

## Investor Presentation Q1 2024

8 May 2024



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#### **Experienced Management Board**



#### **Previous experience**

- Brings more than 25 years of international experience in leading positions in marketing, sales and management
- Formerly responsible for the global Health Care Business at Beiersdorf AG

#### Core competencies

 General Management, brand building & implementation of change strategies



#### Previous experience

- Many years of experience as CTO at Igus GmbH and Stoba Präzisionstechnik
- Various technical management positions at Robert Bosch GmbH

#### **Core competencies**

 Digitalization, IoT, Industry 4.0, implementation of lean production systems, agile "Scrum" methods



#### **Previous experience**

- Responsible for Controlling, IT/Business processes and internal sales services as Vice president finance at Leifheit AG
- Years of experience as Head of Controlling at Leifheit AG

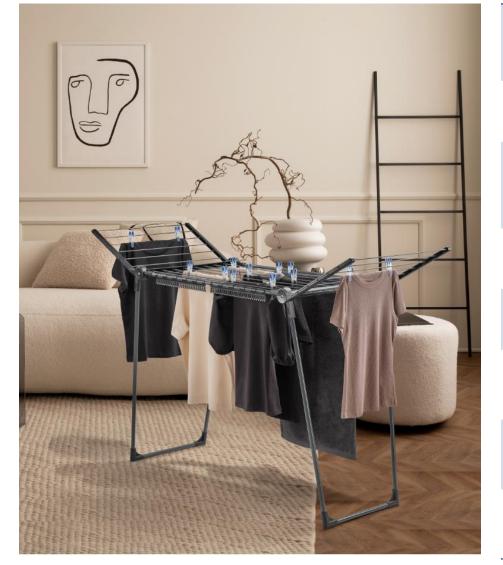
#### **Core competencies**

IT, Finance & Controlling



### **Executive Summary: Leifheit starts 2024 with higher profitability**





Group turnover at 65.9 m€ in line with expectations, decline by 6.2% due to base effects in the discounter channel

Strong improvement in gross margin by 4.2 pp to 44.7% due to product mix effects and increased efficiency

Group EBIT increased by 1.1 m€ to 3.4 m€, mainly due to the improved gross margin

Free cash flow up from -3.4 m€ to 1.0 m€ due to improvement in working capital

Share buyback program resolved with a total volume of up to 8.5 m€

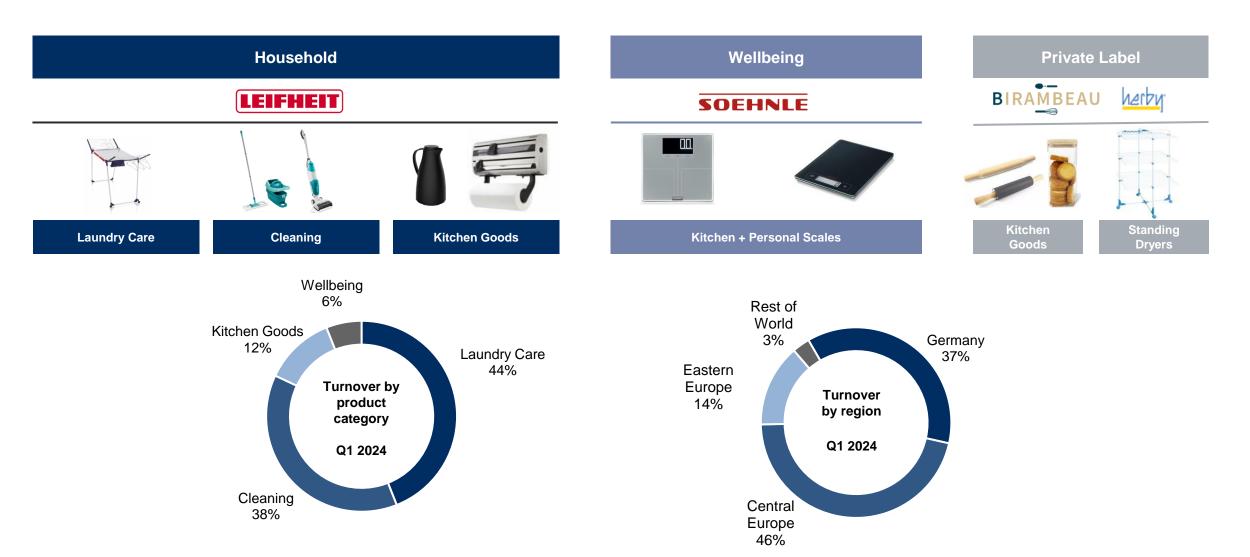
Forecast 2024 confirmed: Turnover and earnings growth

Upcoming launch of new Black Line products and promising innovation in the cleaning product category

New, holistic corporate strategy with focus on profitable long-term growth from June

### Leifheit Group structure



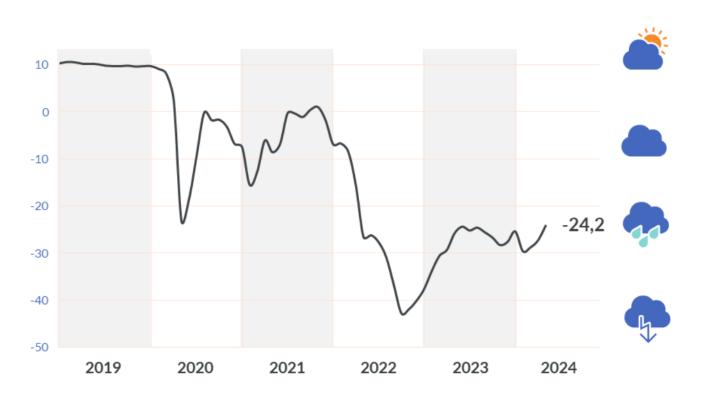


### **Consumer climate: recovery at a low level**



#### GfK consumer climate index

#### May 2024, Germany



- The recovery in consumer sentiment in Germany continued in April.
- However, the sentiment is still at an extremely low level and there is still no strong momentum for domestic demand.

Quelle: GfK Konsumklima powered by NIM | co-funded durch die Europäische Kommission | 4/24

© GfK und NIM

## Group turnover in line with expectations – affected by base effects in the discounter channel

Group turnover by segment, region

in m€

	Group	Household	Wellbeing	Private Label
Turnover in m€	65.9	55.4	3.9	6.6
<b>Growth</b> Q1 '24 vs. Q1 '23	-6.2%	-5.2%	-7.8%	-13.5%

	Germany	Central Europe	Eastern Europe	Rest of world
Turnover in m€	24.3	30.5	9.3	1.8
<b>Growth</b> Q1 '24 vs. Q1 '23	-21.2%	0.8%	15.7%	57.3%



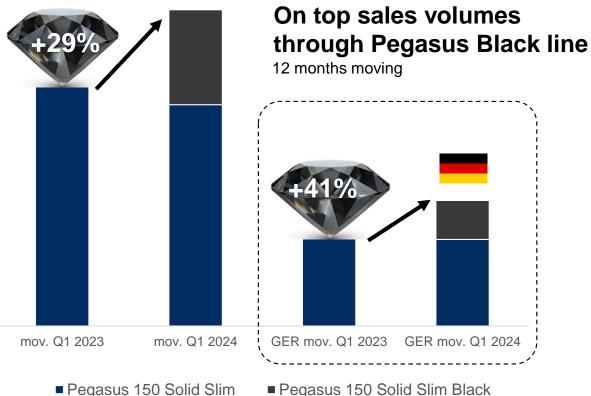
- Group turnover down as expected due to missing discounter promotions, especially in Germany
- Expansion of distribution in important European core markets and growth in the e-commerce channel partially compensated for this

#### Highlights Q1 2024

# Continuing strong demand for Leifheit Pegasus standing dryers

- **Premium dryer Pegasus 150 Solid Slim Black** meets the current color trend and is aimed at a target group that places high demands on design and aesthetics
- Our marketing campaigns as well as investments in lean and efficient production contribute to this success story







#### Highlights Q1 2024

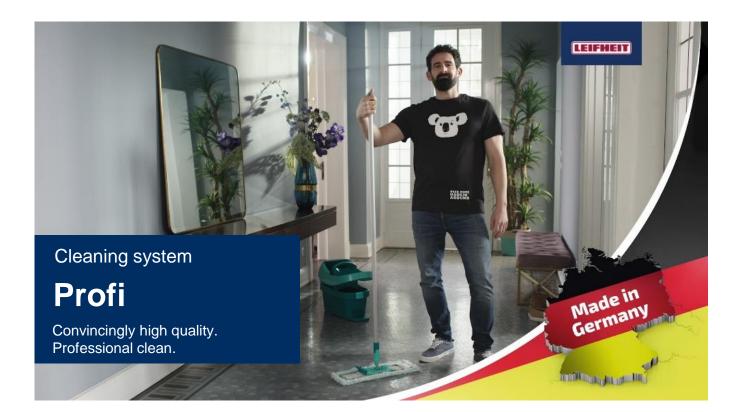
## 40 years of Linomatic rotary dryer – 26% turnover growth in Q1 2024 vs. Q1 2023



Successful international promotions to mark the 40th anniversary of the Linomatic rotary dryer

Highlights Q1 2024

Continuing support of the successful campaign with focus on Profi Cleaning system resulted in Turnover growth of ~15 % for the product range in Q1





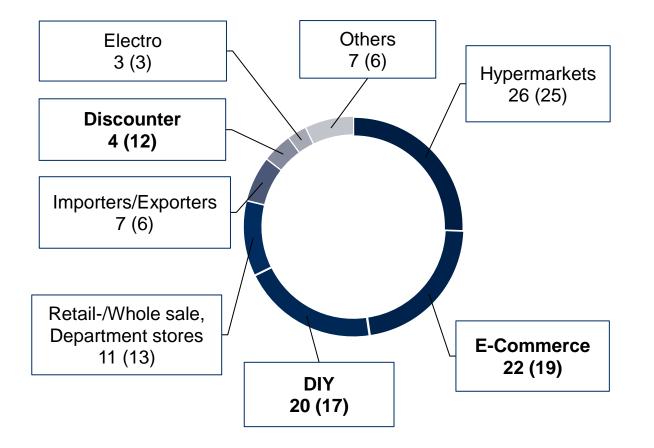
- Successful **Profi campaign** including TV commercial led to increased consumer interest
- Market shares Mechanical Cleaning Germany:
  - Fastest growing brand with +6.6% in a declining market in 2023
  - Strongest market share gains in core categories of Flat mops and Round mops

## Strong E-commerce growth of +11.6% in Q1 2024



#### Distribution channels

Turnover Q1 2024 in % (previous year's figures)



- E-commerce one of the fastest growing channel with +11.6% in Q1 2024
- **Expanding our D2C capabilities** to enable profitable growth in key markets in Western Europe
- Distribution gains in **DIY**
- General reduction of non-food promotions in the discounter channel



## Q1 2024 Financials

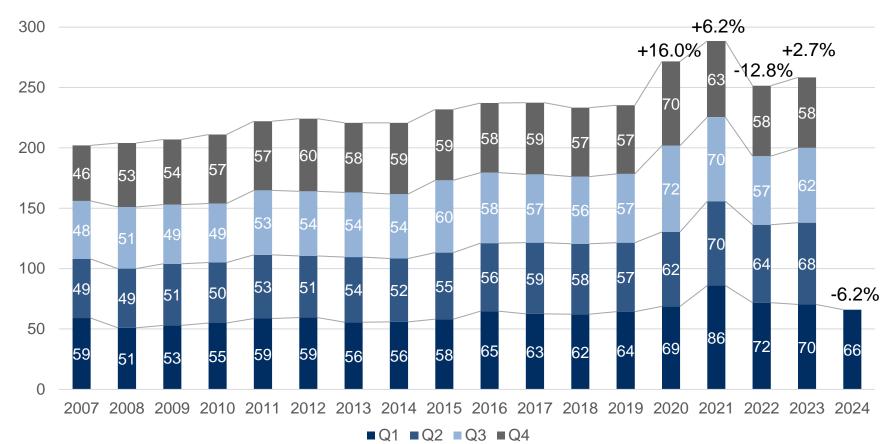


### Group turnover Q1 2024 in line with expectations



#### Group turnover development by quarters

in m€



Base effects in the discounter channel leads to yoy turnover decline

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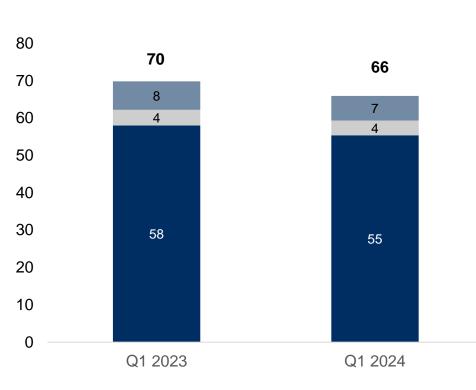
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Expansion of distribution in European core markets and growth in the e-commerce channel partially compensated for this in m€

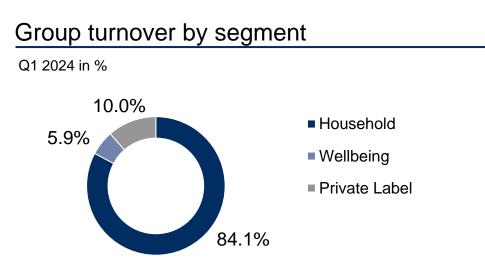
# Turnover decline across all segments in Q1 2024 as expected, but on track for 2024 turnover forecast



Group turnover by segment



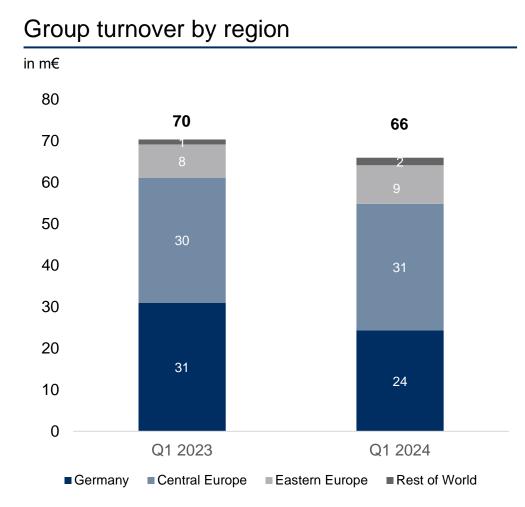




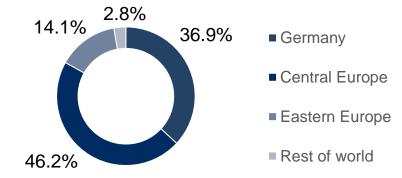
- Household segment down by -5.2%, subdued consumer sentiment and missing discounter promotions burdened business in the cleaning and laundry care categories
- Wellbeing segment down by -7.8% against the background of product range adjustments
- Private Label segment down by -13.5%, mainly due to lower sales partner promotions. As a result, turnover of Birambeau kitchen products and Herby laundry care products declined

## Germany strongly affected by missing discounter promotions/ all other sales regions with positive development





#### Group turnover by region Q1 2024 in %



- Germany down by -21.2%,
   mainly due to missing discounter promotions
- Central Europe up by +0.8%,

due to distribution expansion and positive development of ecommerce business in important European core markets

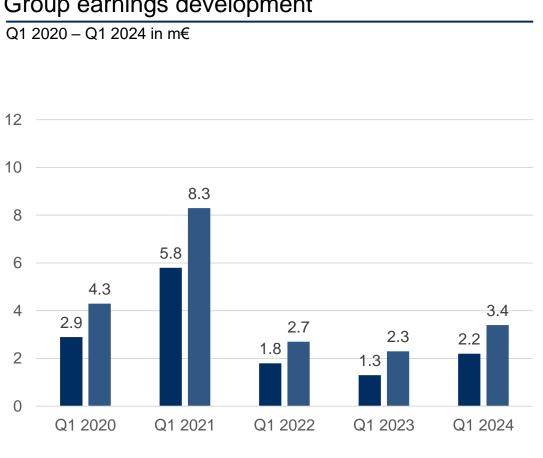
Eastern Europe strongly up by +15.7%, several countries with double-digit growth rates and thanks to increased demand for products of the Leifheit brand

## EBIT increased due to improved gross margin, despite rising sea freight costs



		Q1 2023	Q1 2024	Δ
Group turnover	m€	70.3	65.9	-6.2%
Gross margin	%	40.5	44.7	4.2 pps
Foreign currency result	m€	0.4	0.3	-23.1%
EBIT	m€	2.3	3.4	45.5%
EBIT margin	%	3.3	5.2	1.9 pps
Earnings before taxes (EBT)	m€	1.9	3.1	65.5%
Net result for the period	m€	1.3	2.2	72.8%
EPS	€	0.13	0.23	76.9%

- Higher margins due to positive mix effects due to focus ٠ on products manufactured in Europe
- In addition, productivity increases lead to positive cost ٠ effects
- Significant increase in freight costs since the beginning ٠ of the year



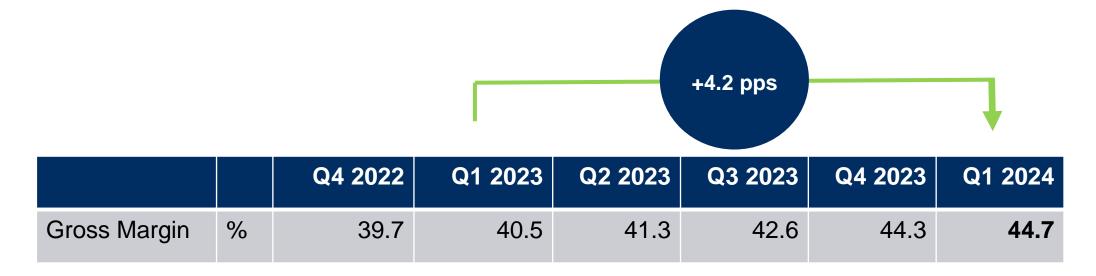
Net result for the period

Group earnings development

■ EBIT

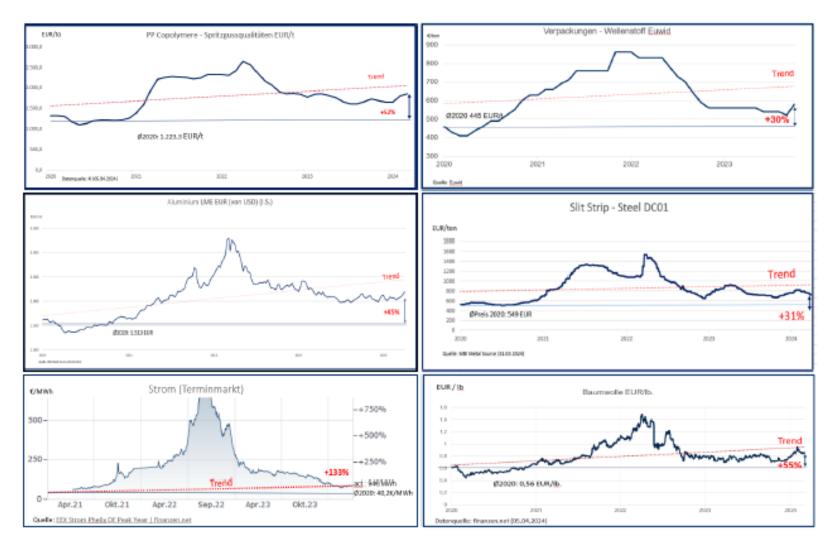
#### **Steadily increasing gross margins**





- Improvement in gross margin to 44.7% in Q1 2024 (Q1 2023: 40.5%) because of
  - positive product mix effects due to the focus on effective campaigns for profitable products
  - increasing productivity and efficiency in production and logistics
  - slight decline in procurement and energy costs, although the costs remain at a high level
  - rising sea freight costs due to red sea crisis

## Declines in procurement costs in 2023 vs. peak in 2022, but raw material and energy prices remain at high levels



- Average price increase of main raw materials appr. +43% vs. 2020\* (+2% vs. previous month)
- Some raw material costs (esp. PP and Cotton) with upward trend
- Price level of 2019/2020 will not be reached in the short term
- Major pricing impact: increased sea freight rates from Asia due to red sea crisis

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<sup>\*</sup>Calculation basis: average price 2020 vs. price as of March 2024

## Positive free cash flow of 1.3 m€ after -3.4 m€ in Q1 2023



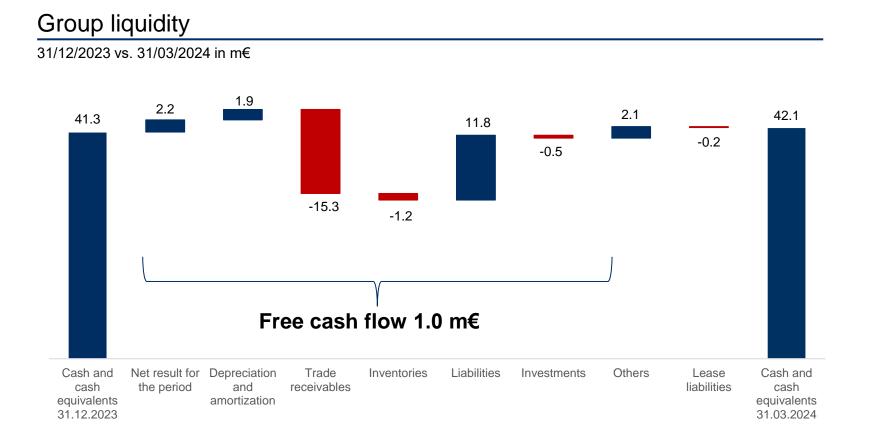
in m€	Q1 2023	Q1 2024	Δ
Cash flow from operating activities	-2.1	1.4	3.5
Cash flow from investment activities	-1.3	-0.4	0.9
Cash flow from financing activities	-0.1	-0.2	-0.1
Free cash flow <sup>1</sup>	-3.4	1.0	4.4
in m€	31/03/2023	31/03/2024	Δ
Cash and cash equivalents at the end of reporting period	32.8	42.1	9.3
Financial liabilities	-	-	-

- Free cash flow up by 4.4 m€ to 1.0 m€ due to improvement in working capital
- Cash outflow from financing activities was almost stable at -0.2 m€ (Q1 2023: -0.1 m€)
- With Group liquidity totaling 42.1 m€ and without any liabilities to banks, the company continues to have a solid liquidity position

<sup>1</sup> Cash flow from operating activities and from investment activities, adjusted for incoming and outgoing payments in financial assets and, if existing, from acquisition and divestiture of business divisions.

## **Increase in Group liquidity**

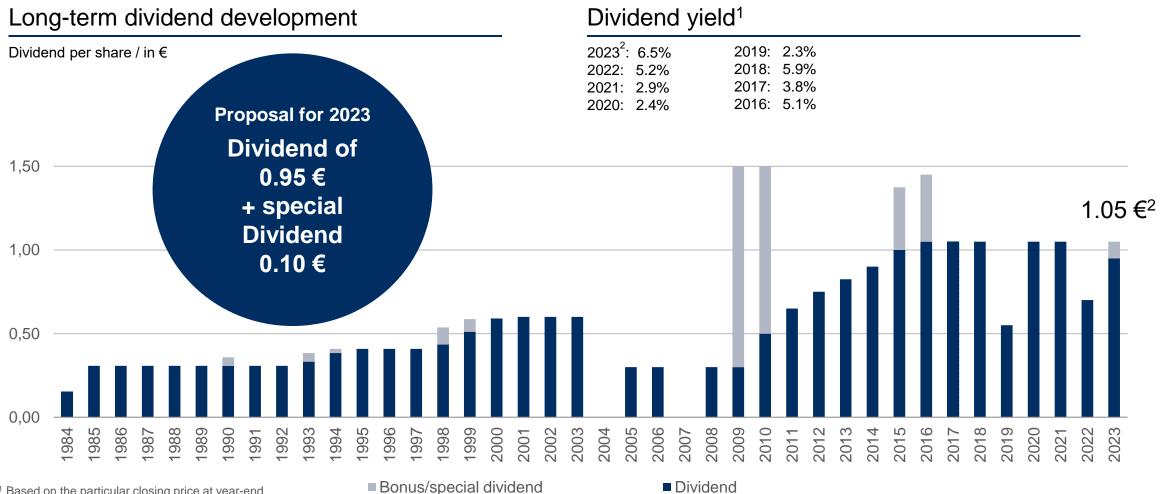




- Free cash flow increased in Q1 2024 to 1.0 m€ (Q1 2023: -3.4 m€)
- Positive effects from the stronger increase in liabilities, the lower increase in receivables, the better period results, and the lower investments outweigh the stronger increase in inventories

### Committed to shareholder returns





<sup>1</sup> Based on the particular closing price at year-end

<sup>2</sup> Subject to approval at the Annual General Meeting

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# Share Buy-back program to enable shareholders to participate on good liquidity situation

- Management Board resolved share buy-back program with a total volume of up to 8.5 m€
- Expected term from approx. 13 May 2024 until approx.
   11 December 2024
- Shares will be acquired via XETRA trading on the Frankfurt Stock Exchange and via Tradegate Exchange
- The program will be carried out by an independent credit institute, that will decide on the timing of the acquisition of the shares independently and uninfluenced by Leifheit AG







# 2024: Revision of our corporate strategy, focusing on growth and cost efficiency to position the Group for sustainable success

Future Growth		<ul> <li>Strengthening our brand positioning</li> <li>Focus on core segments</li> <li>Strengthen our Innovation pipeline with bigger, better innovation</li> <li>Stronger internationalization, initially in Europe</li> <li>Leverage our e-commerce capabilities to maximize our position</li> </ul>
Cost Efficiency		<ul> <li>Value optimization with revenue growth management</li> <li>Realize cost efficiencies with Lean Management in Operations</li> <li>Digitalize business processes</li> </ul>
Corporate Culture	Lib	<ul> <li>Create a culture of entrepreneurship, strong cross-organizational cooperation and modern leadership</li> </ul>
Sustainability	Q	<ul> <li>Holistic responsibility for people, society and the environment with the highest level of corporate integrity</li> </ul>



### **Celebrating 65th anniversary**





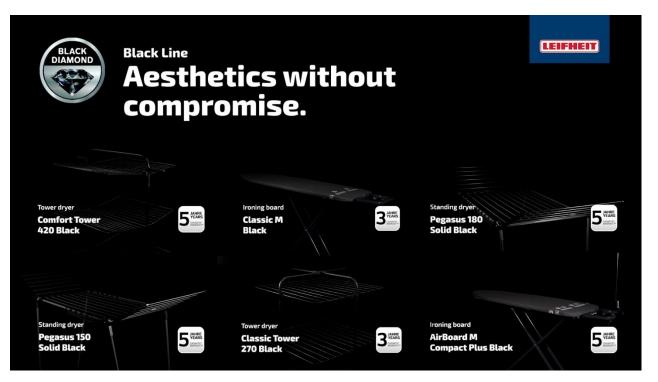
- We celebrate 65 years of "German brand quality" and 40 years of Rotary dryer Linomatic - Made in Germany brand quality
- Further anchor the origin and longtime values of Leifheit in the minds of consumers at the POS
- Additional **1-year warranty** on all items



#### Innovation – Expansion of successful black line



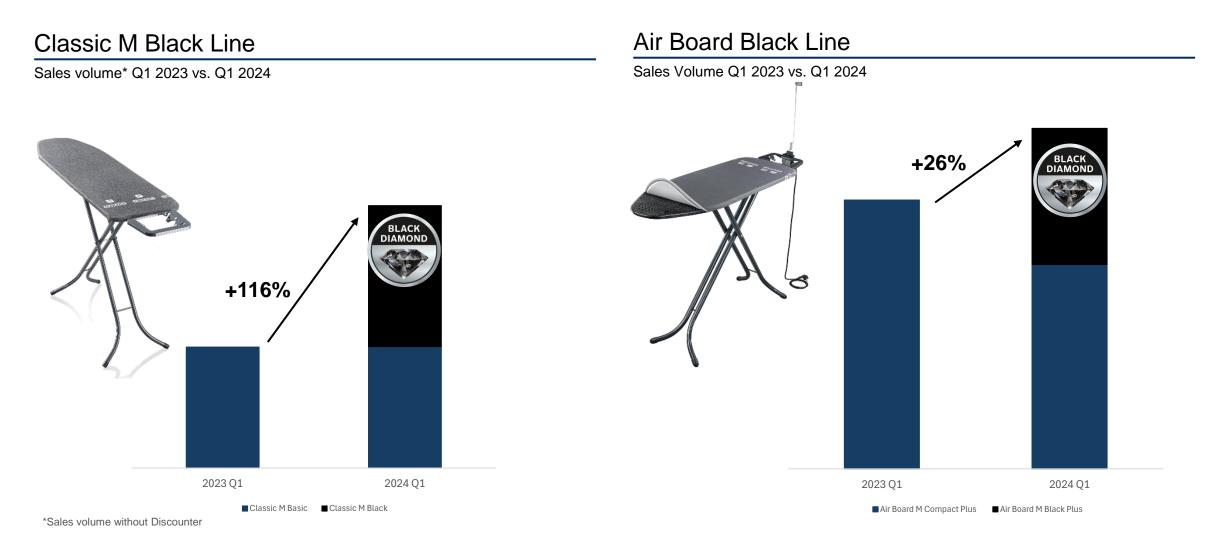




- Proven quality and stability meet stylish design
- Black Pegasus and tower dryers, as well as Air Board and Classic ironing Boards complement each other perfectly

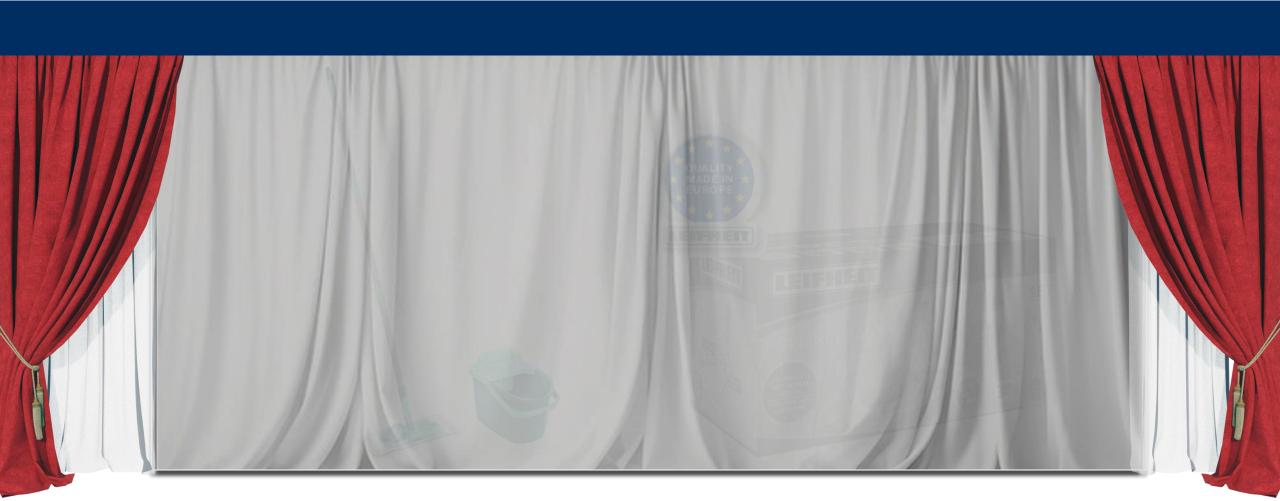
## Innovation – On top volumes through Black Line ironing boards





### New Product innovation cleaning is coming up





# Resilience: Managing strained supply chains in production and logistics



- Share of Group turnover with products from in-house production up by +4pp in 2023 to 64%
- Further increased the **share of European suppliers to 73%** (2022: 72%) to reduce risks and dependencies on procurement regions with long delivery times and strained transport routes
- Flexible and efficient factories
  - **Modular concepts** for core products, development of platforms and standardization of production lines
  - Learning factory: continuous improvement
  - Expansion of the production site in Blatná, CZ
- Logistics excellence and improvement of e-commerce capabilities to enable growth



## 2024 forecast confirmed Still challenging market environment ahead



	Forecast 2024
Group turnover	slightly above the previous year
Turnover Household	slightly above the previous year
Turnover Wellbeing	slightly below the previous year
Turnover Private Label	slightly above the previous year
Group EBIT	in a corridor of 10 m€ to 12 m€
Free Cashflow	about 10 m€

- Continued weak economy and subdued consumer sentiment
- Significant increase in sea freight costs since beginning 2024 with negative impact on earnings in FY 2024

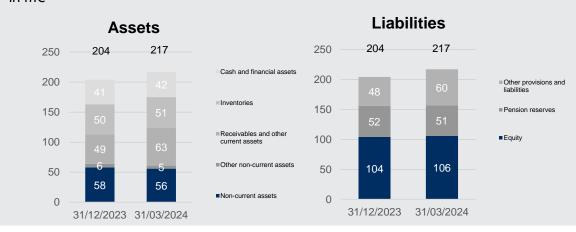


## Annex

## Leifheit is financially solid and pays reliable dividends to shareholders



#### Strong financial structure in m€



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#### Solid long-term stock performance

Strong products and brands

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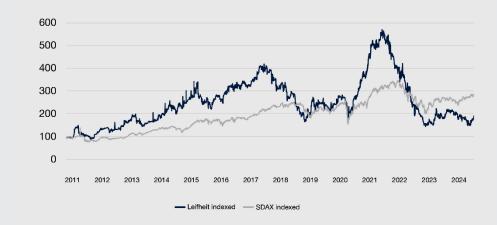
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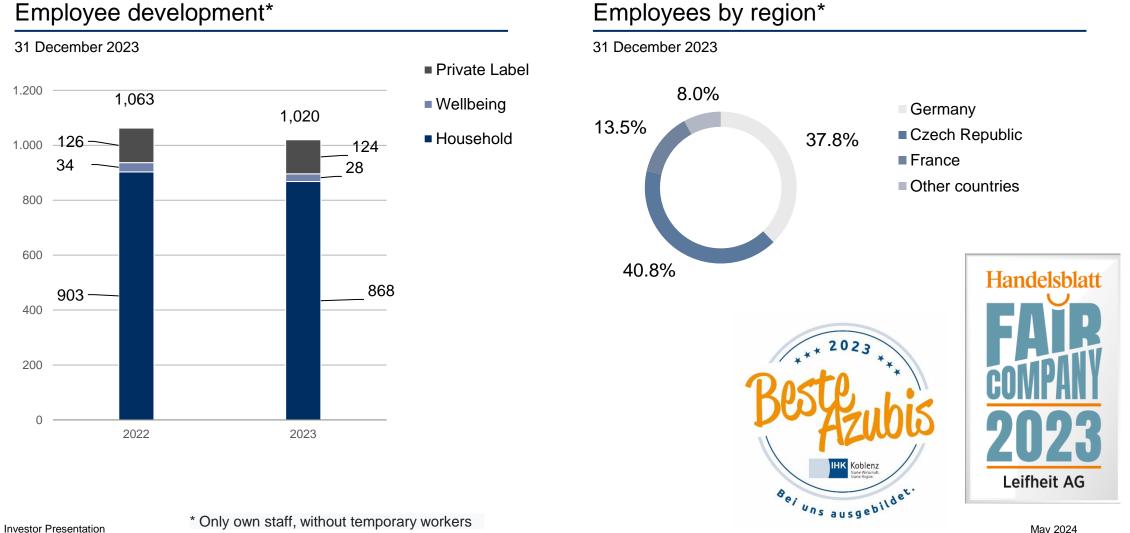
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## Majority of employees based in Europe





## Leifheit makes top quality household products



Profi Floor Wiper 4.6 stars



Leifheit rückenschonender Bodenwischer Profi XL micro Duo mit Aluminiumstiel 140cm, Wischmopp zum Lösen mit Fußklick, mit Bezug... ★★★★☆ ~ 1.728 Profi XL Set 4.5 stars



Leifheit Set Wischtuchpresse Profi XL mit Bodenwischer 146cm und Rollen, 1x Mikrofaser Bezug für alle... \*\*\*\*\*\*\* ~ 10.402 Pegasus 150 black 4.7 stars

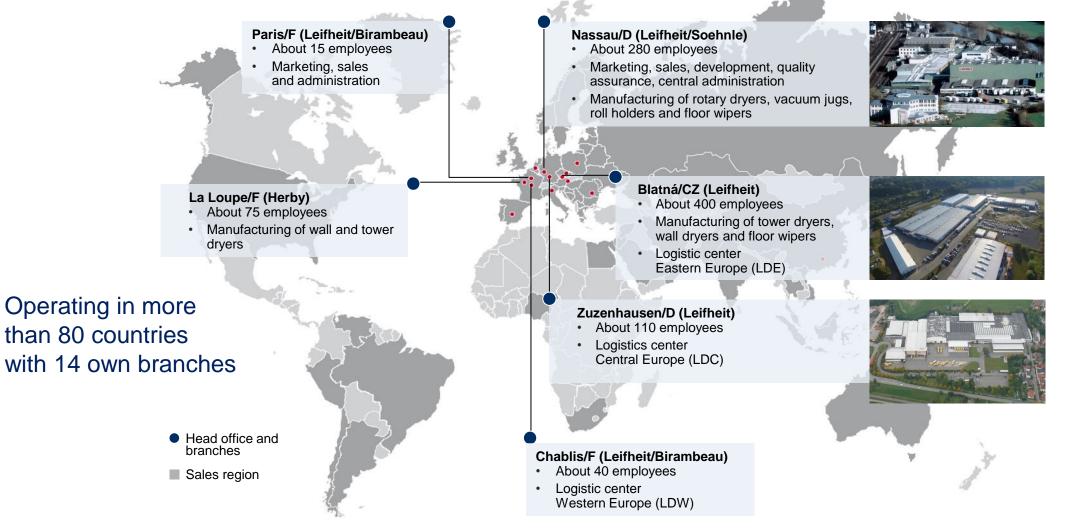


Leifheit Standtrockner Pegasus 150 Solid Black Edition, standfester Wäscheständer mit Flügeln auch für lange... ★★★★☆ ~ 11.534 Linomatic 600 Deluxe 4.7 stars



Leifheit Wäscheschirm Linomatic 600 Deluxe Cover mit Leineneinzug für saubere Wäsche, Wäschespinne für die...

# Our European production and logistic footprint ensures efficient and reliable supply to customers



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#### Annex

### **New central European logistics hub**





- New central European logistics hub at the logistics site in Chablis, France, which was previously operated exclusively by our subsidiary Birambeau
- Distribution across three logistics locations brings cost advantages, shortens transport routes to our customers and simultaneously reduces CO<sub>2</sub> emissions
- Expanding our D2C capabilities to enable profitable growth in key markets in Western Europe
- **New logistics platform** in operation since October 2023

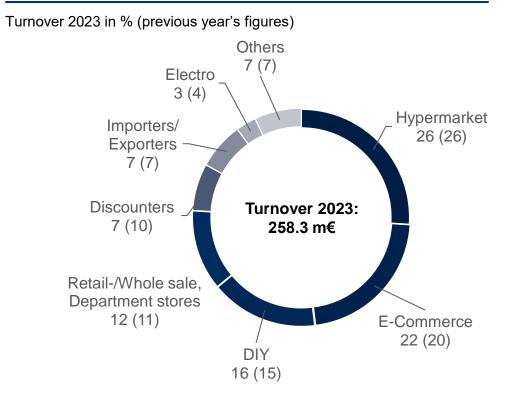
Annex

## **Distribution in all relevant distribution channels**



Blue Chip client base amazon Système ( U E.Leclerc **Top 10** Customers account for 50% of Leifheit's turnover blokker. Carrefour EDEKA

#### Distribution channels



# Long-term financial overview

		2019	2020	2021	2022	2023
Group turnover	m€	234.0	271.6	288.3	251.5	258.3
Profitability						
Gross margin	%	43.1	45.0	42.3	38.7	42.1
Cash flow from operating activities	m€	15.9	4.0	16.4	14.0	20.8
Free cash flow	m€	10.1	-5.5	9.6	8.8	12.1
EBIT	m€	9.9	18.8	20.1	2.8	6.0
EBIT margin	%	4.2	6.9	7.0	1.1	2.3
EBT	m€	8.5	17.7	19.3	2.3	4.7
Net result for the period	m€	5.8	12.5	14.2	1.2	3.2
ROCE	%	8.2	14.1	13.8	1.8	4.5

#### Long-term financial overview

		2019	2020	2021	2022	2023
Per share						
Net result for the period, EPS <sup>2</sup>	€	0.61	1.32	1.49	0.13	0.34
Free cash flow	€	1.06	-0.57	1.00	0.92	1.27
Dividend	€	0.55	1.05	1.05	0.70	<b>0.95</b> <sup>2</sup>
Special dividend	€					0.10 <sup>2</sup>
Investments	m€	6.0	9.6	7.3	5.4	8.9
Depreciation	m€	8.2	8.5	7.8	7.5	9.0
		31/12/2019	31/12/2020	31/12/2021	31/12/2022	31/12/2023
Employees	No.	1,106	1,098	1,080	1,063	1,020
Balance sheet total <sup>1</sup>	m€	214.6	230.0	238.8	216.1	203.6
Equity	m€	96.2	100.4	111.3	112.5	103.8
Equity ratio	%	44.8	43.7	46.6	52.0	51.0
Liquidity	m€	50.3	38.8	38.1	36.3	41.3

<sup>1</sup> Not including repurchased treasury shares

<sup>2</sup> Dividend proposal



Investor Presentation

## Soehnle awards (selection)







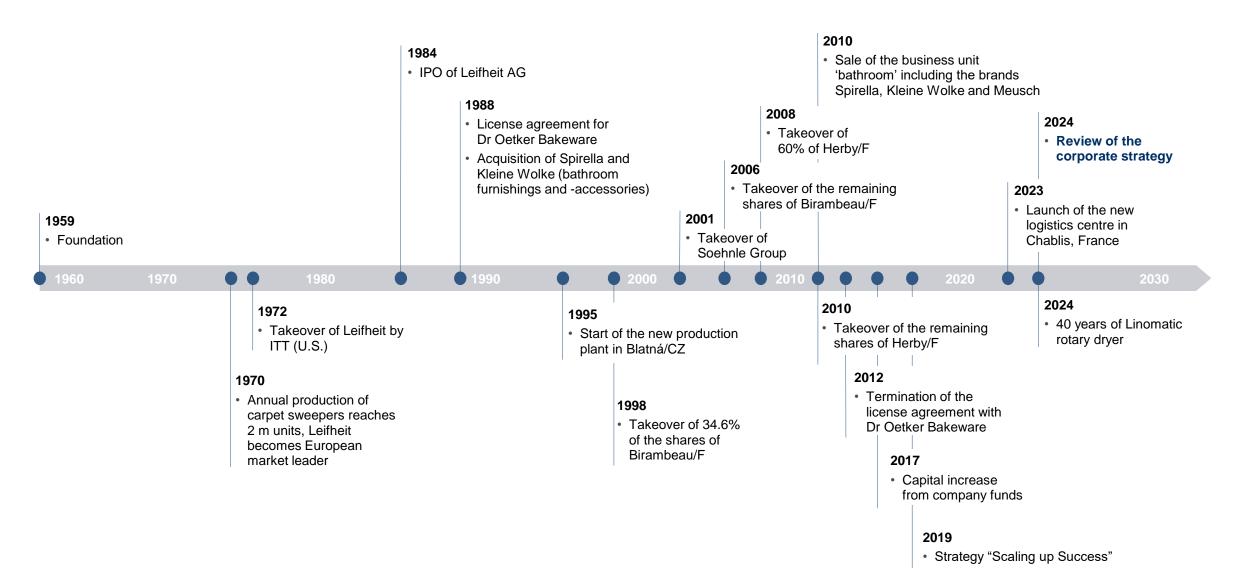




Body analysis scales Shape Sense Connect 100 + 200 Blood pressure monitors Systo Monitor 200 + 300

#### Leifheit – 65 years of passion for housework





## **European competitors by category**

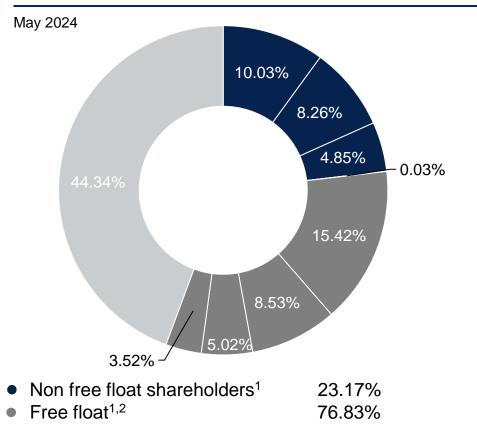


Cleaning		Laundry care	
Spontex Tonkita Swiffer Kärcher	Rival Vileda	ViledaBrabantiaWenkoGimiJuwelMetaltexRörets	Artweger Stewi Blome
Kitchen goods		Wellbeing	
Tescoma Zyliss Rösle Oxo	WMF Gefu Fackelmann Lurch	Bosch Laica ADE Homedics	
Brabantia Westmark	Emsa Tefal	Sanitas Withings	Beurer Terraillon

# Significant free float and international investors



#### Shareholder structure



<sup>1</sup> Definition of German stock exchange for indices

<sup>2</sup> Including shareholdings of the management board

- MKV Verwaltungs GmbH, Grünwald (GER), 10.03%
- Ruthild Loh, Haiger (GER), 8.26%
- Leifheit AG Nassau (GER), treasury shares, 4.85%
- Employee shares subject to a lock-up period 0.03%
- Alantra EQMC Asset Management, SGIIC, SA, Madrid (ES), 15.42%
- Gerlin Participaties Coöperatief U.A., Maarsbergen (NL), 8.53%
- MainFirst SICAV, Senningerberg (LUX), 5.02%
- Blackmoor Ownership Holdings Master Limited, London (UK), 3.52%
- Voting rights under notification threshold 44.34%

#### Annex

# **ESG: Strategic sustainability goals** Focus on climate neutrality till 2030<sup>1</sup>



			/	
<ul> <li>Climate balance for our most important sites in scope 1 and scope 2 established in 2022</li> <li>Yearly climate balance in the future to measure progress</li> </ul>	<ul> <li>Substantially reduce the emissions of direct greenhouse gases (scope 1 emissions)</li> <li>100% renewable energies with a electricity mix (scope 2 emissions)</li> <li>Substantially reduce the emissions of indirect emissions (scope 3)</li> </ul>	<ul> <li>Energy: increase efficiency, savings and share of renewable energies</li> <li>Mobility: reduce of vehicle fleet emissions at our sites, reduce CO<sub>2</sub> emissions of employees' drive</li> <li>Products: long-lasting and high- quality products with long life cycle, increase recycled share in products, packaging and displays</li> </ul>	<ul> <li>Compensate non- avoidable emissions<sup>1</sup> by means of certified projects for climate protection</li> </ul>	<section-header><section-header><text><text></text></text></section-header></section-header>
e 1 and scope 2 emissions		<ul> <li>Distribution: lean production, reduce transport routes and supply logistics</li> </ul>		<ul> <li>Scope 1: direct emissions from the company's owned or controlled resources e.g. gas, fuel, refrigerants</li> <li>Scope 2: indirect emissions from purchased energy, e.g. electricity</li> <li>Scope 3: indirect emissions in the value chain, (upstream + downstream)</li> </ul>

#### **Our ESG Principles**



#### LEIFHEIT

What sustainability means to us: Responsible actions toward the environment and people, corporate integrity and durable, high-quality products



#### Environment

Climate-neutral by 2030:<sup>1</sup> Avoiding and reducing carbon emissions, supporting climate protection projects

Durable, high-quality products that make life at home easier and more convenient

Efficient use of resources without sacrificing quality

European production and logistics footprint with close connections to our customers

Compliance with applicable laws and regulations in our production activities (WEEE, RoHS, REACH, PAH, Ecodesign Directive, etc.)

Strict environmental standards in our supply chain, laid down in our Supplier Code of Conduct



Open, positive corporate culture driven by

performance and teamwork

HR strategy geared towards employer attractiveness

Focus on employee safety and health

Diversity and offer equality of opportunity

Fair and competitive pay, training and continuing education

Strict social standards in the supply chain, laid down in our Supplier Code of Conduct

> Giving back to society at our locations



Governance

Responsible corporate management and compliance

High transparency for stakeholders through quarterly reporting and regular news updates

Compliance management system (CMS), including guidelines and measures to ensure compliant and ethical conduct

> Combating corruption and bribery as integral part of CMS

Protecting personal data according to the high standards of the GDPR



## Read more at our sustainability report 2023

www.leifheit-group.com/en/investorrelations/reports-and-presentations/

<sup>1</sup> Scope 1 and scope 2 emissions

Annex

# Leifheit is frequently top company in home appliances and household goods categories



We are pleased that our efforts towards sustainability are being noticed and rewarded by consumers.

- For example, we were awarded the "Germany's Best Sustainability" seal once again in 2023 for the third year running. The study was conducted by the IMWF Institut für Management- und Wirtschaftsforschung with research support from the Hamburg Institute of International Economics (HWWI) on behalf of Focus Money and Deutschland Test. The study analyses social listening data for some 19,600 companies and brands. It examines aspects of ecological, economic and social sustainability. The results show who is committed to sustainability from the consumer's point of view.
- As in the two previous years, the FAZ-Institut also once again awarded Leifheit the "Excellent Sustainability" certificate. The study analysed social listening data for some 20,000 companies and brands in a similar manner.
- In addition, Leifheit was awarded the "**Maximum Trust 2023**" award once again, achieving the highest ranking in the household products category. The study was conducted by the IMWF Institut für Management-und Wirtschaftsforschung on behalf of Focus Money and Deutschland Test.
- In the "Sustainability Champions" study conducted in cooperation with the daily newspaper Die Welt, the Leifheit and Soehnle brands were rated "very sustainable" in the "Household goods/kitchen utensils" sector. The result is based on a consumer survey in which a total of 1,291 companies from 78 sectors were assessed.

#### **Financial calendar and contact**



Financial calendar 2024

**13-15 May 2024** Equity Forum – Spring Conference, Frankfurt

**29 May 2024** Annual General Meeting

**8 August 2024** Financial report for the period ending 30 June 2024

#### **12 November 2024**

Quarterly statement for the period ending 30 September 2024 25-27 November 2024

Deutsche Börse – German Equity Forum 2024, Frankfurt

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