

Tognum

HOME OF POWER BRANDS

| ENGINES

| ONSITE ENERGY &

COMPONENTS

9M/Q3 2012 Results

Tognum

November 8, 2012

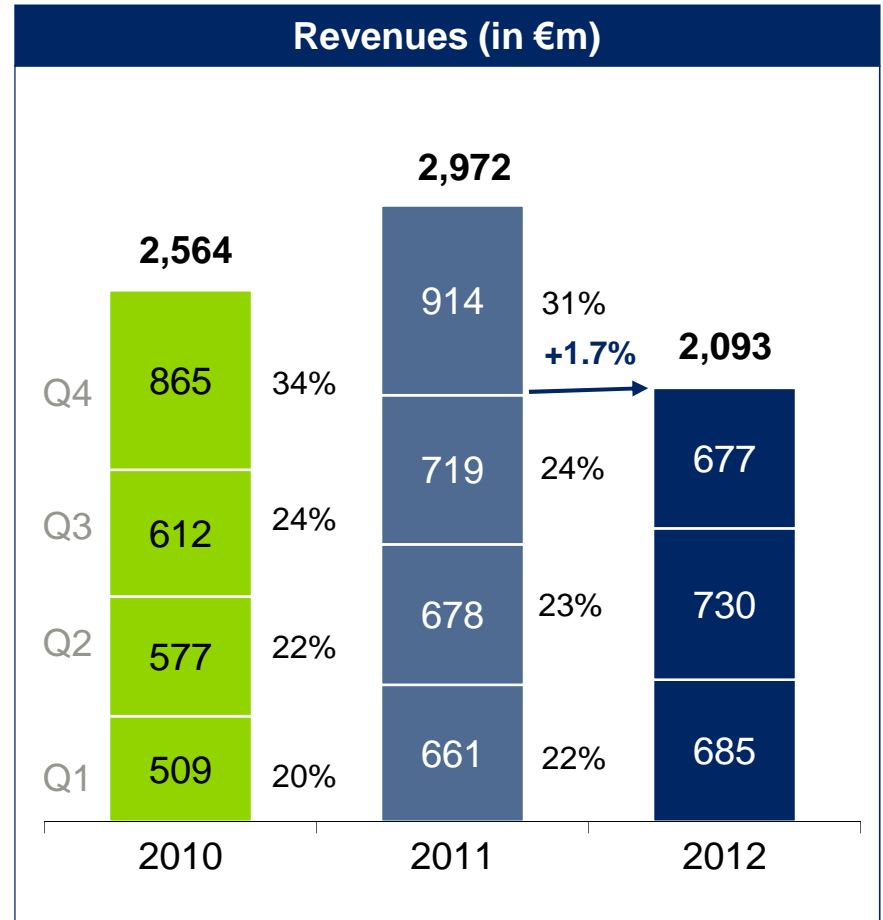
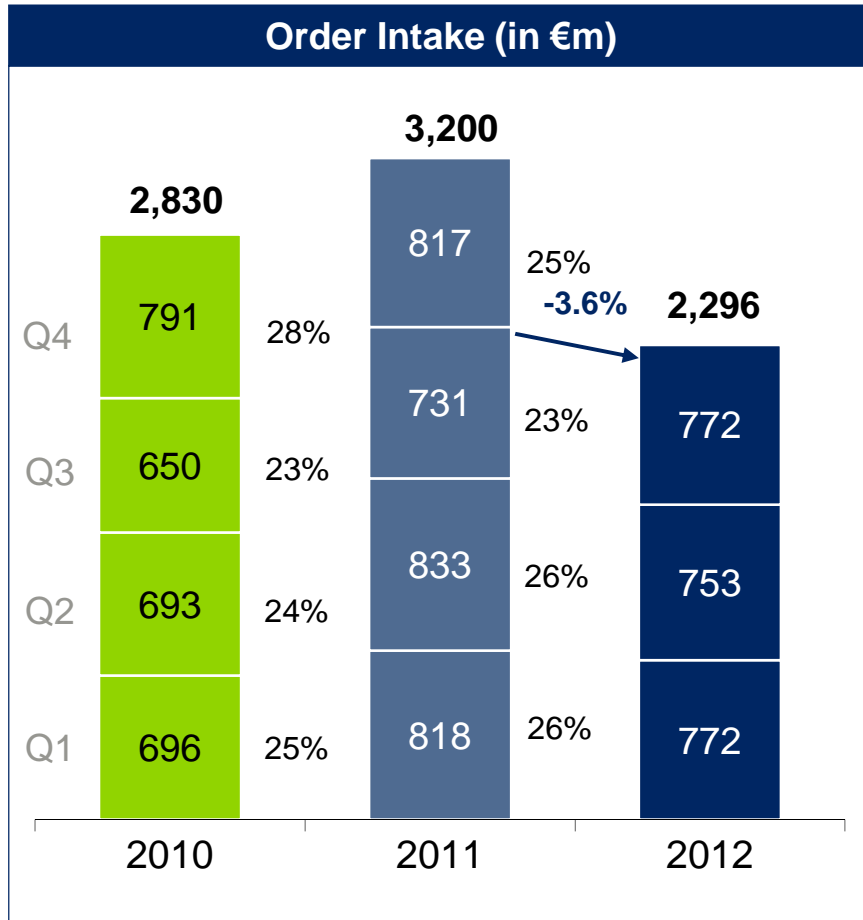
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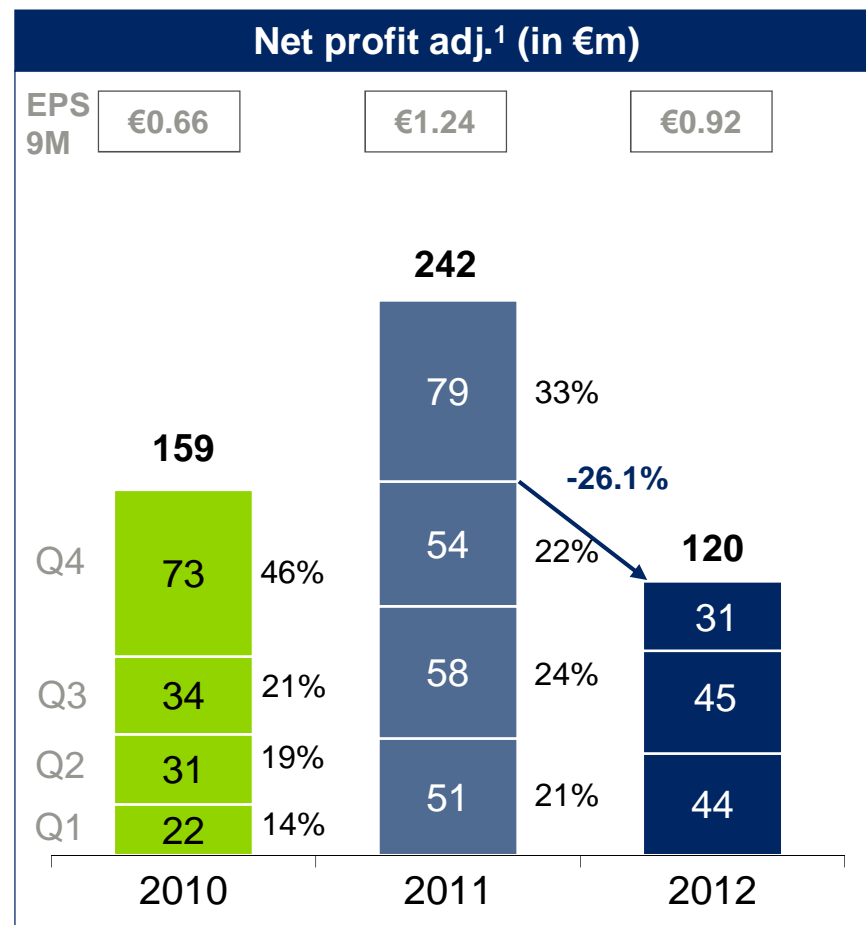
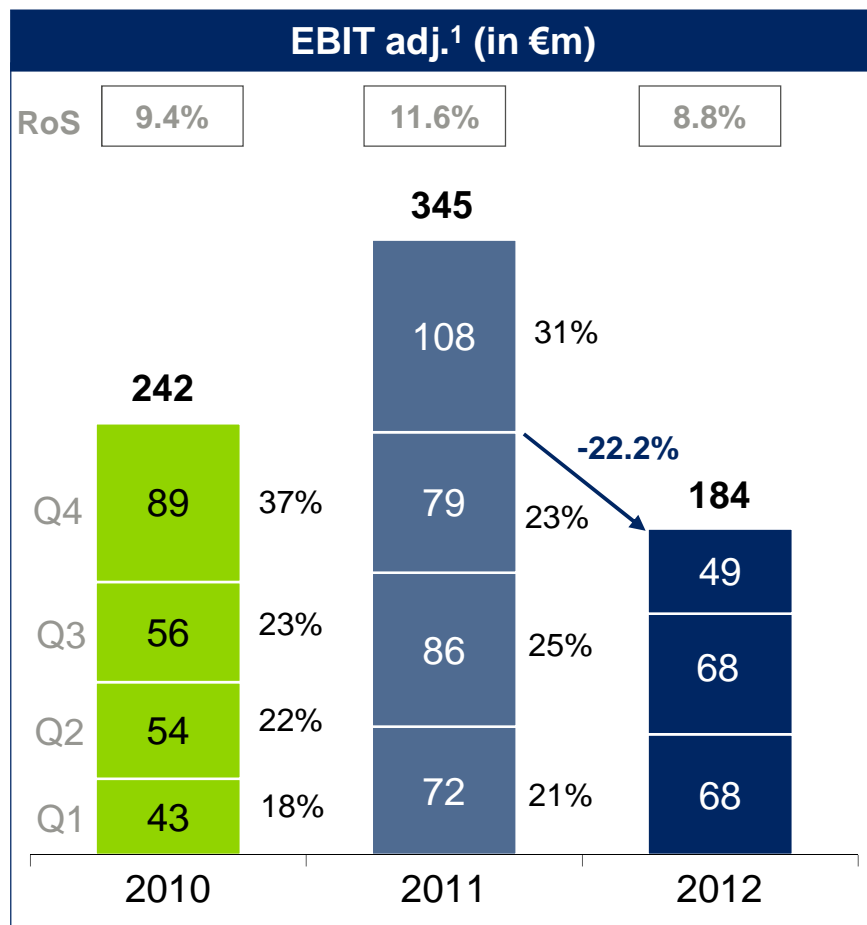
This presentation includes certain forward-looking statements. These forward-looking statements can be identified by the use of forward-looking terminology, including the words "believes", "estimates", "anticipates", "expects", "assumes", "predicts", "intends", "may", "will" or "should", and similar expressions. Such forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Such forward-looking statements do not represent any guarantees of future performance. Tognum's actual results of operations, including its financial condition and profitability as well as the development of the general economic conditions in which it operates, may differ materially from (and be more negative than) those made in or suggested by the forward-looking statements contained in this presentation.

This presentation also includes certain market and market share data. To our knowledge, there is no single, comprehensive source that reliably describes the overall market and its sub-markets or the competitive situation in the market breakdown presented herein. Unless indicated otherwise, all the statements herein concerning the market and competition are therefore based on our own estimates, some of which have in turn been derived from a variety of sources. It is possible that the actual market conditions and competition may differ from the situation described herein, or that other market participants may come up with different estimates of the market and competitive conditions.

Order intake and revenues

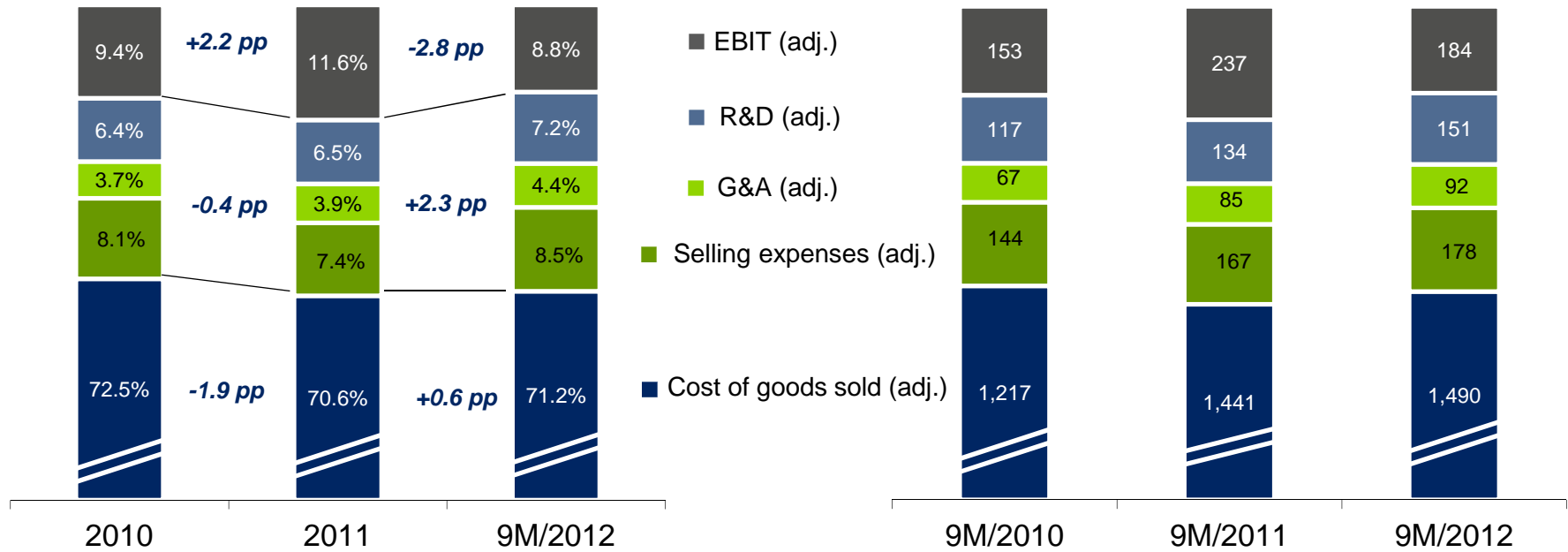


Profitability



¹ Excludes any effects from purchase price allocation, fx valuation, revaluation of net assets from acquisitions

Margin development



Consolidated performance

Tognum Group

| in €m | Engines | OE&C | Distribution | Holding/ Consolidation | Tognum Group |
|----------------|---------|---------|--------------|---------------------------|--------------|
| 9M/2011 | | | | | |
| Order intake | 1,551.4 | 853.3 | 393.0 | (415.4) | 2,382.3 |
| Revenues | 1,395.5 | 683.1 | 357.8 | (378.7) | 2,057.7 |
| Adj. EBIT | 200.1 | 63.0 | 20.5 | (46.6) | 237.1 |
| 9M/2012 | | | | | |
| Order intake | 1,591.6 | 667.8 | 372.5 | (335.7) | 2,296.3 |
| Revenues | 1,409.6 | 707.5 | 376.4 | (400.8) | 2,092.7 |
| Adj. EBIT | 161.9 | 45.3 | 19.6 | (42.5) | 184.3 |
| 2011 | | | | | |
| Order intake | 2,186.0 | 1,046.6 | 552.6 | (585.5) | 3,199.7 |
| Revenues | 1,995.1 | 990.5 | 504.0 | (517.5) | 2,972.1 |
| Adj. EBIT | 298.4 | 76.4 | 28.9 | (58.5) | 345.2 |

Segmental performance

Engines

| in €m | 9M/2011 | % of revenue | 9M/2012 | % of revenue | Change | FY 2011 | % of revenue |
|--------------------------|----------------|--------------|----------------|--------------|---------------|----------------|--------------|
| Order intake | 1,551.4 | | 1,591.6 | | 2.6% | 2,186.0 | |
| External revenues | 1,197.4 | | 1,187.7 | | -0.8% | 1,727.2 | |
| Segment revenues | 1,395.5 | | 1,409.6 | | 1.0% | 1,995.1 | |
| Marine | 375.3 | 27% | 331.3 | 24% | -11.7% | 555.3 | 28% |
| Industrial | 311.7 | 22% | 295.1 | 21% | -5.3% | 469.8 | 24% |
| Oil & Gas | 141.8 | 10% | 189.3 | 13% | 33.5% | 197.3 | 10% |
| Defense | 69.7 | 5% | 71.8 | 5% | 3.0% | 95.0 | 5% |
| After Sales/Other (E) | 497.0 | 36% | 522.1 | 37% | 5.1% | 677.7 | 34% |
| Adj. EBIT | 200.1 | 14.3% | 161.9 | 11.5% | -19.1% | 298.4 | 15.0% |

Segmental performance

Onsite Energy & Components

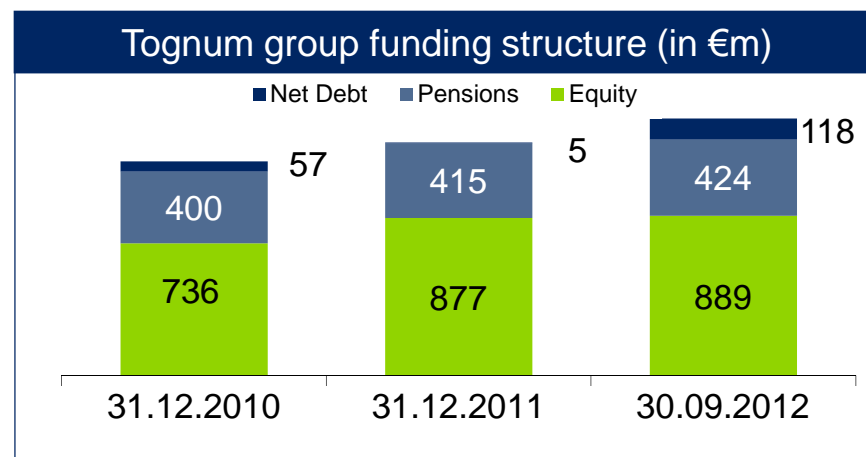
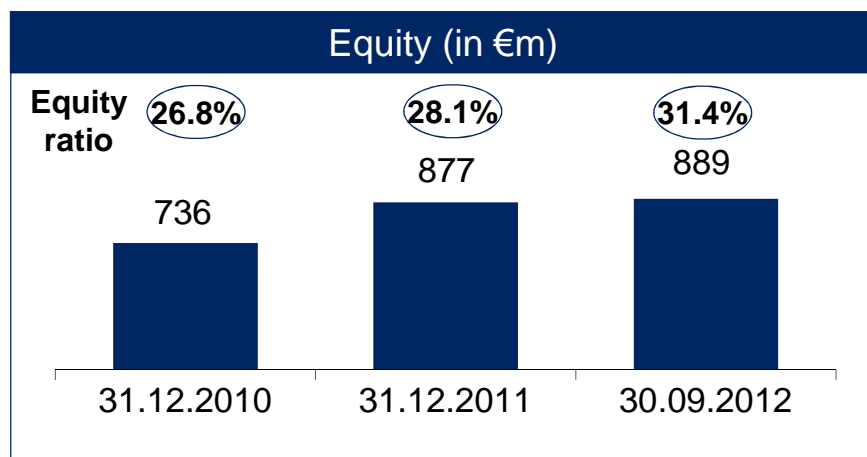
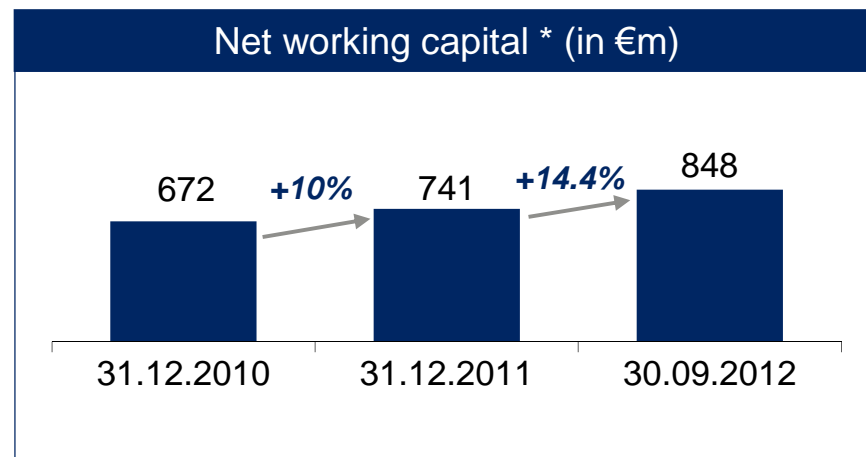
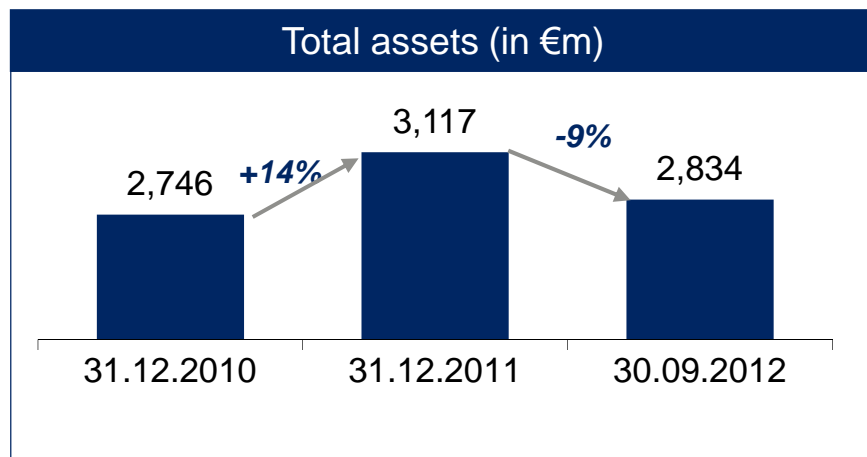
| in €m | 9M/2011 | % of revenue | 9M/2012 | % of revenue | Change | FY 2011 | % of revenue |
|--------------------------|--------------|--------------|--------------|--------------|---------------|----------------|--------------|
| Order intake | 853.3 | | 667.8 | | -21.7% | 1,046.6 | |
| External revenues | 522.5 | | 548.7 | | 5.0% | 769.2 | |
| Segment revenues | 683.1 | | 707.5 | | 3.6% | 990.5 | |
| Diesel Systems & Engines | 404.2 | 59% | 410.5 | 58% | 1.6% | 604.9 | 61% |
| Gas Power Systems | 37.7 | 6% | 50.1 | 7% | 32.9% | 64.7 | 7% |
| After Sales/Other (OE) | 93.6 | 14% | 101.0 | 14% | 7.9% | 126.1 | 13% |
| Injection Systems | 147.6 | 22% | 145.9 | 21% | -1.2% | 194.8 | 20% |
| Adj. EBIT | 63.0 | 9.2% | 45.3 | 6.4% | -28.1% | 76.4 | 7.7% |

Segmental performance

Distribution

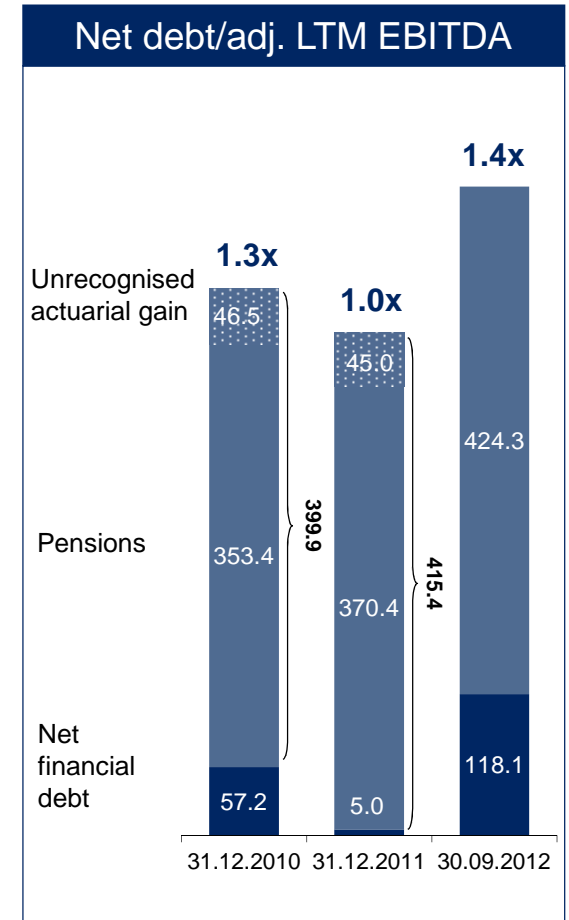
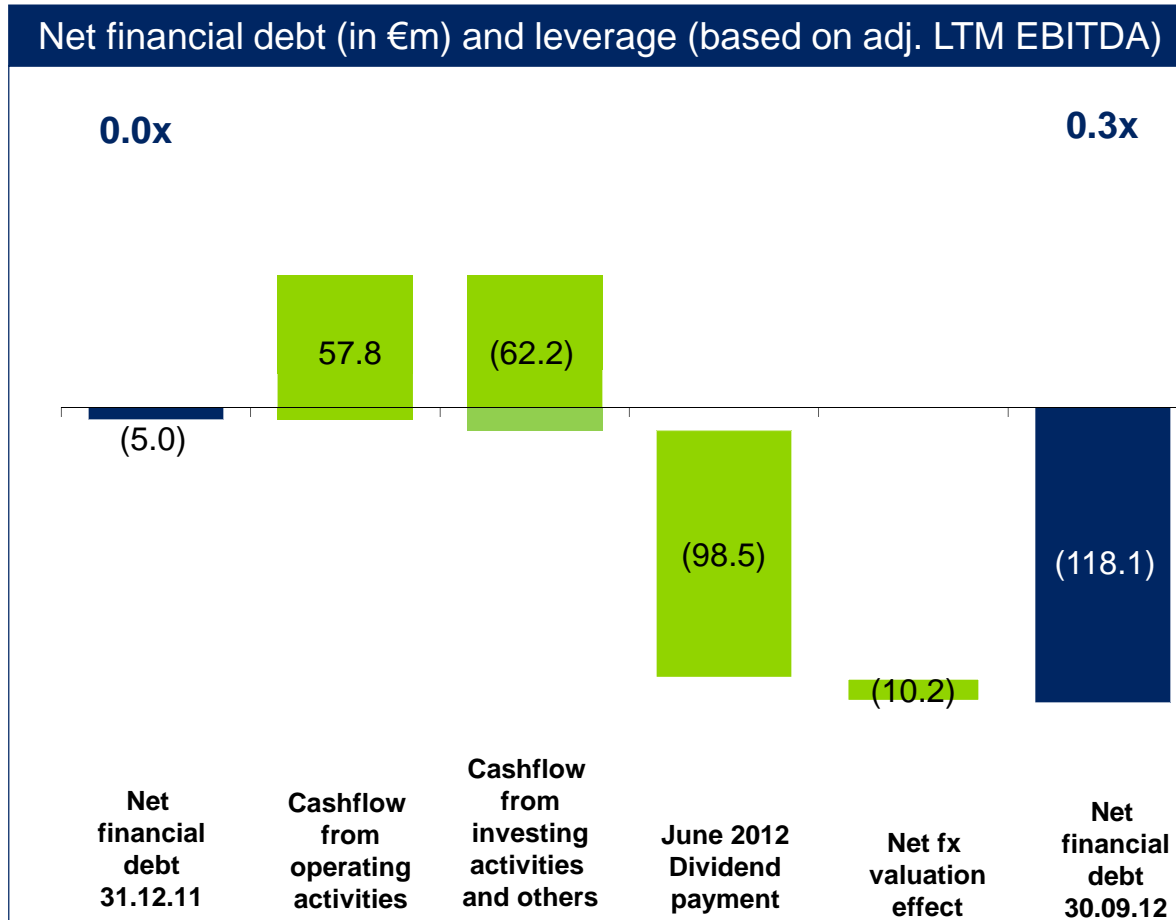
| in €m | 9M/2011 | % of revenue | 9M/2012 | % of revenue | Change | FY 2011 | % of revenue |
|--------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Order intake | 393.0 | | 372.5 | | -5.2% | 552.6 | |
| External revenues | 337.8 | | 356.2 | | 5.5% | 475.7 | |
| Segment revenues | 357.8 | | 376.4 | | 5.2% | 504.0 | |
| Products | 272.3 | 76% | 281.4 | 75% | 3.3% | 381.0 | 76% |
| After Sales (D) | 85.4 | 24% | 94.9 | 25% | 11.1% | 123.0 | 24% |
| Adj. EBIT | 20.5 | 5.7% | 19.6 | 5.2% | -4.4% | 28.9 | 5.7% |

Balance sheet figures



* Net Working Capital: includes inventories, trade receivables, trade payables and advance payments received

9M/2012 net debt development



Outlook 2012

- ▶ Currently high level of uncertainty in regards to market development

- ▶ Revenues expected to grow in the lower single-digit percentage range

- ▶ Adjusted EBIT margin about 10 %

Thank you very much!

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Financial calendar 2012*

November 15 Extraordinary General Meeting

* All dates are preliminary and subject to change