Sky Deutschland Q1 2014 Results 7 May 2014

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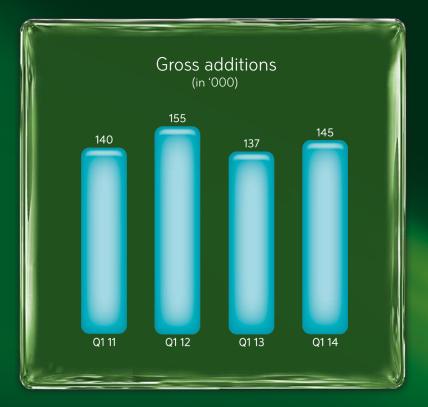
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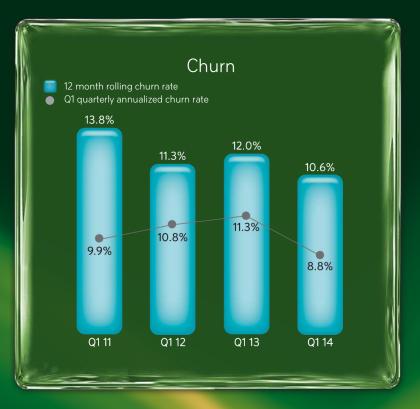
## Strong customer growth





## Increasing quality





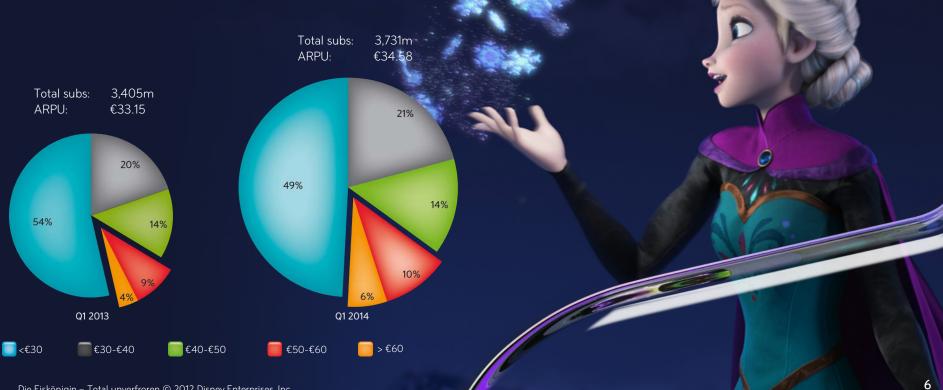
# HD, Sky+ and Sky Zweitkarte



## ARPU, revenues and costs



# Continued ARPU improvement



## EBITDA and outlook



For the 2014 calendar year, Sky confirms that it expects subscriber net growth of 400k to 450k, and full year EBITDA in the range of €70m to €90m, which will be supported by a continued strong increase in total revenues

## Cash Flow

- Cash flow Q1 2014: €-49m
  - €2m cash used for operating activities
  - €29m cash used for investing activities
  - €18m cash used for financing activities
- Net debt €404m\*
- Liquidity headroom of €220m\*

\* As of 31 March 2014

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## Change of fiscal year

- Sky will change its fiscal year to run from 1<sup>st</sup> July to 30<sup>th</sup> June
- Short fiscal year from 1<sup>st</sup> January 2014 to 30<sup>th</sup> June 2014
- New fiscal year runs from 1<sup>st</sup> July 2014 to 30<sup>th</sup> June 2015
- All announcement dates will remain unchanged

## Sky Go – Free for all customers

Sky Go Customer Sessions\* (in m) 24.0 15.2 6.2 0 Q1 11 Q1 12 Q1 13 Q1 14 oVereinsban

\* Service started in April 2011

# Snap by Sky

- Sky's new over-the-top service
- Thousands of titles available ondemand
- Extensive HBO catalogue and exclusive highlights from Disney
- Available via the web, iOS Apple devices and Samsung Smart TVs
- New: kids' zone on Snap
- Now also available on Android for Samsung's flagship models



## Exclusive content

No. 118

- True home for all film fans all of this year's Oscar winners as German TV premieres
- More than 100 series premieres in 2014 - over 1,200 individual episodes, many first and exclusive to Sky

### Extending exclusive sports

- Expanded exclusive rights for Wimbledon tennis
- Expanded exclusive rights for the US Masters in Augusta



## Head-start into 2014

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#### Subscribers and key metrics – quarterly

| '000   | Q1 14 | Q4 13 | Q3 13 | Q2 13 | Q1 13 |
|--|-------|-------|-------|-------|-------|
| Direct subscribers at beginning                              | 3,667 | 3,529 | 3,453 | 3,405 | 3,363 |
| Gross additions*   | 145   | 244   | 185   | 131   | 137   |
| Churn  | -81   | -106  | -109  | -84   | -95   |
| Net growth   | 64    | 138   | 76    | 48    | 42    |
| Direct subscribers at end                                    | 3,731 | 3,667 | 3,529 | 3,453 | 3,405 |
| HD Welt subscribers at end                                   | 2,834 | 2,713 | 2,572 | 2,477 | 2,403 |
| Premium HD subscribers at end                                | 1,851 | 1,799 | 1,752 | 1,697 | 1,613 |
| Premium HD penetration rate (in %)                           | 49.6  | 49.1  | 49.6  | 49.1  | 47.4  |
| Premium HD subscribers including HD free-visions at end      | 2,106 | 2,025 | 1,869 | 1,760 | 1,680 |
| Premium HD penetration rate including HD free-visions (in %) | 56.4  | 55.2  | 53.0  | 51.0  | 49.3  |
| Sky+ subscribers at end                                      | 1,576 | 1,480 | 1,296 | 1,171 | 1,065 |
| Sky+ penetration rate (in %)                                 | 42.2  | 40.4  | 36.7  | 33.9  | 31.3  |
| Second smartcard subscribers at end                          | 443   | 429   | 410   | 393   | 375   |
| Second smartcard penetration rate (in %)                     | 11.9  | 11.7  | 11.6  | 11.4  | 11.0  |
| Subscription ARPU (in €, monthly)                            | 34.58 | 34.56 | 34.07 | 33.74 | 33.15 |
| Churn rate (in %, quarterly annualized)                      | 8.8   | 11.8  | 12.5  | 9.7   | 11.3  |
| Churn rate (in %, 12 month rolling)                          | 10.6  | 11.2  | 11.8  | 12.0  | 12.0  |
| Wholesale subscribers at end                                 | 258   | 268   | 280   | 124   | 125   |

\* Q1 2014 gross additions include the migration of 5k subscribers due to a one-off migration action within a marketing cooperation. Due to rounding differences of individual items, sums may not always add up.

#### Subscribers and key metrics – year-on-year

| '000   | Q1 14         | Q1 13         | Change<br>(absolute) | Change<br>(in %) | 2013          | 2012        | Change<br>(absolut) | Change<br>(in %) |
|--|---------------|---------------|----------------------|------------------|---------------|-------------|---------------------|------------------|
| Direct subscribers at beginning                              | 3,667         | 3,363         | 304                  | 9.0              | 3,363         | 3,012       | 351                 | 11.6             |
| Gross additions*   | 145           | 137           | 8                    | 5.5              | 698           | 728         | -30                 | -4.1             |
| Churn  | -81           | -95           | 14                   | 14.9             | -394          | -377        | -17                 | -4.6             |
| Net growth   | 64            | 42            | 22                   | 51.9             | 304           | 351         | -47                 | -13.4            |
| Direct subscribers at end                                    | 3,731         | 3,405         | 326                  | 9.6              | 3,667         | 3,363       | 304                 | 9.0              |
| HD Welt subscribers at end                                   | 2,834         | 2,403         | 430                  | 17.9             | 2,713         | 2,249       | 464                 | 20.6             |
| Premium HD subscribers at end                                | 1,851         | 1,613         | 237                  | 14.7             | 1,799         | 1,514       | 285                 | 18.8             |
| Premium HD penetration rate (in %)                           | 49.6          | 47.4          | 2.2                  |                  | 49.1          | 45.0        | 4.0                 |                  |
| Premium HD subscribers including HD free-visions at end      | 2,106         | 1,680         | 426                  | 25.3             | 2,025         | 1,598       | 427                 | 26.7             |
| Premium HD penetration rate including HD free-visions (in %) | 56.4          | 49.3          | 7.1                  |                  | 55.2          | 47.5        | 7.7                 |                  |
| Sky+ subscribers at end<br>Sky+ penetration rate (in %)      | 1,576<br>42.2 | 1,065<br>31.3 | 511<br>11.0          | 48.0<br>-        | 1,480<br>40.4 | 929<br>27.6 | 551<br>12.7         | 59.4<br>-        |
| Second smartcard subscribers at end                          | 443           | 375           | 68                   | 18.3             | 429           | 346         | 83                  | 23.9             |
| Second smartcard penetration rate (in %)                     | 11.9          | 11.0          | 0.9                  |                  | 11.7          | 10.3        | 1.4                 |                  |
| Subscription ARPU (in €, monthly)                            | 34.58         | 33.15         | 1.43                 | 4.3              | 33.51         | 31.90       | 1.61                | 5.0              |
| Churn rate (in %, quarterly annualized)                      | 8.8           | 11.3          | -2.5                 |                  | 11.2          | 11.8        | -0.6                |                  |
| Churn rate (in %, 12 month rolling)                          | 10.6          | 12.0          | -1.4                 |                  | 11.2          | 11.8        | -0.6                |                  |
| Wholesale subscribers at end                                 | 258           | 125           | 133                  | >100             | 268           | 125         | 143                 | >100             |

\* Q1 2014 gross additions include the migration of 5k subscribers due to a one-off migration action within a marketing cooperation. Due to rounding differences of individual items, sums may not always add up.

#### Revenues and costs

| in €m                                    | Q1 14 | Q1 13 | Change<br>(absolute) | Change<br>(in %) | 2013    | 2012    | Change<br>(absolut) | Change<br>(in %) |
|--|-------|-------|----------------------|------------------|---------|---------|---------------------|------------------|
|  |       |       |                      |                  |         |         |                     |                  |
| Revenues                                 |       |       |                      |                  |         |         |                     |                  |
| Subscription                             | 383.7 | 336.5 | 47.2                 | 14.0             | 1,413.4 | 1,220.2 | 193.2               | 15.8             |
| Hardware                                 | 8.1   | 8.9   | -0.8                 | -8.5             | 32.9    | 42.9    | -9.9                | -23.2            |
| Wholesale                                | 6.9   | 3.1   | 3.9                  | >100             | 20.8    | 13.3    | 7.4                 | 55.8             |
| Advertising                              | 11.4  | 8.8   | 2.7                  | 30.5             | 41.3    | 29.7    | 11.6                | 39.0             |
| Other                                    | 10.6  | 6.8   | 3.8                  | 55.3             | 38.1    | 27.1    | 11.0                | 40.5             |
| Total                                    | 420.7 | 364.0 | 56.7                 | 15.6             | 1,546.4 | 1,333.2 | 213.2               | 16.0             |
| Costs (including depreciation)           |       |       |                      |                  |         |         |                     |                  |
| Program                                  | 276.7 | 213.0 | 63.7                 | 29.9             | 882.6   | 795.6   | 87.1                | 10.9             |
| Technology                               | 47.3  | 43.5  | 3.7                  | 8.6              | 170.1   | 169.4   | 0.7                 | 0.4              |
| Hardware                                 | 22.9  | 21.1  | 1.8                  | 8.4              | 85.6    | 68.7    | 16.9                | 24.7             |
| Customer service and other cost of sales | 24.2  | 21.8  | 2.5                  | 11.3             | 95.4    | 86.1    | 9.2                 | 10.7             |
| Selling expenses                         | 57.6  | 50.8  | 6.8                  | 13.4             | 234.5   | 230.3   | 4.2                 | 1.8              |
| General and administrative expenses      | 28.6  | 31.0  | -2.4                 | -7.7             | 138.6   | 110.4   | 28.2                | 25.5             |
| Other operating expenses/income          | -2.8  | -2.8  | 0.0                  | -1.7             | -8.2    | -7.5    | -0.8                | -10.1            |
| Total                                    | 454.4 | 378.4 | 76.0                 | 20.1             | 1,598.6 | 1,453.0 | 145.6               | 10.0             |
| Depreciation included                    | 25.0  | 20.1  | 4.9                  | 24.3             | 86.9    | 72.3    | 14.6                | 20.2             |
| Costs (excluding depreciation)           | 429.3 | 358.2 | 71.1                 | 19.8             | 1,511.7 | 1,380.7 | 131.0               | 9.5              |
| EBITDA                                   | -8.6  | 5.8   | -14.4                | >-100            | 34.7    | -47.5   | 82.2                | >100             |

#### Results

| in €m                           | Q1 14 | Q1 13 | Change<br>(absolute) | Change<br>(in %) | 2013    | 2012    | Change<br>(absolut) | Change<br>(in %) |
|---------------------------------|-------|-------|----------------------|------------------|---------|---------|---------------------|------------------|
|                                 |       |       |                      |                  |         |         |                     |                  |
| Revenues                        | 420.7 | 364.0 | 56.7                 | 15.6             | 1,546.4 | 1,333.2 | 213.2               | 16.0             |
| Operating expenses              | 429.3 | 358.2 | 71.1                 | 19.8             | 1,511.7 | 1,380.7 | 131.0               | 9.5              |
|                                 |       |       |                      |                  |         |         |                     |                  |
| EBITDA                          | -8.6  | 5.8   | -14.4                | >-100            | 34.7    | -47.5   | 82.2                | >100             |
|                                 |       |       |                      |                  |         |         |                     |                  |
| Depreciation and amortisation   | 25.0  | 20.1  | 4.9                  | 24.3             | 86.9    | 72.3    | 14.6                | 20.2             |
| Amortisation of subscriber base | 0.3   | 0.3   | 0.0                  | 0.0              | 1.4     | 1.4     | 0.0                 | -0.2             |
|                                 |       |       |                      |                  |         |         |                     |                  |
| EBIT                            | -34.0 | -14.7 | -19.3                | >-100            | -53.5   | -121.1  | 67.6                | 55.8             |
|                                 |       |       |                      |                  |         |         |                     |                  |
| Financial result                | -17.8 | -21.8 | 4.0                  | 18.4             | -73.6   | -65.4   | -8.2                | -12.6            |
|                                 | F4 7  | 24    | 45.2                 | 44.0             | 107.4   | 10/ 5   | 50.4                | 21.0             |
| Result before taxes             | -51.7 | -36.4 | -15.3                | -41.9            | -127.1  | -186.5  | 59.4                | 31.8             |
|                                 | 17    | 1.1   | 0.6                  | 10.2             |         |         | 0.1                 | 10               |
| Income taxes                    | -1.7  | -1.1  | -0.6                 | -49.3            | -6.0    | -6.1    | 0.1                 | 1.0              |
| Net Income                      | -53.4 | -37.6 | -15.8                | -42.2            | -133.1  | -192.5  | 50.4                | 30.9             |
|                                 | -53.4 | -37.6 | -15.8                | -42.2            | -133.1  | -192.5  | 59.4                | 30.9             |

## Cash flow and net debt

| in€m                                | Q1 14          | Q1 13          | 2013           | 2012           |
|-------------------------------------|----------------|----------------|----------------|----------------|
|                                     |                |                |                |                |
| Cash flow from operating activities | -2.3           | 17.6           | 92.0           | -30.6          |
| Cash flow from investing activities | -28.9          | -52.4          | -142.2         | -136.4         |
| Cash flow from financing activities | -18.2          | 228.6          | 242.8          | 116.5          |
| Cash flow                           | -49.4          | 193.8          | 192.6          | -50.5          |
|                                     |                |                |                |                |
| in €m                               | 31 Mar<br>2014 | 31 Mar<br>2013 | 31 Dec<br>2013 | 31 Dec<br>2012 |
|                                     |                |                |                |                |
| Cash and cash equivalents           | 147.5          | 198.1          | 196.9          | 4.3            |
| Net debt                            | 403.8          | 251.7          | 354.7          | 611.0          |

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