumer climate, turnover growth due to successful advertising campaigns and distribution expansion

• Central Europe up by +2.9%

Significant double-digit sales growth in the Netherlands, due to successful advertising and additional listings, lower volumes in discount promotions in France

Eastern Europe up by +2.1%

Romania with double-digit growth rates, back on growth path in the Czech Republic, declines in Poland



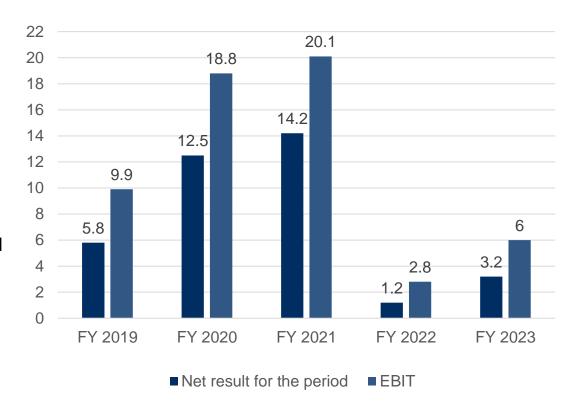


		FY 2022	FY 2023	Δ
Group turnover	m€	251.5	258.3	2.7%
Gross margin	%	38.7	42.1	3.4 pps
Foreign currency result	m€	2.9	-0.6	>-100%
EBIT	m€	2.8	6.0	>100%
EBIT margin	%	1.1	2.3	1.2 pps
Earnings before taxes (EBT)	m€	2.3	4.7	>100%
Net result for the period	m€	1.2	3.2	>100%
EPS	€	0.13	0.34	>100%

- One-off effects of 2.7 m€ caused by changes in the Management Board burdened administrative costs
- Despite this, EBIT increased due to successful advertising campaigns for profitable products and gross margin improvement
- Foreign currency result down due to realized exchange rate gains and losses, foreign currency valuations of balance sheet items and change in fair value of forward exchange contracts

Group earnings development

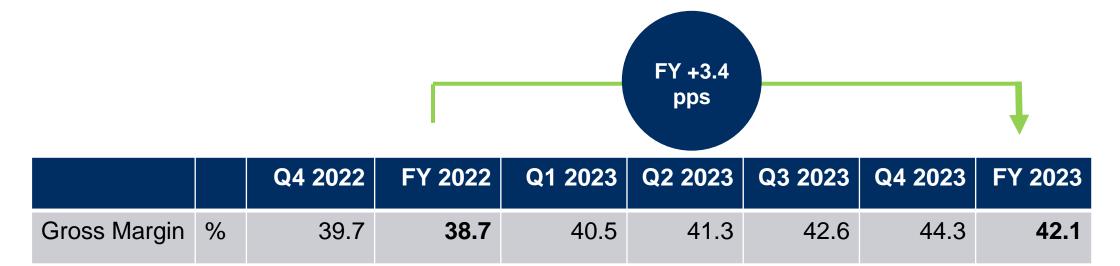
FY 2019 – FY 2023 in m€



Steadily increasing gross margins



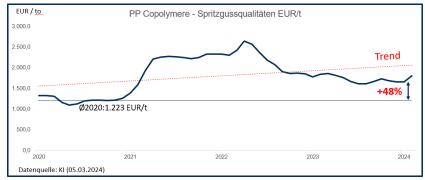
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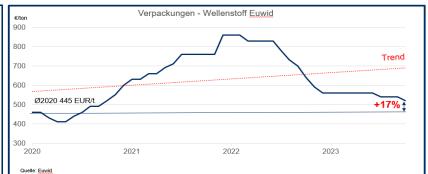


- Improvement in gross margin to 42.1% in FY 2023 (FY 2022: 38.7%) because of
 - sales price adjustments
 - positive product mix effects due to the focus on effective campaigns for profitable products
 - increasing productivity and efficiency in production and logistics
 - slight decline in procurement and energy costs, although the costs remain at a high level

Declines in procurement costs in 2023 vs. peak in 2022, but raw material and energy prices remain at high levels















- Average price increase of main raw materials appr. +41% vs. 2020* (+5% vs. previous month)
- Some raw material costs (esp. PP and Cotton) already with upward trend
- Price level of 2019/2020 will not be reached in the short term
- Major pricing impact: increased freight rates from Asia due to red sea crisis

*Calculation basis: average price 2020 vs. price as of February 2024

Free cash flow increased by 3.3 m€ from 8.8 m€ in FY 2022 to 12.1 m€ in FY 2023



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in m€	FY 2022	FY 2023	Δ
Cash flow from operating activities	14.0	20.8	6.8
Cash flow from investment activities	-5.3	-8.7	-3.4
Cash flow from financing activities	-10.6	-7.1	3.5
Free cash flow ¹	8.8	12.1	3.3
in m€	31/12/2022	31/12/2023	Δ
Cash and cash equivalents at the end of reporting period	36.3	41.3	5.0
Financial liabilities	-	-	-

- Free cash flow significantly improved by 3.3 m€ in FY 2023 as a result of improved working capital management
- Lower cash outflow from financing activities mainly due to the dividend payment of 6.7 m€ (2022: 10.0 m€)
- With Group liquidity totaling 41.3 m€ and without any liabilities to Banks, the company continues to have a **solid liquidity position**

¹ Cash flow from operating activities and from investment activities, adjusted for incoming and outgoing payments in financial assets and, if existing, from acquisition and divestiture of business divisions.

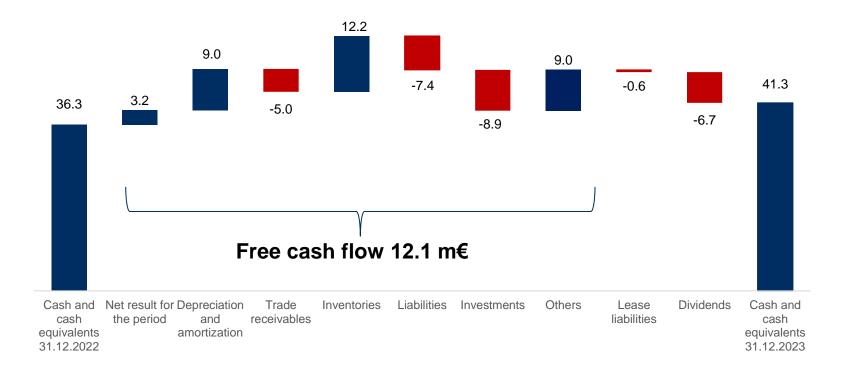
Group liquidity increased by 5 m€ from 36.3 m€ in 2022 to 41.3 m€ in 2023



20

Group liquidity

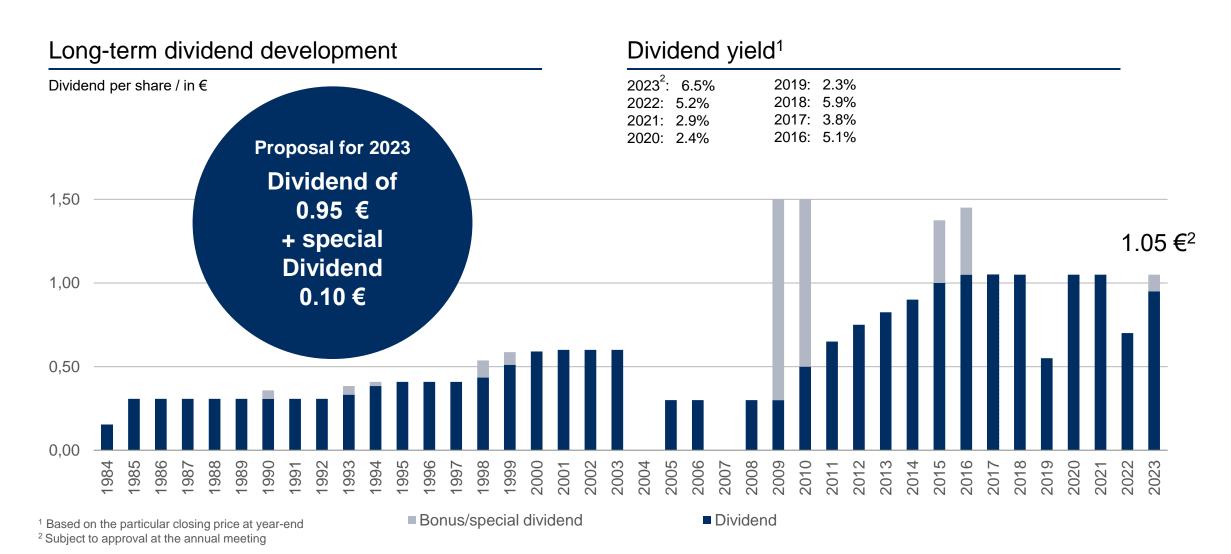
31/12/2022 vs. 31/12/2023 in m€



- Improvement in working capital, especially the reduction in inventories
- In addition, investment measures were postponed from Q4 2023 to Q1 2024
- Free cash flow affected in 2023 by one-off effects of 2.7 m€ caused by changes in the Management Board

Committed to shareholder returns





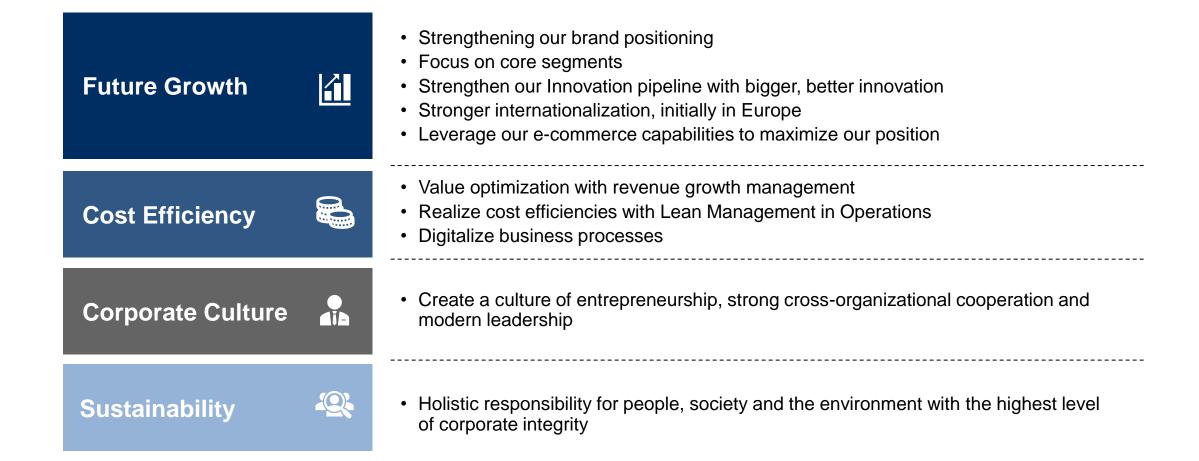


Outlook 2024



2024: Revision of our corporate strategy, focusing on growth and cost efficiency to position the Group for sustainable success





Celebrating 65th anniversary







- We celebrate 65 years of "German brand quality" and 40 years of Rotary dryer Linomatic - Made in Germany brand quality
- Further anchor the origin and longtime values of Leifheit in the minds of consumers at the POS
- Additional **1-year warranty** on all items

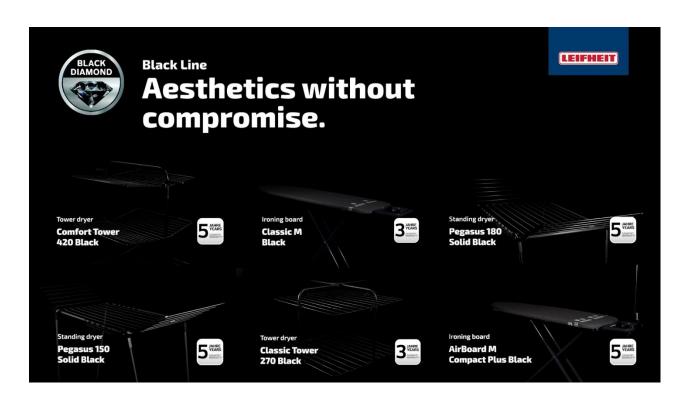


Innovation - Expansion of successful black line



25



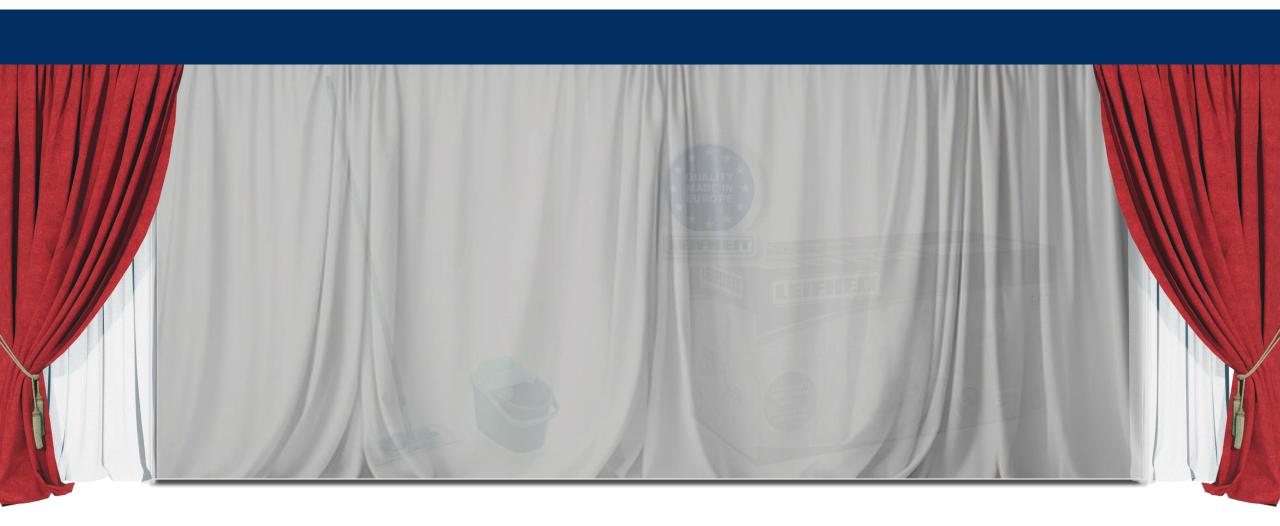


- Proven quality and stability meet stylish design
- Black Pegasus and tower dryers, as well as Air Board and Classic ironing Boards complement each other perfectly

nvestor Presentation March 2024

New Product innovation cleaning is coming up





Resilience: Managing strained supply chains in production and logistics



- Share of Group turnover with products from in-house production up by +4pp in 2023 to 64%
- Further increased the **share of European suppliers to 73** % (2022: 72%) to reduce risks and dependencies on procurement regions with long delivery times and strained transport routes
- Flexible and efficient factories
 - Modular concepts for core products, development of platforms and standardization of production lines
 - Learning factory: continuous improvement
 - Expansion of the production site in Blatná, CZ
- Logistics excellence and improvement of e-commerce capabilities to enable growth



2024 forecast Still challenging market environment ahead



	Forecast 2024
Group turnover	slightly above the previous year
Turnover Household	slightly above the previous year
Turnover Wellbeing	slightly below the previous year
Turnover Private Label	slightly above the previous year
Group EBIT	in a corridor of 10 m€ to 12 m€
Free Cashflow	about 10 m€

- Continued weak economy and subdued consumer sentiment
- Significant increase in sea freight costs since beginning 2024 with negative impact on earnings, particularly in Q1, but also in FY 2024
- Turnover is expected to decrease slightly in Q1 2024 vs. Q1 2023



Your questions, please.

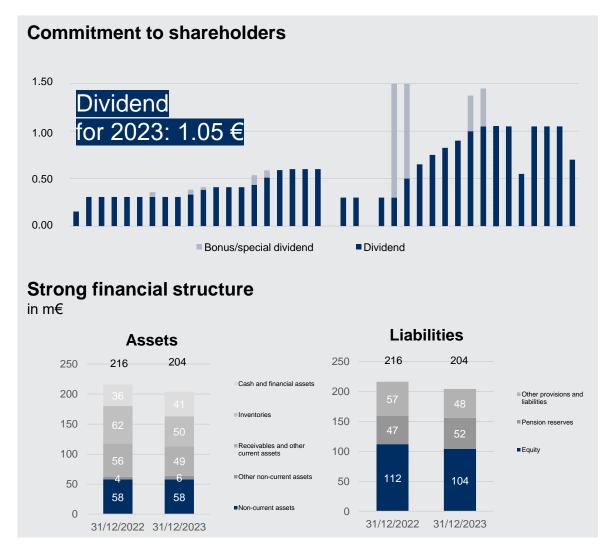


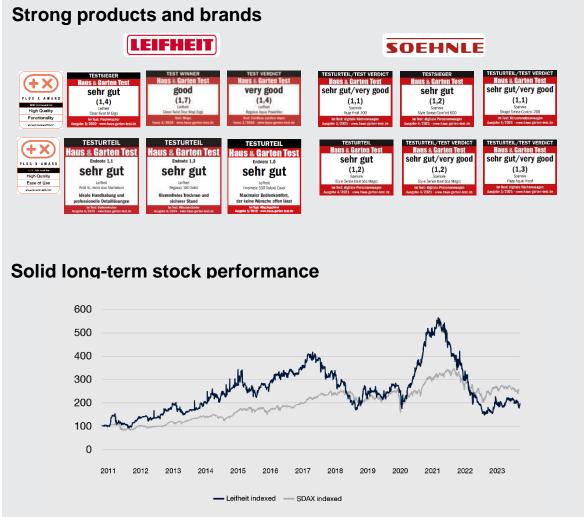


Annex

Leifheit is financially solid and pays reliable dividends to shareholders





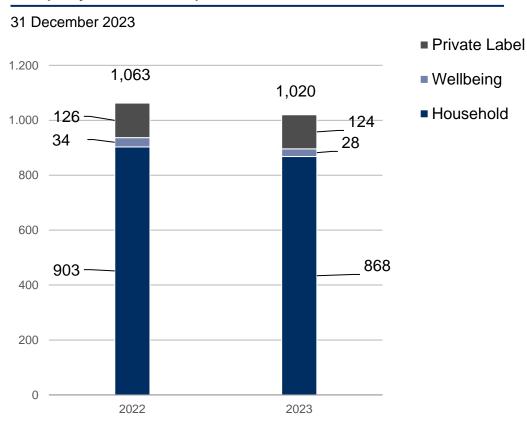


Investor Presentation

Majority of employees based in Europe

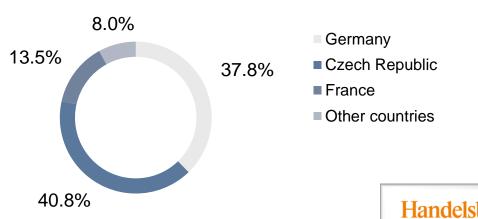


Employee development*



Employees by region*

31 December 2023







^{*} Only own staff, without temporary workers

Leifheit makes top quality household products



Profi Floor Wiper 4.6 stars



Leifheit rückenschonender Bodenwischer Profi XL micro Duo mit Aluminiumstiel 140cm, Wischmopp zum Lösen mit Fußklick, mit Bezug...

★★★☆☆ ~ 1.728

Profi XL Set 4.5 stars



Leifheit Set Wischtuchpresse Profi XL mit Bodenwischer 146cm und Rollen, 1x Mikrofaser Bezug für alle...

★★★★☆ ~ 10.402

Pegasus 150 black 4.7 stars



Leifheit Standtrockner Pegasus 150 Solid Black Edition, standfester Wäscheständer mit Flügeln auch für lange...

★★★★ × 11.534

Linomatic 600 Deluxe 4.7 stars



Leifheit Wäscheschirm Linomatic 600 Deluxe Cover mit Leineneinzug für saubere Wäsche, Wäschespinne für die...

★★★★ ~ 8.836

Our European production and logistic footprint ensures efficient and reliable supply to customers





Nassau/D (Leifheit/Soehnle)

- About 280 employees
- Marketing, sales, development, quality assurance, central administration
- Manufacturing of rotary dryers, vacuum jugs, roll holders and floor wipers



- About 75 employees
- Manufacturing of wall and tower dryers

Blatná/CZ (Leifheit)

- About 400 employees
- Manufacturing of tower dryers, wall dryers and floor wipers
- Logistic center Eastern Europe (LDE)



Operating in more than 80 countries with 14 own branches

- Head office and branches
- Sales region

Zuzenhausen/D (Leifheit)

- About 110 employees
- · Logistics center Central Europe (LDC)



Chablis/F (Leifheit/Birambeau)

- About 40 employees
- Logistic center Western Europe (LDW)

Investor Presentation

Distribution in all relevant distribution channels



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Blue Chip client base



Distribution channels

Turnover 2023 in % (previous year's figures)



Long-term financial overview



		2019	2020	2021	2022	2023
Group turnover	m€	234.0	271.6	288.3	251.5	258.3
Profitability						
Gross margin	%	43.1	45.0	42.3	38.7	42.1
Cash flow from operating activities	m€	15.9	4.0	16.4	14.0	20.8
Free cash flow	m€	10.1	-5.5	9.6	8.8	12.1
EBIT	m€	9.9	18.8	20.1	2.8	6.0
EBIT margin	%	4.2	6.9	7.0	1.1	2.3
EBT	m€	8.5	17.7	19.3	2.3	4.7
Net result for the period	m€	5.8	12.5	14.2	1.2	3.2
ROCE ¹	%	8.2	14.1	13.8	1.8	4.5

Investor Presentation

¹ Definition of ROCE changed in 2019, ROCE 2018 adjusted for comparability reasons

Long-term financial overview



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		2019	2020	2021	2022	2023
Per share						
Net result for the period, EPS ²	€	0.61	1.32	1.49	0.13	0.34
Free cash flow	€	1.06	-0.57	1.00	0.92	1.27
Dividend Special dividend	€	0.55	1.05	1.05 	0.70	0.95^{2} 0.10^{2}
Investments	m€	6.0	9.6	7.3	5.4	8.9
Depreciation	m€	8.2	8.5	7.8	7.5	9.0
		31/12/2019	31/12/2020	31/12/2021	31/12/2022	31/12/2023
Employees	No.	1,106	1,098	1,080	1,063	1,020
Balance sheet total ¹	m€	214.6	230.0	238.8	216.1	203.6
Equity	m€	96.2	100.4	111.3	112.5	103.8
Equity ratio	%	44.8	43.7	46.6	52.0	51.0
Liquidity	m€	50.3	38.8	38.1	36.3	41.3

¹ Not including repurchased treasury shares

² Dividend proposal

Testsieger

Leifheit AirBoard Deluxe XL Plus VDE

⊘ Vergleich.org

laus & Garten Tes

very good

convenient handling and professional detailed solution

2. Platz

Floor wiper

Profi micro duo







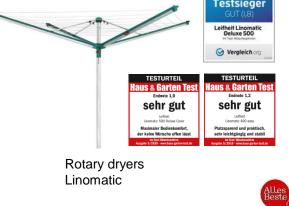
Empfehlung

aus & Garten Test sehr gut

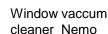


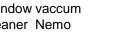


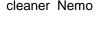
Window vaccum cleaners













Isolating mugs Flip 600 + 350 ml



Cordless vaccum wiper Regulus Aqua PowerVac



LEIFHEIT

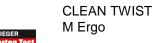
Laundry dryers Pegasus



Cordless vaccum Regulus PowerVac 2in1



Steam Mop CleanTenso





very good (1,4)

Leifheit Clean Wist M Ergs

Isolating jug Columbus



very good



(1,8)

CLEAN TWIST Disc Mop Ergo

(1,7)



Salad spinner Comport Line









Investor Presentation

Soehnle awards (selection)





sehr gut/very good









Personal Scales Style Sense Bamboo Magic



Body analysis scales Shape Sense Connect 100 + 200



TESTSIEGER Haus & Garten Test sehr gut gerät mit App-Anbindung sehr gut (1,2)Soehnle Systo Monitor 200



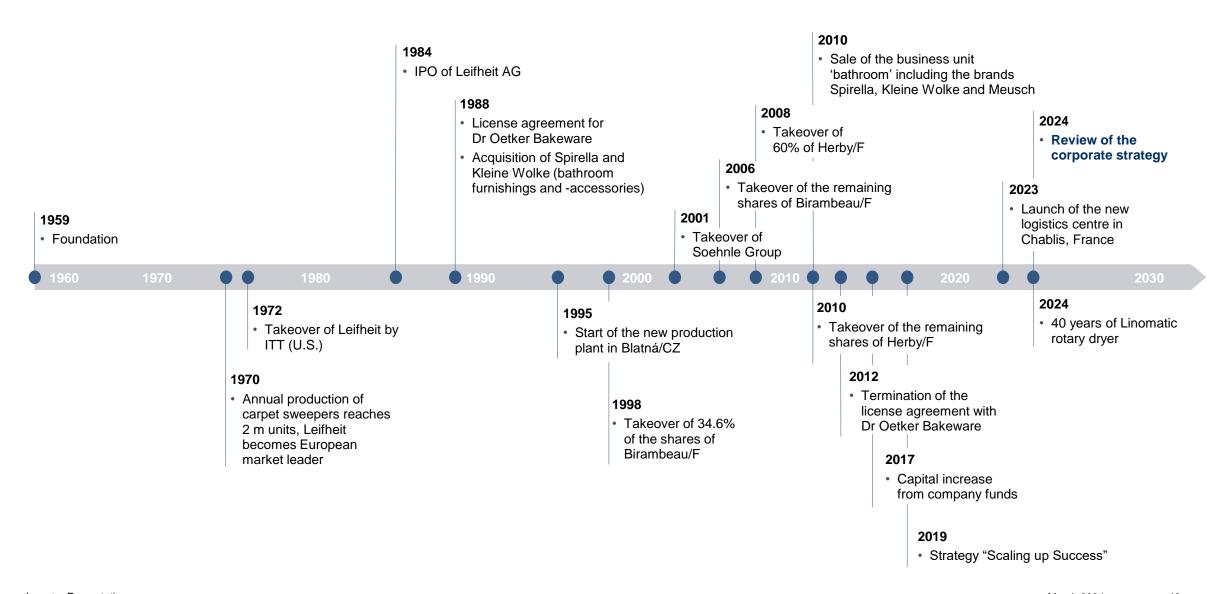
Page Aqua Proof Kitchen Scale

Blood pressure monitors Systo Monitor 200 + 300

Investor Presentation 39 March 2024

Leifheit – 65 years of passion for housework





European competitors by category







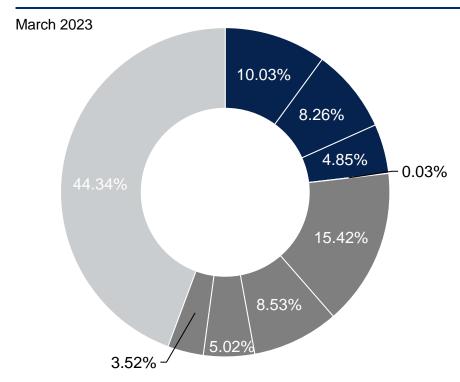




Significant free float and international investors



Shareholder structure



- Non free float shareholders¹
- Free float^{1,2}

23.17%

76.83%

- MKV Verwaltungs GmbH, Grünwald (GER), 10.03%
- Ruthild Loh, Haiger (GER), 8.26%
- Leifheit AG Nassau (GER), treasury shares, 4.85%
- Employee shares subject to a lock-up period 0.03%
- Alantra EQMC Asset Management, SGIIC, SA, Madrid (ES), 15.42%
- Gerlin Participaties Coöperatief U.A., Maarsbergen (NL), 8.53%
- MainFirst SICAV, Senningerberg (LUX), 5.02%
- Blackmoor Ownership Holdings Master Limited, London (UK), 3.52%
- Voting rights under notification threshold 44.34%

¹ Definition of German stock exchange for indices

² Including shareholdings of the management board

ESG: Strategic sustainability goals

Focus on climate neutrality till 2030



Analyse our emissions

Objectives until 2030

Emission reduction measures until 2030

Compensate

- Climate balance for our most important sites in scope 1 and scope 2 established in 2022
- Yearly climate balance in the future to measure progress
- Substantially reduce the emissions of direct greenhouse gases (scope 1 emissions)
- 100% renewable energies with a electricity mix (scope 2 emissions)
- Substantially reduce the emissions of indirect emissions (scope 3)

- Energy: increase efficiency, savings and share of renewable energies
- Mobility: reduce of vehicle fleet emissions at our sites, reduce CO₂ emissions of employees' drive
- Products:

 long-lasting and high-quality products with
 long life cycle, increase
 recycled share in
 products, packaging
 and displays
- Distribution: lean production, reduce transport routes and supply logistics

Compensate non avoidable emissions by means of certified projects for climate protection

Read more at our sustainability report 2023

www.leifheit-group.com/en/investor-relations/reports-and-presentations/



Scope 1: direct emissions from the company's owned

(upstream + downstream)

¹ Scope 1 and scope 2 emissions

or controlled resources e.g. gas, fuel, refrigerants Scope 2: indirect emissions from purchased energy,

e.g. electricity

Scope 3: indirect emissions in the value chain,

Our ESG Principles



LEIFHEIT

What sustainability means to us: Responsible actions toward the environment and people, corporate integrity and durable, high-quality products



Environment

Climate-neutral by 2030:1 Avoiding and reducing carbon emissions, supporting climate protection projects

Durable, high-quality products that make life at home easier and more convenient

Efficient use of resources without sacrificing quality

European production and logistics footprint with close connections to our customers

Compliance with applicable laws and regulations in our production activities (WEEE, RoHS, REACH, PAH, Ecodesign Directive, etc.)

Strict environmental standards in our supply chain, laid down in our Supplier Code of Conduct



Social

Open, positive corporate culture driven by performance and teamwork

HR strategy geared towards employer attractiveness

Focus on employee safety and health

Diversity and offer equality of opportunity

Fair and competitive pay, training and continuing education

Strict social standards in the supply chain, laid down in our Supplier Code of Conduct

> Giving back to society at our locations



Governance

Responsible corporate management and compliance

High transparency for stakeholders through quarterly reporting and regular news updates

Compliance management system (CMS), including guidelines and measures to ensure compliant and ethical conduct

Combating corruption and bribery as integral part of CMS

Protecting personal data according to the high standards of the GDPR



Read more at our sustainability report 2023

www.leifheit-group.com/en/investor-relations/reports-and-presentations/

March 2024

Investor Presentation

¹ Scope 1 and scope 2 emissions

Leifheit is frequently top company in home appliances and household goods categories



We are pleased that our efforts towards sustainability are being noticed and rewarded by consumers.

- For example, we were awarded the "Germany's Best Sustainability" seal once again in 2023 for the third year running. The study was conducted by the IMWF Institut für Management- und Wirtschaftsforschung with research support from the Hamburg Institute of International Economics (HWWI) on behalf of Focus Money and Deutschland Test. The study analyses social listening data for some 19,600 companies and brands. It examines aspects of ecological, economic and social sustainability. The results show who is committed to sustainability from the consumer's point of view.
- As in the two previous years, the FAZ-Institut also once again awarded Leifheit the "Excellent
 Sustainability" certificate. The study analysed social listening data for some 20,000 companies and brands
 in a similar manner.
- In addition, Leifheit was awarded the "Maximum Trust 2023" award once again, achieving the highest ranking in the household products category. The study was conducted by the IMWF Institut für Management-und Wirtschaftsforschung on behalf of Focus Money and Deutschland Test.
- In the "Sustainability Champions" study conducted in cooperation with the daily newspaper Die Welt, the Leifheit and Soehnle brands were rated "very sustainable" in the "Household goods/kitchen utensils" sector. The result is based on a consumer survey in which a total of 1,291 companies from 78 sectors were assessed.

Financial calendar and contact



Financial calendar 2024

27 March 2024

Annual reports 2023, sustainability report including non-financial Group report 2023

Investor and analyst conference call

8 May 2024

Quarterly statement for the period ending 31 March 2024

13-15 May 2024

Equity Forum – Spring Conference, Frankfurt

29 May 2024

Annual General Meeting

8 August 2024

Financial report for the period ending 30 June 2024

12 November 2024

Quarterly statement for the period ending 30 September 2024

25-27 November 2024

Deutsche Börse – German Equity Forum 2024, Frankfurt

Contact

Corporate Communications / Investor Relations

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